

LONGINES
World's Most Honoured Watch

FINANCIAL TIMES

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GOVERNMENT
ape

GENERAL

Haughey agent in Irish vote probe

Irish police are investigating allegations of general election voting irregularities involving the election agent of Opposition Leader Charles Haughey. The agent, solicitor Pat O'Connor, and his wife Joan were discovered to be mistakenly registered to two polling stations and their votes had been used at both. First election results are expected late this afternoon. Early polling suggested an eventual turnout of more than 75 per cent.

Royal row

An all party Commons motion has been tabled attacking the Sun and Daily Star for printing pictures of the Princess of Wales wearing a bikini, which the Queen regarded as "in the worst possible taste."

Seamen missing

Thirteen seamen were missing from the flagship of the South African navy, the frigate President Kruger, which sank after a collision south of the Cape of Good Hope.

Rigs towed in

Two oil rigs operating in the Atlantic where Ocean Ranger sank on Monday with the loss of 84 lives will be towed to land for inspection.

Syrian bombing

Syria's Ministry of Information in Damascus was wrecked by a large explosion. No one was reported killed. Page 3

Thailand invaded

About 500 Vietnamese-led troops crossed into Thailand from Kampuchea in pursuit of Khmer Rouge guerrillas, Thai military reported. Page 3

Mugabe support

Supporters of Zimbabwe Prime Minister Robert Mugabe gathered outside his office demanding the creation of a one-party state following the sacking of Cabinet Minister Joshua Nkomo.

M62 pile up

Drivers were trapped and three lorries caught fire in a pile up involving more than 40 vehicles on the M62 in West Yorkshire.

Warsaw flights

The first British Airways flight to Warsaw since the Polish Government imposed martial law in December is to leave Heathrow today.

Ngalo Marsh dies

Dame Ngalo Marsh, detective fiction writer, died at her home in Christchurch, New Zealand, aged 82.

Turkey decrees

The Turkish Government has ordered all male state employees to shave daily. Women are to keep their hair neatly combed and not wear short skirts.

Peak performer

French stuntman Michel Chouzeau, 37, became the first person to drive a car down the snow covered peak of Mont Blanc, Europe's tallest mountain.

Briefly...

China has sent a women's softball team to Taiwan.
The Pope received a tumultuous welcome in Equatorial Guinea.
Egyptian President Hosni Mubarak will make his first visit to Israel next month.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES:	FALLS:
Trea. 11pc 1981-82 44 + 1	Harrisons Malaysian Estates 180 + 14
Exch. 12pc 2012-17 587 + 1	Blue Circle 498 - 18
Burlina Group 158 + 4	Bowater 256 - 7
Cakebread Robey A 47 + 5	Dobson Park 50 - 5
Goode Durrant and Murray 41 + 5	Eagle Star 18 - 5
Grand Met. 194 + 7	Goodman Bros. 274 - 31
Imperial Group 94 + 37	Lagardere Bros. 332 - 7
Kode Ind. 260 + 17	Midland Bank 15 - 2
Redland 181 + 4	Sturli 99 - 7
Reliance Knitwear 32 + 7	Turcor & Newall 99 - 7
ORE 295 + 15	Doornfontein 748 - 42
	Transvaal Cons. 234 - 1

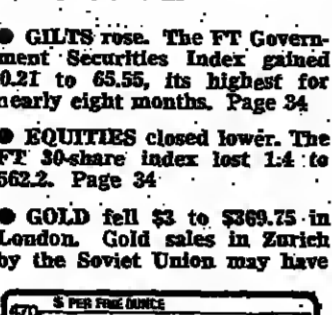
BUSINESS

Gilts up by 0.21; gold lower

GILTS rose. The FT Government Securities Index gained 0.21 to 65.55, its highest for nearly eight months. Page 34

STOCKS closed lower. The FT 30-share index lost 1.4 to 562.2. Page 34

GOLD fell \$3 to \$369.75 in London. Gold sales in Zurich by the Soviet Union may have been behind the fall. In New York the Comex February close was \$368.5. Page 27



DOLLAR weakened late. It fell to DM 2.3675 (DM 2.399), FFf 6.0225 (FFf 6.089), SwFr 1.895 (SwFr 1.915) and Y235.25 (Y246.5). Its trade-weighted index was 112.7 (113.0). Page 27

STERLING rose 1.65 cents to \$1.852 but fell to DM 4.288 (DM 4.405), FFf 11.15 (FFf 11.175) and SwFr 3.51 (SwFr 3.5175). Its trade-weighted index held at 91.7. Page 27

WALL STREET was up 0.85 to 828.48 near the close. Page 28

MEXICAN PESO fell sharply in foreign exchange markets after the Bank of Mexico said for the time being it would no longer support the value of the currency against the U.S. dollar. Back Page and Lex

LONDON GOLD FUTURES market will open on April 18. Page 33

SHADOW CHANCELLOR Peter Shadow said a reduction in the exchange rate to boost competitiveness and economic activity would be a cornerstone of the strategy of any incoming Labour Government. Page 8

TALKS on the future of the De Lorean Motor Company were still going on last night at the Northern Ireland Office after more than three hours.

COMMERCIAL VEHICLE production by BL and Ford last year fell by more than a third from 1980 levels. Talbot and Vauxhall each dropped nearly 50 per cent. Page 5

BRITISH GAS has been given the go-ahead by the Government for its £1bn development of the Lancashire coast. Page 5

INDUSTRY capital spending fell 5 per cent last year compared with 1980 while the total run down to stocks of finished goods and raw materials was lower. Page 6

HERON CORPORATION raised its bid for ACC to \$49.4m. Back Page and Lex. Judge supervised by ACC pledge. Page 6

BID TALKS between Sturli Holdings and Lagardere Estates have broken down. Page 21

INTERNATIONAL HARVESTER of the U.S. reported a first quarter loss of \$297m (£160.37m) against \$105m previously. Back Page; Page 23

CRA Rio Tinto-Zinc's Australian subsidiary reported a sharp fall in earnings from A\$175.2m to A\$12.5m (£7.38m) last year. Page 21; Lex Back Page

Tax deposits

From today rates for UK Certificates of Tax Deposits are included in the footnotes to the London Money Rates table, which this morning is on Page 27.

Parker told to secure Aslef productivity pact over next month

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT has told Sir Peter Parker, chairman of British Rail, that it is now up to him to secure productivity improvements in negotiations over the next month with the Associated Society of Locomotive Engineers and Firemen, the train drivers' union, before any request for additional finance for the railways can be considered.

This emerged yesterday after the early morning agreement between BR and Aslef which enabled the six-week train drivers' strikes to be called off.

Sir Peter himself indicated yesterday that if he failed to get Government approval of the progress BR had made on modernising its working practices, he might resign.

He said that the fight BR was putting up with the Government, and added: "If I lose that fight then I think somebody else should probably take on the railway. But I am a long way off losing it. I don't feel like that at all today."

Senior ministers have made it clear that while Sir Peter's job is not under immediate threat, they are critical of his handling of the dispute and their support is conditional on the forthcoming talks.

The Government is still standing back from the dispute and will not reach any decision on future investment and borrowing until the current negotiations are over. There has not so far been any request for additional finance to cover the cost of the dispute estimated yesterday at £75m excluding any long-term diversion of business to the roads.

Mr David Howell, the Transport Secretary, apparently informed the Cabinet yesterday that British Rail still had strong hopes of securing real improvements in efficiency.

The anger of both Tory backbenchers and Ministers over the issue surfaced clearly at Westminster yesterday. During Prime Minister's questions in the Commons, Mrs Thatcher made no secret of her own dissatisfaction.

She stressed that "the modernisation of labour practices and improvements in productivity must be a prerequisite to increased investment."

Later, at a private meeting of the Tory back-bench 1922 committee, there was general support for a tough line, which will be communicated to Mr Howell. There was apparently strong approval in the Commons of Mr George Galloway's "Tory MP for Reigate and a prominent Right-winger."

He said it should be made clear to British Rail that "not one more penny will even be contemplated in British Rail's borrowing limits until flexible rostering is in operation." He added that any payments to the train drivers without firm guarantees of flexible rostering would be a "gross betrayal of the travelling public."

"Welcoming the end of Aslef's 'ruinous' strike," Mr Howell heartily supported Sir Peter and all those whose goal was higher railway productivity.

Indicating what the Government wants to see from the forthcoming productivity talks, he said: "The focus is now rightly on achieving this higher productivity, and the negotiations must produce that result speedily."

The agreement reached with the Advisory, Conciliation and Arbitration Service and Mr Len Murray, TUC general secretary, ensures that no issue will be left out of forthcoming productivity negotiations - including the crucial question of varying the

London Transport strike call, Page 7
Anger over BR handling of dispute, Page 8
More of a truce than a victory, Page 18

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may acted to smooth the disruption in the money market caused by this transfer of funds from the private sector to the Government. The Bank has reduced the minimum level of secured deposits that eligible banks are required to keep with the discount market from 4 per cent to 3 per cent of eligible liabilities for the next seven days. The move will allow the Bank to support the discount market with new money without putting pressure on interest rates.

Morgan Grenfell, Amersham's advisor, is thought to have favoured a tender for the offer, rather than an offer for sale, as a way of stifling most of the potential for a premium in initial dealings.

Continued on Back Page

Row as Amersham share offer is oversubscribed

BY PETER RIDDELL AND CARLA RAPOPORT

THE GOVERNMENT'S £71m offer for sale of all the shares in Amersham International, the radioactive materials producer, appears to have attracted applications worth about £1.5bn.

The heavy oversubscription - by at least 20 times - provoked a row both within the Government and at Westminster because of the likely large premium for those receiving shares who dealings begin next Thursday. Stock market dealers expect the shares, offered at 142p to rise to about 180p when trading starts.

This is the third consecutive time that a public offer of shares in a state-owned company has been heavily oversubscribed. A year ago the offer of half the shares in British Aerospace for £150m attracted over £500m in applications and in November the £224m sale of just under half

the shares of Cable and Wireless attracted £1.26bn.

Both companies' shares rose to significant premiums in early dealings.

Eager applicants for the Amersham issue began queuing outside the Drapers Gardens office in London of the National Westminster Bank at 6.20 am yesterday, hoping to secure a stake in the Buckinghamshire company which makes and markets packages of radioactive substances for export throughout the world.

The application list closed at 10.01 am, one minute after opening and it is estimated that about 225,000 applications were received. Allotments are likely to be announced today.

Of the £71m raised by the offer, the Government is to receive £63.7m, with £5m going to the company.

The Bank of England yesterday

acted to smooth the disruption in the money market caused by this transfer of funds from the private sector to the Government. The Bank has reduced the minimum level of secured deposits that eligible banks are required to keep with the discount market from 4 per cent to 3 per cent of eligible liabilities for the next seven days. The move will allow the Bank to support the discount market with new money without putting pressure on interest rates.

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Continued on Back Page

Times decision due on Monday

BY IVO DAWNEY, LABOUR STAFF

MR RUPERT MURDOCH, Times Newspapers' proprietor, said last night that he would decide on Monday whether or not to close the Times and Sunday Times.

The closure would go ahead unless significant steps had been taken to halt the "haemorrhaging" in the company's finances estimated to be costing as much as £15m a year.

The warning given to Mr Bill Keys, general secretary of the Society of Graphical and Allied Trades, was confirmed by the company last night, after a day of rapid developments in the crisis at Times Newspapers.

In a statement, Mr John Biffen, the Trade Secretary, disclosed that the decision to transfer ownership of the titles of the two papers from Times Newspapers to its parent company, News International, had been reversed.

In a written answer in the House of Commons to a question from Mr John Smith, the

opposition trade spokesman, Mr Biffen said he was satisfied that the transfer was completed on legal advice that the move was not in breach of conditions agreed to safeguard the independence of the papers.

But he added: "Nevertheless, it is now accepted that the validity of the transfer, albeit a transfer within the same group, may well be open to doubt."

News International is to seek consent for the transfer from the five independent national directors, appointed to ensure the editorial freedom of the papers at the time of their takeover by Mr Murdoch last year.

The decision to reverse the transfer was taken at board meetings of the two companies yesterday morning, following protests at the move last weekend.

Earlier in the day, News International said its deadline for

600 voluntary redundancies among permanent staff and the reduction of about 900 casual shifts had expired without agreement being reached.

The company, said that talks with the unions were continuing and that "there has been movement in a number of areas, but there are others where no substantial progress has been made."

But officials representing National Society of Operative Printers, Graphical and Media Personnel clerical staff last night declined an invitation to enter further talks with the company.

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Man & Metals	18	World Values	24
Mining	21	TV and Radio	9
Money Markets	27	Unit Trusts	27, 35
Overseas News	3	Weather	38
Parliament	8	World Trade	4
Property	12	World Values	24
Property Ads.	12-16	ANNUAL STATEMENTS	20
Racing	9	United Spring	20
Share Information	36, 37	Goode Durrant and Murray	21
Stock Markets	24	Trans-Oceanic Trst.	21
TV and Radio	9		
Unit Trusts	27, 35		
Weather	38		
World Trade	4		
World Values	24		

Strike at Leyland Vehicles collapses

By Nick Garnett, Northern Correspondent

THE MONTH-LONG strike at Leyland Vehicles Lancashire sites fell apart yesterday with the unions completely failing to move the company away from its corporate plan. Employees will return to work on Monday.

The decision to call off the strike, following a mass meeting of hourly paid workers at Leyland which ended in uproar, is likely to affect the vote at today's mass meeting of Leyland Vehicles workers at Bathgate, Scotland.

If the Bathgate workers follow suit, it will be one more defeat in a series for the unions at BL.

A statement by the company said it was glad the Lancashire workforce had "accepted" the corporate plan by deciding to end the strike.

Shop stewards said, however, that workers were going back because of "fear and blackmailing." They repeated their belief that the company's Lancashire sites would contract over the next few years as a direct result of the plan much more than it envisaged.

They pointed to a clause in the document offered to the unions in negotiations on Monday, which indicated that the company would soon want to review the cost-effectiveness of the 7L 11 engine - the only volume engine range being left for Leyland.

The plan involves 1,855 job losses in Lancashire and 1,365 at Bathgate, with the halting of tractor manufacture and the ending of two of the three principal engine ranges at Leyland. All these changes are linked to a transfer of work between Leyland Vehicles sites.

The mass meeting of about 5,000 manual workers at Leyland ended in chaos.

Mr Mick Coyne, the Left-wing convenor, declared the vote "overwhelming" in favour of a shop stewards' recommendation to continue the strike.

Onlookers, however, thought the vote was evenly divided, and some of the workers thought it had favoured a return to work. The meeting heard the declaration of the "results" by Mr Coyne in silence. Then there was a terrific uproar as a large part of the crowd surged towards the stewards' platform demanding another vote or a ballot.

Considerable abuse was directed at the platform and Mr Coyne, whom the workforce elected as convenor only last month.

Commercial vehicles output at 1949 level, Page 5

Reagan promises crackdown on official spending

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan yesterday pledged a crackdown on runaway U.S. Government spending and warned that high interest rates were the greatest single threat to a healthy and lasting recovery of the U.S. economy.

In his first press conference since he unveiled his 1983 budget proposals this month, Mr Reagan defended his record in reducing inflation and renewed his commitment to sound fiscal and monetary policies so as to bring down interest rates.

He expressed his confidence in the monetary policy of the Federal Reserve Board and said his administration would work with the Fed to bring down both inflation and interest rates. For its part, the administration would not tolerate excessive budgetary deficits, he promised.

Mr Reagan announced that he would set up in the next few days a private sector body to monitor federal government spending and root out waste, inefficiency, red tape and duplication. The operation would start with the Departments of Defence, Health and Human Services, and Housing and Urban Development.

It was intolerable and incompatible that the federal government should be spending money at the rate of \$2bn (\$1.1bn) a day or \$23,000 a second, he said.

The new body would be composed of "distinguished private

sector Americans" who would volunteer to serve without salaries. "We mean business and intend results," he said.

The President said that, with the help of Congress, his Administration had laid the foundations for sustained economic growth and intended to keep up the effort. The country was not out of the wood yet, and difficult days still lie ahead. But at least it was approaching a clearing.

He declined, however, to report Administration forecasts that the upturn would begin in the spring or early summer, saying only that "in the months ahead and in the coming year," the recession would bottom out.

Mr Reagan admitted that the financial community had two concerns over interest rates. Some feared that the Fed would return to the inflationary monetary policies of the past. Others were concerned about the level of the budget deficits, which the Administration has put at just under \$100bn for the fiscal years 1982 and 1983.

He would not, however, allow a return to the fiscal and monetary policies of the past and would keep deficits down. He supported both the independence of the Fed and its current monetary growth targets.

He was confident that, by keeping deficits down, inflation and interest rates would also decline.

Dollar slips in Europe

BY WILLIAM HALL

THE U.S. dollar fell on Europe's foreign exchange markets yesterday for the first time in several weeks. Eurodollar interest rates dropped sharply.

There were signs that sentiment towards the U.S. currency had changed, as dealers digested the sharp fall in short-term U.S. interest rates overnight.

The fall of about 1 percent equated to 15 per cent in the U.S. Fed Funds rate in New York early yesterday, plus a 2 of a percentage point drop in three month Eurodollar interest rates to 16 per cent yesterday, contributed to the weaker trend in the dollar.

The U.S. currency lost more than three pennings on the day against the D-mark to close at DM 2.3675 in London. It also moved lower against the Swiss franc, closing at SwFr 1.8950 against SwFr 1.9150.

Although the pound's effective exchange rate as measured by the Bank of England was unchanged at 91.7, it rose by

1.65 cents against the dollar to close at \$1.8520.

Sterling was marginally weaker against most of the Continental currencies. The ending of the UK rail strike helped sterling initially but the impact soon evaporated on the foreign exchange markets.

In New York the dollar recouped some of the ground lost in Europe, and in early afternoon was trading at DM 2.3720.

In Wall Street credit markets, interest rates were continuing slightly easier, fuelled by hopes that political developments in Washington would lead to lower than projected Federal budget deficits. Federal funds, a short term interbank rate, were down almost to 15 per cent, having traded as high as 37 per cent on Wednesday before falling overnight.

Banking lending boosts M3, Page 27
Mexico floats peso, Back Page

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EUROPEAN NEWS

Bundesbank pay warning as metal talks stall

BY STEWART FLEMING IN FRANKFURT

A CLEAR deceleration to the pace of West German wage increases is essential in order to stimulate investment and employment, says the Bundesbank in its monthly report for February. Its warning comes as pay negotiations in the metal industry are on the verge of breakdown.

resulted in a marked weakening of investment intentions and a visible decline in capital investment spending in industry. The Bundesbank's warnings coincide with mounting tension in the metal industry negotiations, traditionally the pacesetter for the annual wage round.

The employers' association in the North Rhine-Westphalia region is meeting today after a third fruitless round of talks earlier in the week. It is expected to declare that negotiations have broken down and to call for independent arbitrators.

IG Metall, the 2.7m strong metal industry union, is expected to agree next week to arbitration. Of critical importance, however, is that arbitration is non-binding and that if either side is dissatisfied with the outcome, it can go back to free collective bargaining.

The timing of the arbitration process, and next week's public holidays in West Germany, mean that further talks would not be held before March. By then, the period in which the union, under its contract must refrain from strike action will have expired. The union has warned that it may resort to token strikes, as it did last year.

Poland aims to increase coal output this year

By Our Foreign Staff

THE POLISH military government has announced a 1982 target for coal production of 170m tonnes—5m tonnes above last year's—on the same time it has ordered price cuts for a number of dairy products in an apparent concession to head off rising economic discontent.

Communist union attacks French job appointments

BY DAVID HOUSEGO IN PARIS

FRANCE'S Communist-controlled CGT trade union yesterday attacked the Government's decision not to replace the chairman of two major industrial groups taken over under its Nationalisation Bill.

up to earlier pledges that the laying-off of labour would be possible in the nationalised sector. The new appointments were generally well received yesterday, M. Jean-Tierce Pourede, a former Minister of the Economy and supporter of President Giscard d'Estaing, who has fiercely opposed the nationalisation measure in the Senate, said that he gave the Government credit for naming men of competence rather than of political party.

SPD shapes up for showdown on missiles

BY JAMES BUCHAN

PRESSURE IS building within West Germany's ruling Social Democrat Party (SPD) to force a showdown at the party congress in Munich in April over the Government's support for Nato's nuclear missiles policy.

if the party votes against the Nato policy, under which West Germany will accept the stationing of new U.S. intermediate range missiles towards the end of 1983 if there is no progress in U.S.-Soviet missile negotiations.

In the meantime, it has become clear that, out of the 22 local branches, nine of them—able to muster 164 of the 400 delegates at the congress—oppose the leadership's stand. Of particular concern are the demands of some branches for a moratorium on all new intermediate-range missiles on both sides.

There is reasonable confidence among party leaders that the congress would defeat a motion to repudiate unilaterally the twin-track decision. Herr Peter Glotz, the party manager, said this week that some 80 per cent of the party would vote against. But Herr Willy Brandt, the chairman, admitted there was far less certainty if the demands for a moratorium came to a vote. Most of the party leaders are



Lambsdorff to visit Leipzig

By Leslie Collet in Berlin

WEST GERMANY'S Economics Minister, Count Otto Lambsdorff, will attend next month's East-West trade fair in Leipzig where he will have talks with Herr Guenther Mittag, East Germany's politburo member in charge of the economy.

Bonn tries to speed nuclear power plans

BY KEVIN DONE IN FRANKFURT

INITIAL building licences for up to three nuclear power stations could be granted in West Germany later this year following moves by the Federal Government to break the logjam of orders.

The Interior Ministry has agreed to the construction of three stations with a combined capacity of 3,900 MW. Biblis C in Hesse, Lingen in Lower Saxony and Isar II in Bavaria.

The projects have been going through the regulatory process for years. The first application for the Lingen plant was lodged by VEW (Vereinigte Elektrizitätswerke) in August, 1978, and for Isar II by a utility group led by Bayernwerk in February, 1979.

Free Democrat ruling coalition is divided over Biblis C and permission could well be delayed beyond the autumn state elections.

Decision on Basque reactor postponed

BY ROBERT GRAHAM IN MADRID

SPAIN'S largest private utility, Iberduero, has agreed to postpone any decision on closing down its two-thirds-complete Lemonz nuclear power plant in the Basque Country.

On Monday, the company threatened indefinite closure of the \$1.5bn plant because of lack of security in the face of a determined campaign by the Basque separatist organisation, Eta, to prevent it from opening.

formulae for public control of Lemonz, which would "guarantee the rapid completion of the plant and the rights of the proprietors."

Until now, the Basque government's efforts to assume control of the installations have foundered on excessive demands. But the threat by Iberduero to close the plant has put over 3,000 persons out of work, has proved a catalyst. Every effort is now being made to reach an acceptable and early solution.

Papandreou leaves it up to Brussels to show what it has for him, writes David Tonge in Athens

Greek shopping list provides EEC with object lesson

WHEN THE European Parliament opened its offices in Athens last week, most of the Mediterranean young rulers of Greece turned up. Six months ago, those Socialists who went to such a party would have thought twice before telling their friends.

Then, the Ten will have to bite the bullet on Spain and Greece's accession. Mr Grigoris Varfis, the Minister responsible for EEC affairs, puts his argument in these terms: "The Treaty of Rome set out to launch the community both towards free trade and reducing inequalities. To achieve the second, new institutions, mechanisms and instruments are needed. If we have them, we may solve our problems within the framework of the EEC."

In practical terms, this means that Greece, which has the lowest average income in the EEC, will ask the other members for fresh safeguards to protect its agriculture, industry and trade. Officials are already raising some of these issues in the negotiations on the mandate. They plan to table their demands in time for the European Council at the end of March to agree they should be studied—or so they would like.

To avoid any blanket rejection, the Greeks will phrase their demands in a way designed to open negotiations in a series of linked fields involving how the mechanisms of the community deal with a less-developed—and remote—member.

Such matters as the terms under which Greece entered the Community last year are seen as of secondary importance. Dr Papandreou insists he is not seeking a renegotiation—or a break with the Community. His claims to have found "a good climate" in the EEC.

The Greek Government aims to achieve a series of improvements, which it will be able to present to the Greeks in an eventual—and increasingly distant—referendum.

MEPs say Jenkins misled them

BY JOHN WYLES IN LUXEMBOURG

MR ROY JENKINS' presidency of the European Commission will come under fire today with accusations that he hid from the European Parliament the fact that, in 1980, the Commission was ignoring EEC political undertakings by undermining the U.S. grain embargo against the Soviet Union for its invasion of Afghanistan.

According to Mr Brian Ford, the Tory MEP for London West, subsidised Community exports of flour and wheat in 1980 totalled 1.63m tonnes, compared to a three-year average of 37,000 tonnes. Butter sales were just over 100,000 tonnes, compared to the average of 75,000 tonnes.

traditional levels," said Mr Ford. "The Commission's conduct that year is cited in a report to be debated today as justification for greater parliamentary scrutiny and control over EEC exports to the Soviet Union and Eastern Europe."

The report says the Commission's explanations for the high 1980 exports "fail to conceal its inability to carry out Community objectives and implement a Community policy."

UK may be pressed over gas pipeline

UK may be pressed over gas pipeline

BY OUR BRUSSELS CORRESPONDENT

BRITAIN could soon come under pressure to offer the European Community natural gas storage facilities to be used if there was a sudden cut in supplies through the controversial Soviet pipeline to Western Europe.

This was signalled yesterday by Viscount Davignon, the EEC's Energy Commissioner, who issued a strong defence in the European Parliament of the purchase of Soviet gas. He said that Europe had to diversify its energy supplies and that only Algeria and the Soviet Union could supply the Community with the natural gas it needs.

The question of gas storage facilities will be discussed by Energy Ministers at a meeting on March 15. Viscount Davignon suggested this might be a necessary insurance against any cut-off of Soviet supplies.

The Commissioner disclosed that the Dutch had already indicated a willingness to take part in a storage programme. As the EEC's other natural gas producer, Britain was also in a position to contribute. "But there is no British proposal for making it possible to store gas," he added.

Mr Nigel Lawson, the UK Energy Minister, will not be surprised to come under pressure on the storage question next month but it is thought that he may take some convincing that such a project is necessary.

Anatole Kaletsky writes from Washington: The Reagan Administration's "strategy of economic warfare" against the Soviet Union has drawn strong opposition from the U.S. Chamber of Commerce,



Viscount Etienne Davignon: strong defence

the nation's leading business organisation. In a letter to the President, the Chamber has warned that attempts to hamper Soviet energy exports by delaying the Siberian gas pipeline would "raise a new and unprecedented issue which goes to the core of East-West trade" and required close consultation with the business community.

The extension of U.S. Export controls to Neucenes in Europe making equipment for the pipeline would "only aggravate further our already poor reputation for commercial reliability."

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Bomb wrecks Syria's Ministry of Information

BY RICHARD JOHNS IN DAMASCUS

SYRIA'S Ministry of Information was wrecked by a large explosion which shook the centre of the capital at noon yesterday.

No official word or estimate of damage was immediately available but officials said no one had been killed in the blast.

The bomb was planted in a car near the building, where the Government printing press and the newspaper Al-Baath, are also housed, according to Mr Michael Frenchman, a visiting British journalist who was on the top floor of the 10-storey building.

The blast threw him and others in the room to the floor, inflicting cuts and bruises, but the impact must have been much greater lower down. Ambulances hurried to the site on the Mezzeh Autostrada which was quickly sealed off.

The Moslem Brotherhood, whose 16-day insurrection in the city of Hama, about 100 miles to the north, is only now being finally extinguished, appear to have struck a major blow with the bombing. But the possibility

that the explosion was the work of the Iraqis, in revenge for the destruction of their Beirut embassy in December, cannot be ruled out.

This is the first known terrorist incident in the capital since the enormous explosion last November in the Azbakiyah district in the heart of the capital. The death toll from that incident is now put at more than 200 by foreign diplomats.

In and around Hama, Government forces are still mopping up almost two weeks after their operation started in earnest. Firing and explosions there were only sporadic two days ago, according to a Syrian traveller from the city who arrived in Damascus on Wednesday night. Fighting appeared to be confined to the Hadrah district of narrow, winding streets where the rebels, knowing the grislv interrogation in store for them if captured, are fighting to the last.

Government forces are reported to have blown up houses where rebels have taken refuge. Historic areas of the city situated in the narrow gorge of the River Orontes have been reduced to rubble.

Vietnamese clash with Thai border patrols

BY OUR FOREIGN STAFF

VIETNAMESE-led troops clashed with Thai forces on Wednesday after crossing into Thai territory from Kamuchea in hot pursuit of Khmer Rouge guerrillas. Thai spokesmen said five police officers were missing after the fighting.

Officials of the Thai supreme command, who reported the clash only yesterday, said the 300-strong "invading" force comprised about 40 Vietnamese troops. The battle with Thai border police at Saptali in Chantaburi province, about 190 miles south-east of Bangkok, is reported to have taken place about half-a-mile inside Thailand.

The Vietnamese-led force is understood to have withdrawn

into Kampuchea, though fighting continued into Thursday morning.

The military confrontation coincided with a radio report from Hanoi that Vietnam was willing to withdraw some troops from Kampuchea if Thailand would agree to stop supply arms and sanctuary to Khmer Rouge forces.

At the same time, Prince Norodom Sihanouk, the former Kampuchean leader who still commands loyalty from Kampuchean appeared in Peking preparing for talks with Khieu Samphan, the Khmer Rouge President, on a coalition to oppose the Vietnamese-backed regime of Heng Samrin in Phnom Penh.

Peking's bureaucratic clean-out begins smoothly

BY COLINA MACDOUGALL

CHINA HAS begun a purge which may sweep away tens of thousands of officials in the Government and Party and even tackle the sensitive task of retiring elderly or politically out-of-step officers from the armed forces. This is likely to be the biggest cleanout of the bureaucracy since the Cultural Revolution.

Although vice-premier Bo Yibo denied last weekend that it was a purge in the Western sense, since it was focused on administrative problems, it is clear that the purpose also includes weeding out the politically undesirable. Vice-Chairman Deng Xiaoping has described it as another revolution," he said.

This reform will not only be directed at left-wingers remaining from the days of the Gang of Four, a local paper in north-east China said early this month that former left-wingers had become liberals and that under the new open-door policy towards the West, liberalism had become a greater threat.

Retirements, dismissals and criticisms have already begun. In the Third Ministry of Machine Building (which takes charge of aviation), 260 officials have resigned, following the resignation of seven vice-ministers last month.

In Hubei province in central

China the provincial party committee has demoted more than a third of the officials directly under its jurisdiction to work in factories as a means of "handling violations of financial discipline."

In the army, Yang Yong, the deputy chief of staff, has criticised a number of party officers by name (a severe disgrace in China) for "unhealthy tendencies."

The usually reliable Hong Kong Communist Press has reported that in Peking alone the government bureaucracy will be pruned by a third and the number of vice-premiers, currently 13, to two or three.

The proliferating commissions, set up in recent years to supervise the ministries, may be abolished and hundreds of vice-ministers lose their jobs.

This campaign is at least partially the brainchild of Deng Xiaoping, who since 1978 has insisted on the need to clean up the bureaucracy. According to Premier Zhao Ziyang, the purge is already proceeding smoothly. He told V. K. Pao, chairman of the International Association of Independent Tanker Owners recently: "The key problem is how to raise work efficiency. So we've got to simplify

Deng in 'good health'

CHINA'S LEADER, Deng Xiaoping, reappeared yesterday after more than a month out of the public eye when he received Prince Norodom Sihanouk, the former Kampuchean Head of State, Tony Walker reports from Peking.

The powerful party vice-chairman's absence from the public stage had led to speculation that he was either unwell or had suffered a serious political setback. Chinese officials denied the reports, but Mr Deng still failed to appear, even though his name was mentioned frequently in the official Press.

According to a New China News Agency report last night, Mr Deng, at his meeting with Prince Sihanouk,

expressed confidence that China's current "anti-bureaucracy" campaign would be carried out smoothly. The news agency disclosed that Mr Deng had been taking "nearly a month's rest in other parts of the country."

Mr Deng noted that the anti-bureaucracy campaign had begun "just a month ago," and said: "It is going very smoothly. The comrades in our party, including the older ones, hold identical views on this issue. I think the job can be finished much earlier than expected."

The news agency reports quoted Prince Sihanouk as saying he was happy to "find the vice-chairman in good health."

our government structure. Originally we estimated this would be very difficult, but it now appears the work is going much more smoothly than expected."

The onset of the campaign was signalled last November by a volley of quotations from Deng, attacking inefficiency and

corruption published in the party journal, Red Flag.

Unofficial predictions in Peking are that Zhao Ziyang will handle the streamlining of the Government, while Hu Yaobang, the party Chairman, will deal with the Party, and Deng—who is the chairman of the Party's Military Commission

and thus the highest army authority—will take on the military.

The first target is inefficiency and overstaffing, which are endemic in all walks of life in China. The Government bureaucracy has been shuffling paper for 2,000 years and the coming of the Communists in 1949 made no more than an initial dent.

The military is a more effective body, but the antiquity of its senior officers and the reluctance by some to abandon Maoist concepts put it in the firing line for Deng's reform.

Deng has been gunning for both the civilian and military branches of the party since early 1980. "Quite a number of the 38m party members are not up to the mark," he said then.

The vices of the civilian party are bad—arrogance, irresponsibility and corruption, he noted—but those of the army are worse. At the People's Liberation Army political work conference in June 1978, Deng said: "Lin Biao and the Gang of Four have seriously destroyed the army's work style, and their pernicious influence has taken deep root."

The success or failure of the campaign will depend on whether Deng and his supporters can clean up the

bureaucracy without triggering bitter feuds. While the enormous scope of the campaign makes this on the face of it unlikely, at least the elderly can be shuffled off painlessly.

Until now, China has had no retirement system for officials, but according to the Hong Kong paper Hsin Wan Pao last week, a new "five-line system" is being evolved to solve the problem of getting rid of ageing officials. The "first line" covers those in day-to-day work, the second policy-making, the third advisory status, the fourth "retired with influence" and the fifth "completely retired."

This explanation was given to account for the statement by Vice-Premier Wan Li to Reuters that Deng had retreated to the "second line," but it also indicates that China is trying to work out an acceptable retirement formula to include the income and other perquisites normally bestowed by employment in a Chinese unit.

This will be the easy part. Far more menacing will be the threat presented by thousands of outraged senior and mid-level officials facing dismissal or demotion back to blue collar jobs—especially if, as good Maoists, they share a view of Deng and his like as dangerous liberals.

Investors await assurances from Mugabe

BY TONY HAWKINS IN SALISBURY

BUSINESSMEN in Zimbabwe yesterday shrugged off the initial impact of this week's collapse of the country's two-party coalition, arguing that it would do little to change the already disappointing level of foreign investment since independence two years ago.

As Mr Robert Mugabe, the Prime Minister, contemplates his next step, and speculation grows about moves towards a one-party state, he will have to consider carefully the mood of business and the attitudes of the country's major aid donors.

Zimbabwe's impressive economic performance since independence includes real growth averaging more than 10 per cent a year and exports at some 40 per cent above 1979 levels. Industrial output has increased 26 per cent, while farm production has risen more than 50 per cent in value, after increasing by more than one-third in 1980. Mining output,

Thousands of supporters of Zimbabwe's Prime Minister, Mr Robert Mugabe, paraded through the streets of Salisbury yesterday in support of the dismissal from Cabinet

office of Mr Joshua Nkomo, junior member of the coalition which has effectively collapsed. J. D. F. Jones, reports. Ent Balawoyo, the country's second largest city and stronghold of Mr Nkomo,

however, fell some 10 per cent in value last year, reflecting lower metal prices on world markets.

But the total inflow of direct private investment since independence is put at little more than £20m, according to the best available estimates. Euro-borrowings and credit lines for the import of capital equipment, on the other hand, are estimated at more than £500m, so that Zimbabwe has quickly moved from being one of the most under-borrowed countries in the Third World to a position where the debt service ratio is currently estimated at around

12.5 per cent of export earnings.

Much of this borrowing—export credits and loans to the parastatals—is not classified as part of Zimbabwe's central government foreign debt, which at September last year stood at £363m, up 80 per cent since independence.

Aid pledges, mainly over a three-year period, total £21.3bn (£1950m). Only a small portion of these funds has been disbursed, but the rate of utilisation will step up as projects are approved.

Less than 10 per cent of these

aid pledges came from non-Western sources. The major donors are the World Bank (22 per cent), Britain (14 per cent), the U.S. (13.5 per cent) and the European Community (9.4 per cent).

The country's trade pattern is singularly Western-oriented, with the important addition of South Africa, which is Zimbabwe's main trading partner. In the 13 months to September 1981, South Africa was Zimbabwe's main supplier, providing 25 per cent of total imports and purchasing 21 per cent of total exports.

Foreign investment decision-makers are more anxious about ownership, tax and profit repatriation than about politics and the one-party state. They say they want an investment code which spells out the conditions under which private investment from abroad will be permitted.

Trade deficit for Malaysia

MALAYSIA recorded a trade deficit of 185.1m ringgits (£43m) for the first 10 months of 1981, the first time in 12 years that the country had shown a deficit for any period, AP-DJ reports from Kuala Lumpur.

The poor showing for 1981 was attributed to lower prices for Malaysia's tin, rubber, palm oil and other commodity exports, while the price of imported machinery and other goods from Japan, the U.S. and the European Community had risen.

Indian oil production President Sanjiva Reddy of India said yesterday that Indian crude oil production during the current fiscal year ending March 31 is expected to be more than 50 per cent greater than the year before, AP reports from New Delhi.

He told a joint session of Parliament that the Government predicted production at 16m tons, up 10.5m tons on 1980-81.

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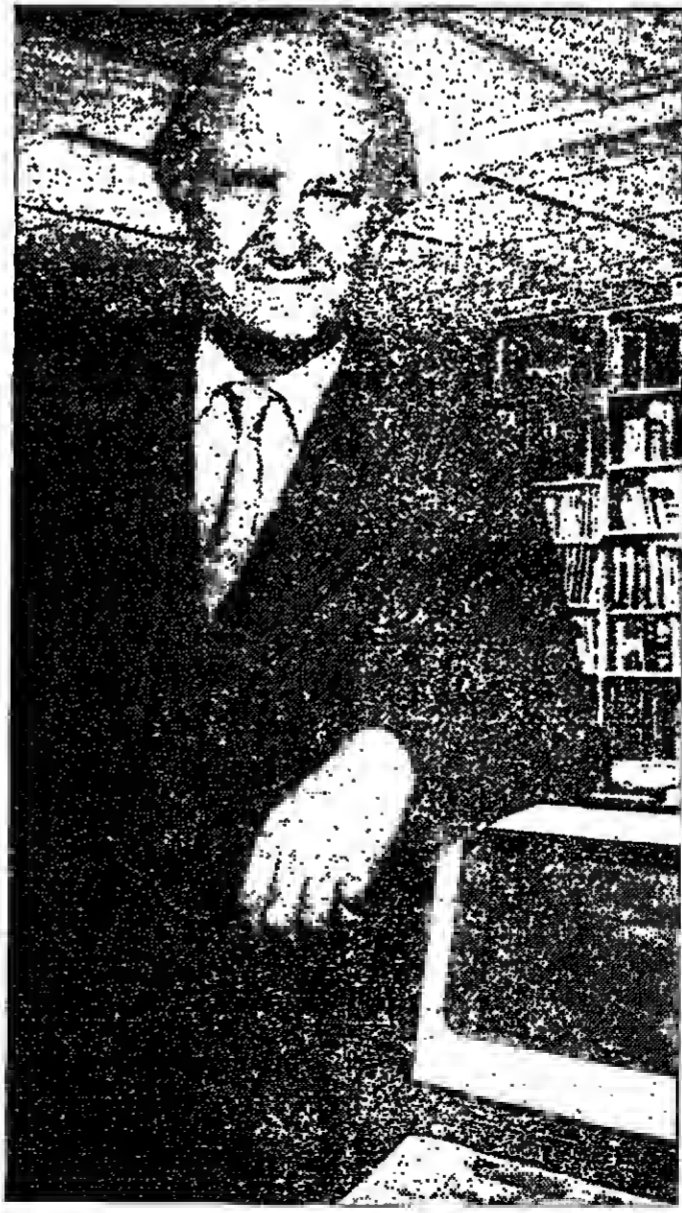
The National Breakdown Recovery Club offers over 250,000 motorists 365-day protection following accident or major breakdown, and for minor roadside repairs.

In May 1981 they installed an HP3000 Series 33 at their Bradford headquarters. Their computer requirements were stringent - a machine capable of providing a very reliable 24-hour enquiry and update service for their breakdown recovery controllers, membership administrators and senior management.

Although installed during a near peak work period, the staff adapted to it very quickly. Standard documentation, such as application forms, membership documents and renewal notices, is printed on the HP3000. By using the very latest customer details from the data files, the NBRC have cut out the need to revise up to 40% of the pre-printed detail on forms produced by the previous system. Members notifying altered details receive an updated document and are thus assured of prompt attention.

In the recovery room, the controllers have membership information 'on-line' and can now access 95% of records within a few seconds. Cross-indexing within the computer system enables the remainder to be found in 2 to 3 minutes. With the old manual records, each could take anything up to 10 minutes, and very often the information was outdated or incomplete. The system will also automatically identify the nearest accredited garage in the network to provide the particular service required, and will monitor the performance of over 1,000 such bases throughout the UK.

Says John Barrow, 'Simply as a by-product of normal daily routine the HP3000 provides important statistical information. This enables our management to react rapidly (and confidently) to constantly moving market factors.'



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Established in 1968, Hammick's is a bookselling and wholesaling company supplying over 400 bookshops including eight of its own.

Three years ago, Hammick's decided that the problems of supplying up to 35,000 titles could no longer be handled manually.

After an intensive selection procedure, Hammick's installed an HP3000 Series III in September 1980. It meets their requirement for a system that tackles the stock control, ordering and both financial and management accounts; it also has the scope and power for all foreseeable developments.

Charles Hammick demands high efficiency in his company and the HP3000 enables him to monitor this daily. The system has enabled the company to identify best sellers in many categories; this ability is reflected weekly in 'The Times' best seller lists which originate at Hammick's. It has also enabled the company to regulate buying to match total demand, taking account of unfulfilled orders as well as proven sales. In addition, it has enabled them to control their slow-moving lines and to reduce overall holdings by at least 20%.

Hammick's now publish a monthly catalogue of about 25,000 titles. This is produced easily from the computer's database in microfiche format. Special catalogues in different sequences are also produced at will in fiche. Information is now up to date and new titles are highlighted at the front of the catalogue.

Says Charles Hammick, 'The HP3000 has put us two years ahead of any of our competitors. It is up to us to use it effectively.'

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Hewlett-Packard in Great Britain

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heavily in the provision of customer support centres throughout the UK. HP runs two major training centres at Manchester and Wincersh as well as engaging in extensive on-site training programmes.

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AMERICAN NEWS

WORLD TRADE NEWS

Pemex in move to boost flagging crude exports

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

MEXICO'S STATE-owned oil corporation, Pemex, is to alter the mix of its oil exports to boost its flagging revenues from sales of crude abroad.

Mr Jose Luis Garcia Luna, a senior executive of Pemex's refinery division, said in London yesterday that in the course of this year the mix would be altered to comprise 60 per cent of the expensive thymus light crude and only 40 per cent of the heavy Mayan crude.

capital has not been increased since 1973. During this year, Pemex hopes to consolidate about \$2bn of its short term debt into longer term finance.

United front to regime in Guatemala

By William Chislett in Mexico City

EFFORTS are under way to form the first united opposition front against the right-wing military dictatorship in Guatemala.

Twenty-six prominent representatives of peasant, student, professional and intellectual groups covering a wide political spectrum announced in Mexico City on Wednesday the formation of the Guatemalan Committee of Patriotic Unity (CGUP).

Establishment of this political grouping follows last week's formation by the four Guatemalan guerrilla organisations of a united military front to the regime of General Romeo Lucas Garcia.

The CGUP is now discussing with the guerrillas a broad national front. A similar move in Nicaragua in 1978 was a decisive factor in that country's successful revolution.

The CGUP told reporters it supported the armed left as it was convinced that violence was now the only way to defeat the government, which had closed democratic channels.

The move is important because, for years, the splintered opposition has been squabbling over how to overthrow the government. If a common strategy can be worked out before the Guatemalan elections on March 7, as is the hope, this would present serious problems for the government.

U.S. to cut funds for development banks

BY ANATOLE KALETSKY IN WASHINGTON

U.S. funding for multilateral development banks will be cut in real terms over the next five years, the U.S. Treasury announced yesterday.

Funding for the International Development Association, the soft loan arm of the World Bank and the Inter-American Development Bank will be reduced even in money terms.

But the U.S. intends to intensify pressure on the banks to pursue "market oriented philosophies," impose more stringent economic conditions on loan recipients and accelerate the rate at which recipients "graduate" from subsidies.

West Canada separatists win Alberta by-election

BY JIM RUSK IN OTTAWA

WESTERN CANADIAN separatists have achieved their first political victory by winning a provincial by-election in a rural seat in the province of Alberta.

Mr Gordon Kesler, running on the platform of the Western Canada Concept, a party which advocates independence for the four Western provinces in Canada, defeated a candidate from the Social Credit party (WCC), which formerly held the seat, by 1,200 votes.

The victory was something of a surprise, as the area of Western separatism appeared to have subsided over the past few months. Separatist rallies have been less well attended than last summer, when the nascent Western separatist movement drew huge crowds.

The Conservatives retain a stronghold on the provincial legislature, with 73 of its 79 seats. But the WCC victory, in a by-election that brought out 75 per cent of the voters in the constituency north of Calgary, represents a stiff rebuff for the province's premier, Mr Peter Lougheed.

During his campaign, Mr Kesler directed almost as much of his fire at Mr Lougheed as he did at Mr Pierre Trudeau, the Canadian Prime Minister, who is the usual object of separatist attacks in the West.

Mr Kesler accused Mr Lougheed of selling out Western Canada by agreeing to a Canadian constitution that enshrines French as an official language.

However, the former rodeo rider, who is from the same small Alberta town as Mr Joe Clark, the former Canadian Prime Minister, also campaigned on an extremely Right-wing economic platform in which he described current Canadian economic policy as socialism inspired by Karl Marx.

political reasons and we will have to take another hard look at the situation. We cannot go on like this for ever. The official said that the effects of these measures could be quickly detected. For example, cotton planting, which reached 500,000 acres in a good year before the revolution, and

Indonesia relaxes policy on contracts

By Richard Cowper in Jakarta

INDONESIA is relaxing its controversial counter-purchase policy, following criticism of the scheme by foreign contractors.

In a speech to British businessmen in Jakarta yesterday Dr Ratus Prowiru, Indonesia's Trade Minister, said the total value of Indonesian non-oil commodities which foreign companies winning Government contracts are obliged to export under the scheme would amount to less than 3 per cent of the total value of Indonesia's international trade.

The Government projects 1982-83 trade—the scheme came into force on January 1—at around \$11bn (\$26.5bn). Three per cent of this comes to \$1.53bn, roughly a 25 per cent reduction from the amount originally envisaged by the Minister when he announced the policy last December.

In private both Government officials and trade experts doubt the scheme will boost exports by any more than \$1bn a year.

At the time Dr Ratus said that the scheme would affect Indonesian Government contracts worth up to \$4.5bn a year. Deducting concessional loans (which are exempt from the scheme) of some \$2.1bn a year trade experts interpreted this to mean the Government was originally hoping that the scheme would boost Indonesian exports by at least \$2bn a year.

But in recent weeks Dr Ratus has been keen to clarify that the policy will be administered "reasonably and flexibly." In practice the Government has already increased the types of Government purchases exempt from the new policy and appears to be saying it is prepared to extend these further on a case-by-case basis.

Originally the policy stated that major Government construction and procurement contracts would be awarded only to those companies which agree to export an amount of goods equivalent in value to the amount of their contracts.

But Dr Ratus yesterday emphasised a change in the wording when he said that they would only be "required to export Indonesian products equivalent in value to the equipment and materials they bring into Indonesia."

The Government is undoubtedly committed to making the scheme work.

UNCERTAINTY CONTINUES OVER FUTURE OF CGCT

Threat to French telephone orders

BY TERRY DODSWORTH IN PARIS

CONTINUING uncertainty over the future of CGCT, the French telecommunications subsidiary of IIT, is endangering parts of a large telephone exchange contract won in Argentina.

CGCT is engaged in negotiations over the government's plans to nationalise the company. At the same time, the PTT, the French telecommunications authority, has not awarded it any contracts for the IIT group's new System 12 digital switching system.

This failure to win any orders in France is causing the company problems with sales overseas, because buyers want the assurance of a stable base in the supplying country.

difficulties over other potential export orders, notably in Singapore and Mexico. Talks between the company and the French Government are expected to accelerate over the next few weeks now that the main lines of the nationalisation measures have been settled.

Trade in services to be examined

BY OUR WORLD TRADE EDITOR

THE UK has intensified its preparation for what is likely to be one of the chief trade issues later in the decade by setting up a special industry committee to examine international obstacles to trade in services.

Liberalisation of Trade in Services Committee and is chaired by Sir Malcolm Wilcox, a Midland Bank director. The move is a response to the growing pressure, especially from the U.S., to bring trade in services on to the international negotiating agenda.

her will set off a process of enquiry into services trading which might lead to negotiations on liberalisation perhaps in the second half of the 1980s. The City's response corresponds to moves within the Department of Trade to consider the disparate elements of trade in services less as a question of regulation and more as trade policy issue.

Gloomy outlook for Europe's bulk carriers

By Andrew Fisher, Shipping Correspondent

BULK CARRIER fleets based in northern Europe will be further depleted as the shipping recession worsens and their cost disadvantage widens.

Chinese submarines for Egypt

BY ANTHONY McDERMOTT IN CAIRO

EGYPT is to take delivery of two Chinese-built submarines next month. Admiral Mohamed All Mohamed, the commander of the Egyptian Navy, said in Alexandria yesterday.

Egypt's arms purchasing policy of diversifying its sources of supply. Thus, in recent years, it has been trying to replace the ageing Soviet equipment and has been buying equipment from the U.S. as well as Europe.

six Soviet Romeo and six Whiskys. This is not the first large delivery of Chinese arms. In 1979 Egypt signed an agreement with China for the supply of about 90 Shenyang F-6 fighters, a more modern version of the Soviet Mig-19. These were partly paid for by the swap of one of Egypt's Mig-23s. Today, of these F-6s 35 are in operation and the rest in reserve.

Border transit talks in Belgrade

BY ALEXANDER LEBL IN BELGRADE

ALBANIA may open its borders for transit of Yugoslav vehicles for the first time. Teams of transport experts, from the two countries are in Belgrade negotiating arrangements for road and other forms of transport.

Morgan Grenfell agrees to £160m loan for Nigeria

BY PAUL CHESBRIGHT, WORLD TRADE EDITOR

MORGAN GRENFELL, the London bankers, yesterday signed agreements for the loan of £160m to the Nigerian state of Kwara. The funds will be used to finance the establishment of a college of technology at Ilorin and an institution of mining and metallurgy at Itakpe.

For Morgan Grenfell, the loan agreements mean that it has now arranged nearly \$1bn of financing for business in Nigeria. For CFI the agreements are the final pieces in a jigsaw, fitting together diverse shapes ranging from site surveys to the provision of advice on teacher recruitment and the development of curricula.

EGGD were based on a £225m project. Such commitments were made before the interest rates for subsidised export credits went up last November, leaving Kwara with a modest 7.75 per cent to pay on the export credit.



A long-term solution to the transit question would help to normalise relations between the two countries.

54 unfair trade cases dismissed

THE U.S. International Trade Commission has dismissed more than half the 82 unfair trade cases brought by the American steel industry against steel producers in the European Community and four other export countries, our U.S. Editor reports from Washington.

The commission said yesterday that 36 of the 38 cases to be pursued covered major items like plate, hot and cold sheet and structural products.

Seven U.S. steel companies last month filed anti-dumping or countervailing duty cases against 11 countries.

William Chislett, recently in Managua, finds the Government facing fierce attack from three sides

Sandinistas' economy totters under a state of siege

THE Left-wing Central American Republic of Nicaragua is coming under increasingly fierce criticism from the U.S. and its own private sector for pursuing a Marxist line.

Without a great deal of evidence Washington accuses the ruling Sandinistas, who took power from the right-wing dynasty of General Anastasio Somoza in 1979, of funneling weapons to the rebels in nearby El Salvador. The U.S. has not ruled out military intervention or sanctions against Nicaragua.

The Government has reacted by proclaiming 1982 the "year of unity against aggression." Until now, the Government has reacted firmly against criticisms from the private sector, which supported the revolution until it became largely convinced that the Sandinistas were Marxists.

it controls about half of the tottering agricultural economy and is holding back capital investment until it sees a more pluralistic society and greater guarantees for private property.

For this reason, the Government announced a programme of business incentives this month—its biggest concession to the private sector so far. The package allows dollar receipts from exports to be exchanged at the parallel market rate, which is far higher than the official rate. It hopes that this will stimulate production and bring in more foreign exchange. Businessmen are also now allowed to import some items which the Government had not considered essential before.

But the measures have provoked fierce debate within the Government. It is feared that they might be inflationary, because more money will have to be printed to meet the extra needs for local currency they will create. Some of the more extreme Sandinista leaders also regard them as "too capitalist."

was down to half that last year, could show improved results this year.

The economy as a whole took a heavy battering in the revolution, in which 50,000 people died. In 1979, gross domestic product sector is holding back for fall by 85 per cent, while unemployment rose to 40 per

cent, and the inflation rate hit 48 per cent.

Last year's cut-off in U.S. aid to the Government (but not to the private sector), the high cost of defence, which took up about 30 per cent of the budget in 1981, and the low level of productivity of the private sector are making an already critical situation worse, and forcing the Government to take greater austerity measures.

The top monthly salary in the public sector, which has doubled to 60,000 employees in three years, is still 10,000 cordobas—\$543 at the official rate and \$194 on the parallel market. Wage rises are being held below the rate of inflation.

and the current account deficit increase to \$480m.

However, a prominent private sector economist, who worked for the Government before quitting in disillusionment, doubted whether the economy would grow very much this year because of the continued low prices for Nicaragua's cotton, coffee and sugar exports and the low level of economic activity. He said unemployment was nearer 24 per cent and inflation 40 per cent.

About \$250m in soft loans from multilateral institutions and friendly Governments has been contracted, but the further \$200m needed to finance the deficit is not in sight. At the same time, Nicaragua's foreign debt has increased 50 per cent in three years to \$2.4bn.



Sandinista guerrillas: one in every 50 Nicaraguans is in the security forces.

tack from counter-revolutionary forces outside the country. Earlier this month, 60 Sandinista soldiers were killed in fighting near the border with Honduras against former Somoza guardsmen, who had been making skirmishes into Nicaragua. To counter threats like this, the security forces, including a voluntary militia, have grown to about 50,000—one in every 50 Nicaraguans—and they are keeping a high profile. The army's arsenal includes about 25 T54 and T55 Soviet made tanks, and France has just agreed to sell Nicaragua \$18m worth of military hardware. Faced with this three-pronged attack from Washington, the private sector, and former Somoza guardsmen, the Sandinistas are under siege.

British Gas £1bn Morecambe plan given go-ahead

By SUE CAMERON, CHEMICALS CORRESPONDENT

THE GOVERNMENT has given British Gas the go-ahead for its £1bn development of the Morecambe gas field off the Lancashire coast. Some £900m worth of contracts have yet to be placed.

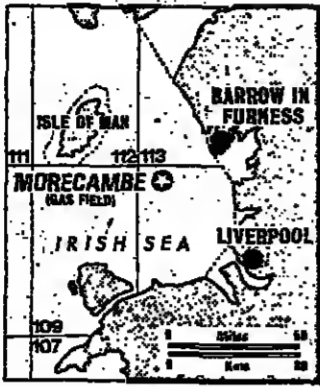
The Morecambe field, which has estimated recoverable reserves of 4.5 trillion (million, million) cubic feet of gas, is now expected to come on stream in 1984—10 years after British Gas first discovered it. Initial production will be at the rate of 600m cubic feet a day. This will be doubled towards the end of the decade.

British Gas plans for developing the field involve the use of a jack-up rig and slant drilling—the first time such a combination has been used in British waters.

The Morecambe field lies in water 100ft deep and is a comparatively shallow 3,000 ft below the seabed. Its depth meant that conventional drilling would have enabled gas to be drawn from only a narrow radius. But slant drilling will enable gas to be drawn from an area three times as big.

British Gas is planning to have about six slant drilling platforms, although the exact number has not yet been decided. There will also be one manned central processing platform, an accommodation platform and two pack-up drilling rigs.

Gas from the field will be carried ashore via a 30 mile pipeline to a terminal at Barrow-in-Furness on the Cumbrian coast. The terminal site



has already been cleared but the main construction contracts have yet to be placed.

Orders for the two jack-up rigs—worth £18m and £19m respectively—have already been placed. Both are to be built on the Clyde by the French-based UIC. Further orders, worth a total of £20m, for the design of various platforms have gone to Matthew Hall Engineering and Worley-Atkins, both UK-based companies. But the major construction orders have not yet been placed.

British Gas started discussions on its Morecambe development plans with the Department of Energy a year ago. It intends to use gas from the field to top up supplies during the winter months when demand is at its peak. Production from the field, which covers blocks 110/2/3/7/8, will therefore be lower in the summer than in the winter.

Revenue from spirits well short of estimates

By Gareth Griffiths

GOVERNMENT revenue from spirits fell well short of estimated receipts in the first quarter of 1981-82. The total volume of releases from bond in the UK was down by 10.5 per cent compared to the same period the previous year.

The release figures announced yesterday by the Customs and Excise for April, May and June, 1981 were delayed because of last year's Civil Service dispute. Revenue was up by 2.5 per cent from the 1980 figure to £102.5m, but the Treasury estimated the increase at 10 per cent at the time of the 1981 Budget.

Releases of spirits in the first quarter were 7,338,300 litres, compared to 8,423,600 litres in 1980. Scotch whisky releases fell proportionately less—to 3,746,000 litres compared to 4,103,600 litres, a decline of 8.7 per cent.

The Scotch Whisky Association in its pre-Budget representations to the Chancellor, argued that a law of diminishing returns had set in on spirits taxation. Mr Donald Mackinlay, the chairman of the SWA's information committee, said the Customs and Excise figures showed that, if Scotch had not performed better than other spirits, the increase in revenue would have been 0.5 per cent instead of the forecast 10 per cent.

The National Association of Health Authorities in England and Wales, in a paper published yesterday, argued that the Government should reduce alcohol consumption. It wants an increase in duty on alcoholic drinks, a reduction in the number of licensed premises and a ban on alcohol advertising.

Commercial vehicle output at 1949 level

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

COMMERCIAL vehicle production by both BL and Ford fell last year by more than one-third from the 1980 level. At Talbot and Vauxhall the fall was even more severe and approached nearly 50 per cent for each company.

Ford kept its place as Britain's major commercial vehicle producer, thanks mainly to the continued sales success of its Transit van.

Within the BL companies, Leyland Vehicles, the heavy commercial offshoot locked in a life-and-death struggle over job losses, outperformed the overall market. Its output fell 27 per cent compared with market declines of 41 per cent—to a level not seen since 1949.

The 54 per cent slump in production of commercials by BL's Austin Morris business reflects the difficulties faced by the Sherpa van last year mainly because of competition from the Japanese who have promised to hold back their efforts in Britain's van market in 1982.

UK COMMERCIAL VEHICLE PRODUCTION		
Manufacturer	1981	1980
BL—		
Austin Morris	25,396	55,301
Land Rover	41,040	51,378
Leyland Vehicles	16,852	22,953
Total BL	83,308	129,632
Ford	85,324	138,373
Talbot/Dodge	8,457	16,334
Vauxhall/Bedford	48,311	96,424
Hestair Dennis	835	721
ERF	n/a	1,811
Foden	613	1,340
MCW	641	618
Seddon Atkinson	1,352	2,943
Others	713	974
Total	229,555	389,170

* First nine months only.

Source: Society of Motor Manufacturers and Traders

Talbot's commercial vehicle offshoot, Dodge, was affected last year by uncertainties over its future. It was known that its French parent, Peugeot-Citroen-Talbot, was looking for either a partner or a buyer. Eventually, Renault's commercial vehicle subsidiary acquired 50 per cent

of Dodge and took over management control. Vauxhall's commercial vehicle subsidiary, Bedford, suffered very badly from the high value of the pound against most other trading currencies which hit exports last year. The severe decline in output recorded by Seddon Atkinson,

ERF and Foden is another indication of difficulties the UK heavy truck makers had in their home market in 1981.

ERF stopped providing the Society of Motor Manufacturers and Traders, which compiles the statistics, with figures after November 1980. But by submitting the SMMT total from an estimate provided by the Department of Industry it seems ERF's output last year was about 545 compared with 1,841 in 1980.

Foden went into the receiver's hands in July 1980 but was acquired the following September by the American group Pavear. Production was started again in January last year after a six-month gap.

UK offshoot of BMW increases profits

By Kenneth Gooding, Motor Industry Correspondent

TURNOVER of BMW's British subsidiary rose from £104m in 1980 to £137m last year and profits increased "roughly in line with turnover."

The company, BMW (GB), claims it was the most successful operating in the British new car market last year with a 27 per cent increase in unit sales from 13,457 to 17,086.

Dr Walter Hasselkus, the managing director, said yesterday that the company expected a further 11 per cent rise in car sales this year to 18,800.

He predicted that by the mid-1980s sales would be up to 25,000 to give BMW about 2 per cent of the British new car market.

However, BMW could be affected substantially by a growth in unofficial imports from the Continent, where prices net of tax are considerably cheaper than in Britain, or by pressure from the European Commission to bring car prices in various EEC markets more into line.

Dr Hasselkus insisted that BMW would put no obstacles in the way of individuals personally bringing in their cars from the Continent.

But he warned that unauthorised dealers were "damaging" because "they sell cars without after-sales back-up and are looking for profit without responsibility."

Dr Hasselkus said EEC proposals to cut new car price differentials, could threaten the British economy. If British manufacturers had to reduce their home prices quickly, BL might go out of business or require a further substantial injection of public funds.

Chambers of commerce start business names registry

By JAMES McDONALD

THE LONDON Chamber of Commerce and Industry, in co-operation with the Birmingham and Cardiff chambers, is launching a national register of business names.

The scheme will come into operation on March 1 and is an attempt by private enterprise to take the place—at a profit, it is hoped—of the Government's Registry of Business Names, which will close down on February 28.

Under the 1981 Companies Act registration of business names by unincorporated businesses, individuals, companies or partners trading under a different name to that of the pro-

prietor is no longer required.

Instead, such organisations are required to indicate on all business stationery, and to display at their premises, the trading name of the business and an address for service of official documents.

To fill the gap left by the official register the London chamber proposes to issue a Certificate of Registration, with the required details to registered businesses. It is providing guidelines to help businesses amend their letterheads and stationery in accordance with the new law.

The London chamber, and others interested in the scheme,

hope to acquire from the Public Records Office the Government's register of business names, which contained more than 2.5m at the last count in 1979.

The new registry will be administered from the chamber's head office in Cannon Street, EC4, from where all certificates and other documents will be issued for the time being, although it is expected that other chambers of commerce in Britain will join the scheme and issue their own.

The registry, to be called the LCCI Business Registry, will be operated for the LCCI by Computer Registry Searching Ltd.

At a Press conference in London yesterday, the chamber claimed that the new computerised registry would offer a more modern and more extensive service than the Government's register.

It will also be more expensive. The official register's search charge was £1, but LCCI is proposing an initial, computerised search of business names at £10 plus VAT.

The fee for registering a new business, which starts trading on or after March 1, will be £15 plus VAT. To register an existing business the annual fee is £10 plus VAT.

About 200,000 searches a year are made of business names, mainly by solicitors and banks.

Energy saving grants scheme starts taking off

By MAURICE SAMUELSON

A GOVERNMENT grants scheme to provide £20m for energy saving projects has taken off after attracting little interest in its first three years.

The number of applications being considered under the Demonstration Projects Scheme has more than doubled in the past 13 months from 126 to 291. More than three quarters of the projects under review are expected to be carried out.

Under the scheme, launched in April 1978, the Government pays up to 25 per cent of the capital cost of a project involving new energy saving equipment or methods with wider relevance to industry and the building sector. Approved projects are monitored by government scientists.

However, even if all 291 projects are put into effect, they will still attract government grants of only £13m, compared with the £20m set aside in 1978. They will save the equivalent of 7m tonnes of coal a year.

The increase in inquiries in the second half of last year was due mainly to a strong promotion campaign by the Energy Department which sponsors the demonstration scheme with the Industry Department. The scheme has also been widened to include the building sector.

The Energy Department is urging companies to copy schemes which have proved effective. So far, it knows of only nine adaptations of successful schemes.

Industries which have shown interest in pilot projects include food and drinks, iron, steel and ferrous metals, bricks, pottery, cement and chemicals. One of the biggest grants, for £1m, went to Rugby Portland Cement for a low energy drying process.

There are currently 12 demonstration schemes involving the use of heat pumps and saving the equivalent of 9,000 tonnes of coal a year. The cost just under £3m, with a Government contribution of £770,000.

The slow initial take off resembled the sluggish response to the £50m Government grants scheme for conversion of boilers from oil to coal. About 30 manufacturers of heat recovery equipment this week launched a new trade body called the Energy Systems Trade Association. Its director will be Dr Glen Brookes, a scientist previously at the Government's energy technology support unit at Harwell.

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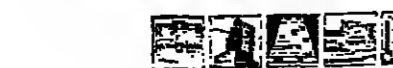
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UK NEWS

NHS plans could be affected by cash controls

By Gareth Griffiths
THE GOVERNMENT'S policy of devolving health responsibilities to district authorities...

Government likely to ask for oil royalties in cash

BY RAY DAFTER, ENERGY EDITOR
THE GOVERNMENT is expected to change its policy on royalty payments in an attempt to avoid selling state owned oil on the depressed spot market...

Laker in move to transfer licences

By Lynton McLain
SIR FREDDIE LAKER made his first move yesterday to set up a company framework for his proposed People's Airline...

Eight small NEB companies partly sold to new group

BY JOHN ELLIOTT, INDUSTRIAL EDITOR
EIGHT OF the National Enterprise Board's smaller companies have been partially sold to a group of private sector institutions...

Couple charged with insider dealing

By John Moore
TWO PEOPLE have been summoned by the Department of Trade charged with committing 'insider' dealing offences in the shares of Joseph Stocks and Sons (Holdings)...

Capital spending of British industry fell by 5% in 1981

BY ROBIN PAULEY
CAPITAL spending of British industry fell by 5 per cent in 1981 compared with the previous year...

Table with 3 columns: Year, Capital spending (£m at 1975 prices), Change in stocks. Rows for 1978, 1979, 1980, 1981 (1st, 2nd, 3rd, 4th quarters).

£6.69bn was an increase of 3 per cent over 1980, continuing the substantial growth in spending in this sector...

Judge surprised by ACC pledge to Holmes a Court

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT
A JUDGE yesterday expressed surprise that directors of Associated Communications Corporation should have signed a declaration...

Bank lending to private sector helped boost M3

BY WILLIAM HALL
A FURTHER sharp rise in sterling bank lending to the private sector and a sizeable inflow of funds from abroad are the main factors behind the 1.7 per cent rise in sterling M3 in January...

Crop-spray aircraft launched

By Max Commodore
THE FIRST crop spraying aircraft to be designed in Britain since the mid 1950s was unveiled at the Royal Aircraft Establishment, Farnborough, yesterday...

Rodgers attacks NEDC's 'ineffective' machinery

BY CHRISTINE MOIR
THE MACHINERY of the National Economic Development Council probably needs dismantling, Mr William Rodgers, joint leader of the Social Democratic Party, said yesterday...

Halliday inquiry continues

By John Moore
INQUIRY into the Halliday Simpson Inquiry affair are continuing, Sir Nicholas Goddison, chairman of the Stock Exchange, said yesterday...

Investment capital sought by state microchip concern

INMOS, the State-backed microchip company and Britain's hope to establish itself in the world market for semiconductor, is seeking new investment capital this year to support its unprofitable operations...

Jenkin call for companies to aid small businesses

BY TIM DICKSON
A CALL for big companies to help small ones was made yesterday by Mr Patrick Jenkin, Secretary of State for Industry...

Jason Crisp and Louise Kehoe look at the daunting economic hurdles that Inmos will have to clear

semiconductor companies have maintained heavy capital investment and research and development programmes so as to fend off Japanese competition...

UK NEWS - LABOUR

TUC 'will not withdraw' from Neddy

TUC OPPOSITION to the Government's forthcoming Employment Bill is now certain to stop short of withdrawal from the National Economic Development Council, (Neddy) the country's main tripartite forum.

John Lloyd looks ahead at a crucial week of decisions for unions

powering the General Council to organise widespread industrial action if one union is faced with legal action by an employer under the terms of the new legislation.

poses Committees—which also meets next Monday—demonstrates further the dominance on the General Council of a centrist grouping of unions, which includes the General and Municipal Workers and the big white-collar unions, ASTMS and Nalgo.

Long-haul flights hit by BA staff action

FOUR British Airways intercontinental departures were delayed yesterday morning when Terminal 3 leaders—who handle long-distance services—staged a one-hour stoppage in support of colleagues at the European and domestic terminals.

London bus and Tube unions call protest strike for March 10

LONDON TRANSPORT unions yesterday called a one-day bus and tube strike for Wednesday, March 10, in protest against cuts in services, job losses and the doubling of fares following the Law Lords' ruling against the Greater London Council's cheap fare policy.

National funds plea to help poultry workers

THE FARM workers' union yesterday launched a national appeal for funds for 1,200 Norfolk poultry workers who began an indefinite strike over a 25 per cent pay claim on Monday.

Dock labour board reform urged

A REORGANISATION of the National Dock Labour Board, which could cut the present staff strength of 400 by more than a third has been proposed because of the sharp drop in the number of registered dockers.

Musicians look for harmony

THE Sadler's Wells Royal Ballet orchestra is expected to meet this morning to discuss the latest moves to end a four-week-old strike.

Plan to step up Dunlop action

UNION LEADERS are planning to step up action over the planned closure of the Dunlop group's Senter floor coverings factory, at Brynmawr, South Wales.

Barclays staff protest over lost 'perk'

BARCLAYS BANK has caused protests from staff over the withdrawal of a foreign currency "perk" which it felt was being abused.

Probe call over Vauxhall pension move

UNION LEADERS at Vauxhall's three plants are calling for a probe into the company's decision to cut its share of employer's contribution to the company's pension scheme.

"Good morning FT reader. Here is the property news."

Advertisement for Estates Times featuring a man reading a newspaper. Text includes: "While Aslef and British Rail are in dispute, RR property makes the news. In Stockport redevelopment of the Edgeley station could founder on problems with a coal yard. In Derby a proposed Sainsbury's superstore could be thrown out by the planners. And the Ipswich Co-op wants to refurbish the former Felixstowe railway station."

Large advertisement for BOTB (British Overseas Trade Board) with the headline "YOUR TOTAL EXPORT SERVICE NOW UNDER ONE ROOF." It features a building illustration and several speech bubbles with questions like "IS THERE A MARKET FOR TEA POTS IN INDIA?" and "WHAT ARE MY PROSPECTS IN SCANDINAVIA AND HOW DO I MAKE THE BEST OF THEM?"

Couple charged with inside dealing

UK NEWS - PARLIAMENT and POLITICS

Leasehold reform law planned

By John Hunt, Parliamentary Correspondent
THE GOVERNMENT is to introduce legislation to stop Labour-controlled local authorities refusing to sell leasehold council houses to tenants who want to buy.

Labour Cabinet would let pound fall to boost activity, Shore says

BY PETER RIDDELL, POLITICAL EDITOR
A REDUCTION in the exchange rate to boost competitiveness and economic activity will be a cornerstone of the strategy of an incoming Labour government, Mr Peter Shore made clear yesterday.

Anger over BR handling of dispute

By Ivor Owen
ANGER among senior members of the Cabinet and Tory backbenchers over the handling of the train drivers' dispute by the British Railways Board was revealed in the Prime Minister's replies to questions in the Commons yesterday.

British chief constable to head Belfast boys home investigation

BY MARGARET VAN HATTEM, POLITICAL STAFF
A BRITISH chief constable is being sent to head investigations into the Royal Ulster Constabulary's handling of Belfast's Kincoira sex scandal, Mr James Prior, the Northern Ireland Secretary, announced yesterday.

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Green pound move opposed

By John Hunt, Parliamentary Correspondent
BRITAIN'S determination to resist the European Commission's latest proposals for the revaluation of the green pound was underlined in the Commons yesterday by Mr Peter Walker, the Agriculture Minister.

Lloyd's Bill critics step up lobbying for amendment

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT
SUPPORTERS and opponents of the Lloyd's Bill increased their lobbying efforts yesterday in advance of Monday's crucial Report Stage debate.

Next week in parliament

COMMONS
Monday: Debate on the arts, private business.
Tuesday: Canada Bill, Committee Stage.

Whitelaw rules out the cane

A RETURN to corporal punishment to stamp out violent crime was ruled out yesterday by Mr William Whitelaw, the Home Secretary.

Rayner on reform

RADICAL REFORM of the Civil Service is possible, providing it is properly led, Sir Derek Rayner, the Prime Minister's adviser on efficiency told a seminar at the Policy Studies Institute in London yesterday.

Smith Square deal

THE Conservative Party's proposed sale-and-lease-back deal on its headquarters in Smith Square, London, is nearing completion. A pension fund is negotiating to buy the freehold on the building, which the party will lease-back.

Advertisement for Group 4 security services. Text: 'Europe's No.1 security company is just around the corner'. Includes an image of a security guard and a Group 4 logo.

Advertisement for Peterborough. Text: 'faster'. 'Hundreds of firms have moved to Peterborough. And almost all have grown rapidly.' Includes contact information for John Case.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

NEI: a proud engineering giant in need of more drive

BY HAZEL DUFFY

"IN TOO many cases, we still respond to the market where we ought to be attacking it," says Terry Harrison.

Harrison is UK managing director of one of the largest groups in Britain's troubled engineering sector, Northern Engineering Industries.

Harrison, 48, used to be managing director of Clarke Chapman which merged with Reynolds Parsons in 1977 to form NEI. He is one of the younger, more forceful managers who are beginning to emerge from the rather stolid engineering management background of NEI companies, and is reckoned to be one of the heirs apparent for the top job when the current chairman, chairman Duncan MacDonald, reaches 63 in five years' time.

MacDonald, a quiet-spoken Scot with an impeccable engineering pedigree, puts the problem in a more precise way. "There is a growing realisation within NEI that the time is fast approaching for a group re-organisation." Another senior manager, Graham

Anderson, says, "We must become more market rather than product orientated, and we need more aggressive planning."

These internal comments are in accord with some voiced by outside commentators who view the merger as a failure in bringing about the dynamic force in engineering that had been hoped for at the time.

MacDonald agrees that the structure of NEI today is essentially that of the two former groups of companies existing side by side. The lack of any early integration was intentional, he emphasises. "We had to get used to each other before changing things to live within our budget targets, and that is very difficult when you chop and change." Furthermore, as Harrison points out, ever since the merger NEI has been coping with dismal markets in probably the worst recession that has been witnessed by the engineering industry. "Before we can attack markets, we have to

stabilise our businesses." The birth signs for the new group were hardly auspicious. The critical Think Tank report on Britain's power plant industry, which was the core of both the Clarke Chapman and Parsons businesses, had just been aired for all the world to read. Attempts by the Callaghan Government to rationalise the industry by merging Parsons with GEC, and Clarke Chapman with Babcock, had failed.

Diversity

MacDonald, however, believes that there have been positive strengths in the merger, albeit necessarily of a more defensive nature. "When they were independent, each of the groups was unbalanced. Parsons, for instance, was heavily dependent on turbine generators and Clarke Chapman on boilers, although each had a lot of other products. If anything had happened to the turbine generators part of the business, it would have taken the Parsons group

into hell and nothing could have been done about it." The strength of the combined group has helped management come to terms with some of the problem companies. Like the Peebles group (MacDonald's old company, making motors, generators and transformers, and the Reynolds switchgear business which has undergone extensive rationalisation. With the diversity of activities which has kept the group profitable as a whole, these companies, in MacDonald's opinion, might well not have survived.

Much of the management effort in individual companies, like Wellman Cranes (see separate article) has been concentrated on a search for diversification away from the depressed markets for their traditional products.

There are more than 70 companies in NEI across the country, but the main concentration of employment is in the North East, where NEI has its head office. The policy of patiently searching for alterna-

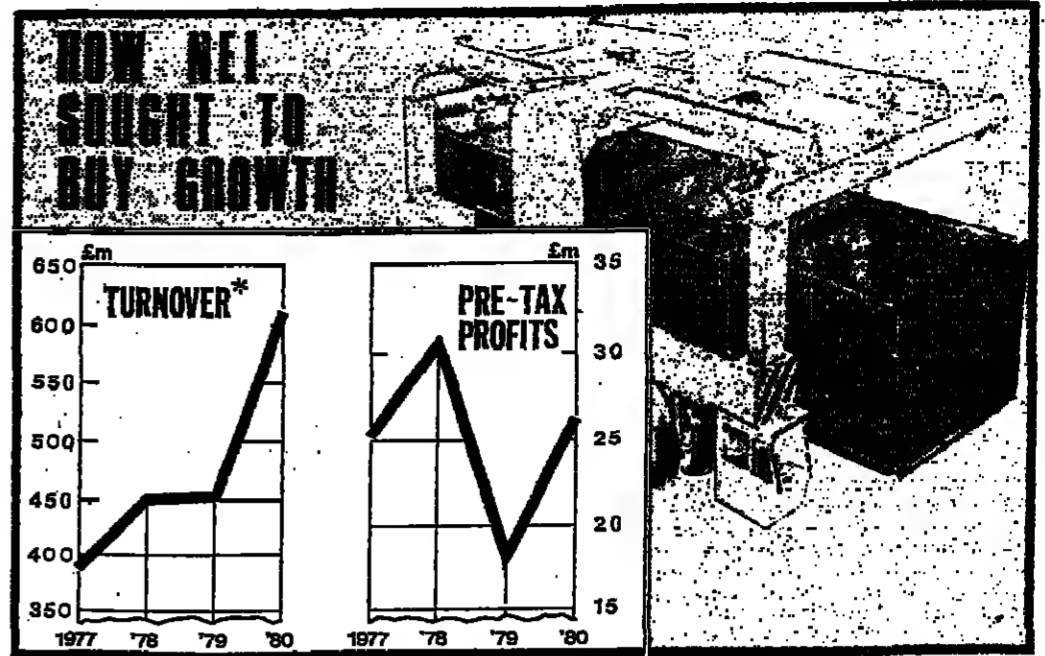
tives rather than indiscriminate closures has helped, in MacDonald's view, to preserve employment in that part of the country. "I think without the merger, the North East would have been decimated. But NEI has not spent all its time preparing plants and waiting for the upturn. It has been a fairly aggressive acquirer of a number of smallish companies and has sought to diversify into new sectors, most notably in the acquisition in October 1980 of 90 per cent of the Extel Corporation in the U.S. which makes electronic communications equipment.

Extel's business was a new venture for NEI, although the group has other interests in electronics in North America. MacDonald pronounces himself "well pleased" with Extel, which has a \$100m turnover and is consolidating manufacture under the roof of one Chicago factory to replace eight smaller factories. He is less happy, however, with NEI's UK electronics interests in control instrumentation and protection, which he himself put together following the merger.

A review of ways in which they could be reorganised is being undertaken, but MacDonald is inclined to the view that the push in electronics will come from the U.S. interests. He is asking the board to consider the financing of a laboratory being set up by its Texas-based subsidiary, International Power Machines, which will receive key personnel from the UK to be schooled in micro-processor developments.

The Extel takeover looked as if NEI was embarking on an electronics drive, but this was followed by the £25.6m acquisition last summer of Amalgamated Power Engineering, a group firm in traditional engineering and power plant for generating set packages. This followed a £28.8m rights issue two months earlier and drew critical comment in the City. But MacDonald says he had been looking at APE for two or three years, convinced that it fitted in well with NEI's power plant interests at the heavy end.

APE's export content was also attractive. MacDonald knows that NEI's growth hopes must be spearheaded by export-led growth, but that NEI's export performance has not been good enough. The formation of NEI Projects was geared to the winning of turnkey contracts, both in the UK and abroad, but success in this



Prototype of a rough terrain vehicle being developed for the nuclear power industry. * Acquisitions: 1978 Baldwin & Francis; outstanding parts of International Combustion Holdings (mostly overseas) not acquired in 1974; 1975-76 Ferranti-Packard; Pearson; 1979-80 International Power Machines; 1980 Extel (U.S.); 1981 APE. Ashford Controls

Value added as an antidote to depression

THE LOCALS have dubbed the area "redundancy mile." Factories lie abandoned, victims of the recession.

Yet in the midst of this wasteland in Darlington, north west of Birmingham, Wellman Cranes is "working flat out." Not only is it planning to expand its present 426-strong workforce to 470 in a short time, but it is maintaining its full complement of apprentices. And all because—unlike so much of the British engineering industry—it has managed to find replacement products for its traditional activities.

Wellman became part of Clarke Chapman (since subsumed into NEI) in an Industrial Reorganisation Corporation-inspired attempt in the early 1970s to rationalise and strengthen the British crane industry. It specialised in heavy cranes for the steel industry, which eight years ago comprised 80 per cent of its business. Today, the 40 tonnes slab crane being built for the British Steel Corporation at Port Talbot is the last steelworks crane on the order book.

Wellman is one of seven crane companies in the NEI group, which have a total turnover of £45m and employ 2,300. Each of the companies has had to find alternative products to manufacture in

the wake of the downturn in the crane market.

Roger Baker, managing director of NEI Cranes, the holding company, has no doubt that if they had not gone all out to find new products, they would have joined the other casualties in the industry.

Baker sums up his strategy: "Cranes will come back, but we will be less reliant on them. Our aim is to develop higher value-added products, and we can manage this because we have not had to dissipate our design teams."

For the present, Wellman has found its compensation mainly in the oil industry. The breakthrough came when the Government's Offshore Supplies Office steered a Texan company, Ideco, towards a British manufacturer to supply mud pumps for drilling equipment in the North Sea.

Ideco later transferred the work from Wellman to a French factory that it owns, but then Baker had heard that Oilwell Drilling (part of U.S. Steel) was also looking for a UK licensee. Efforts to persuade Oilwell representatives to come and see what NEI was doing for the North Sea were unsuccessful, so Baker sent a director of one of the crane companies to sit

office until they agreed.

The outcome was that two companies in the group—Wellman and Clyde Booth—are now making a range of oil industry equipment, with Wellman supplying winches for oil drilling rigs. At first, the products were all destined for the North Sea, but a measure of the success of the operation is that Wellman is now making a substantial part of its production for the U.S.

Licence

Wellman was also able to increase its workload by convincing another U.S. company that it should take on the licence to make car presses after Vickers closed its Scotswood factory in Newcastle, and the factory is now completing a big order for General Motors in Canada.

Manufacture under licence has not normally been the most secure future for a company.

But Jeffrey Stevens, director and general manager of Wellman, says he has been able to convince the licensees that Wellman should be doing some of the design work as well as manufacturing, enabling the licensee to become more integrated into the whole operation. In this way, he has been able to keep together his design team dur-

ing the years of change.

Design work is undertaken both by the individual companies in the group, and by NEI Cranes' design team at the head office in Leeds. Wellman, for instance, has developed a crane range for Spain's nuclear power industry in conjunction with a Spanish licensee.

Another part of NEI Cranes has developed a range of standard industrial gearboxes from the experience gained on making its own gearboxes for cranes.

Baker's strategy of going for greater added value has not been 100 per cent successful. Some of the licensees Wellman has taken on have not provided anything like the amount of work that had been hoped for. It made a specialised tunnelling machine, for instance, which failed to yield a repeat order. In the meantime, a big question mark hangs over one of the companies in the group which has no new orders.

But the sense of the strategy, combined with good engineering expertise, has at least enabled most of the crane group to survive. There have been numerous other instances in the engineering industry where a less resolute approach has led to factories being closed and skills lost for good.

highly competitive area so far has not been outstanding.

NEI is particularly sensitive to the charge that it has been unable to claim the power plant export successes chalked up by GEC (see this page, Wednesday, February 17), particularly as NEI has the unique capability in the UK of offering a complete power station package, which was the rationale largely for the merger in the first place. MacDonald is hopeful that Parsons will get back on to the bidding lists of Ontario Hydro, once a major customer of NEI companies, and there are hopes for India and Taiwan.

as well as in the electricity industry.

In this respect, MacDonald believes that NEI has always been in the shadow of Lord Weinstock and GEC. But he thinks that NEI has learned a lot about the importance of Government links, as well as spending more time in getting to know the City, and that "we are getting better all the time."

MacDonald is even proposing that NEI and GEC mount a collaborative effort in the research arena, with the CEBG and Department of Energy, specifically on the assembly and testing of a super generator to be based on work being done in cryogenics.

Both Parsons and the Gateshead boiler plant know what it is to be without orders. The uncertainty over Britain's power plant needs in the future must convince both companies that they cannot live with a repeat of the hand-to-mouth existence they experienced in the 1970s; but it is as arguable as it was six years ago whether two major power plant companies can survive in Britain.

NEI's dependence on power plant is still considerable. Purchases by public utilities in the UK and abroad account for about one-third of the group's total turnover, while CEBG orders are a key profit source for the group.

NEI has been managed on the basis of decentralisation—Harrison emphasises that in this NEI has not copied GEC's renowned policy. "Clarke Chapman ran this way before

I had ever heard of Lord Weinstock."

Like MacDonald, however, he sees the need to re-group the companies into a more forward looking organisation — which will mean crossing the boundaries of the original groups. This has already been done in mining equipment, where companies from both sides have been grouped into NEI Mining Equipment, which MacDonald would like to strengthen by making another acquisition (Anderson Strathclyde was the favourite but proved out of reach).

Belated

Harrison admits he would like to see a couple of major overseas orders for turbine generators—"boilers can look after themselves, but Parsons needs that boost." Parsons employs 3,700 in the Heaton district of Newcastle. Like NEI Power Engineering at Gateshead, which makes the boilers, it is belatedly undergoing substantial re-equipping now that it has orders for the two AGRs at Heysham and Torness under its belt.

NEI's future in the power plant industry has often been starkly portrayed in terms of whether Britain continues with its AGR (Advanced Gas-Cooled Reactor) programme rather than switching to the American-designed PWR (Pressurised Water Reactor). MacDonald has always claimed that NEI is not anti-PWR and that it would be equally well able to supply equipment for a PWR as the AGR.

Nevertheless, the whole question of Britain's nuclear programme requires the manufacturers to maintain a weighty presence in Government circles

Defeatist

John Iredale, deputy general manager of Mackley Pumps, explains the benefits of the new grouping: "I think the National Coal Board wanted to talk to NEI Mining as a group rather than to the individual companies. Now we can offer a package and I believe it enhances our export prospects."

The engineering industry has been slow to change in Britain, and has paid the price in closures and decline. NEI has managed to fight off the defeatist attitude which has been so strong in parts of the industry, so that Harrison can say, "we have no intention of letting the base of this group in the UK shrink, otherwise you get to the point where your ability to do business is eroded." But it now has to prove that it has sufficient impetus to adapt and keep up with its international competitors.

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Management abstracts

Do you really know the rules about directors' loans? R. Wyld + I. Lawson in *Accountancy* (UK), Sep 81. Explains the restrictions imposed by the 1980 Companies Act on loans to directors, and summarises the disclosure requirements.

Management by objectives revisited. R. G. Greenwood + R. F. Barton in the *Academy of Management Review* (U.S.), Apr 81.

Traces how the concept of management by objectives was developed within the General Electric Company and put into practice in the form of a monthly manager's letter, specifying goals and activities and feeding back results of previous letters. Examines assumptions about the hierarchy of objectives that underpin the MBO concept and suggestions on how conflict can arise and be resolved—when there are differing objectives.

Assessing market potential of research and development projects. A. Bisio + L. E. Gastwirt in *Research Management* (U.S.), Sept 81.

Describes a quantitative framework used by the author for considering the risks and cost of R & D strategies. The discounted-cash-flow and risk-analysis aspects are a rehash; the unusual feature is the incorporation of growth rates for future sales in place of the usual step increases.

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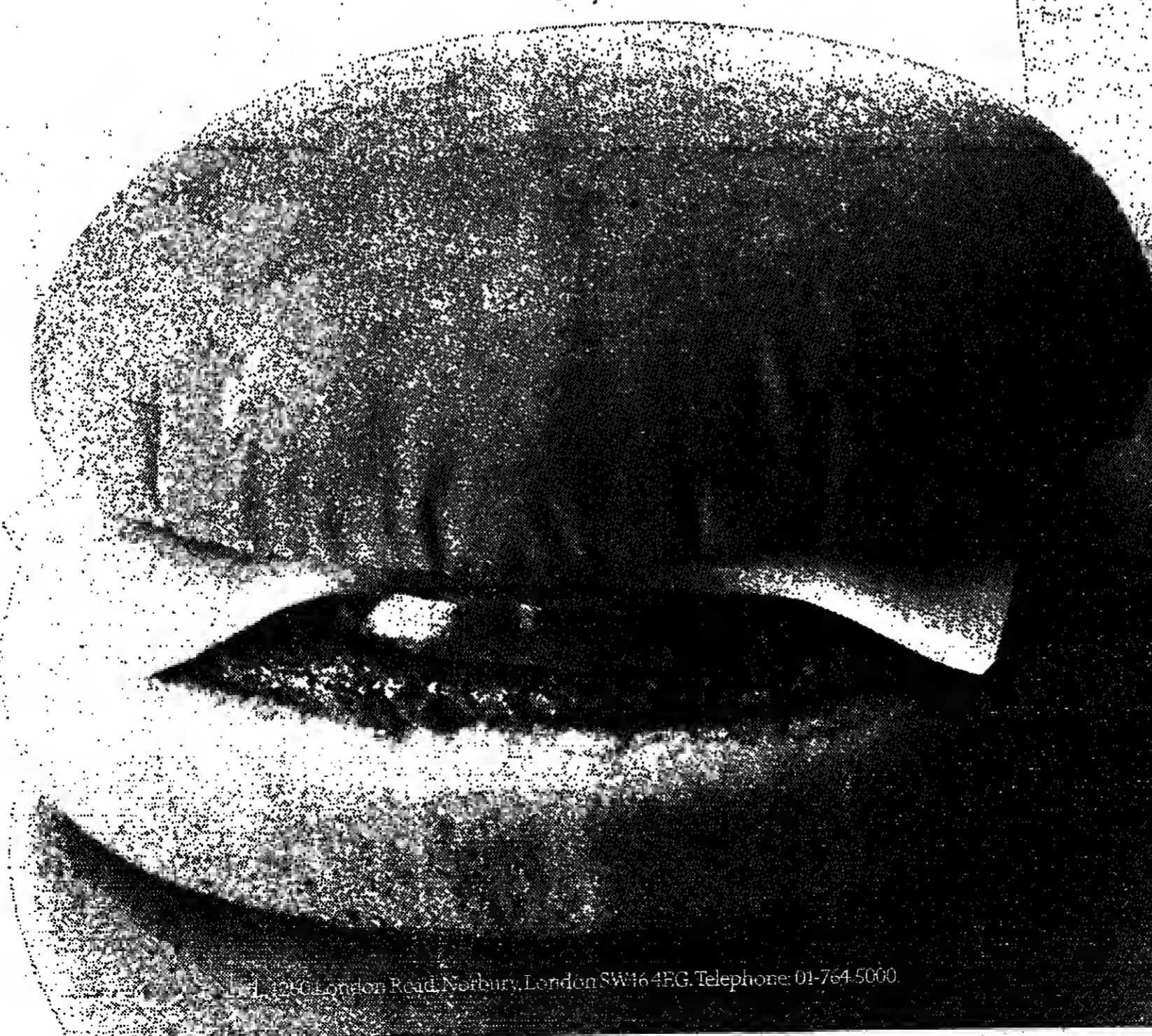
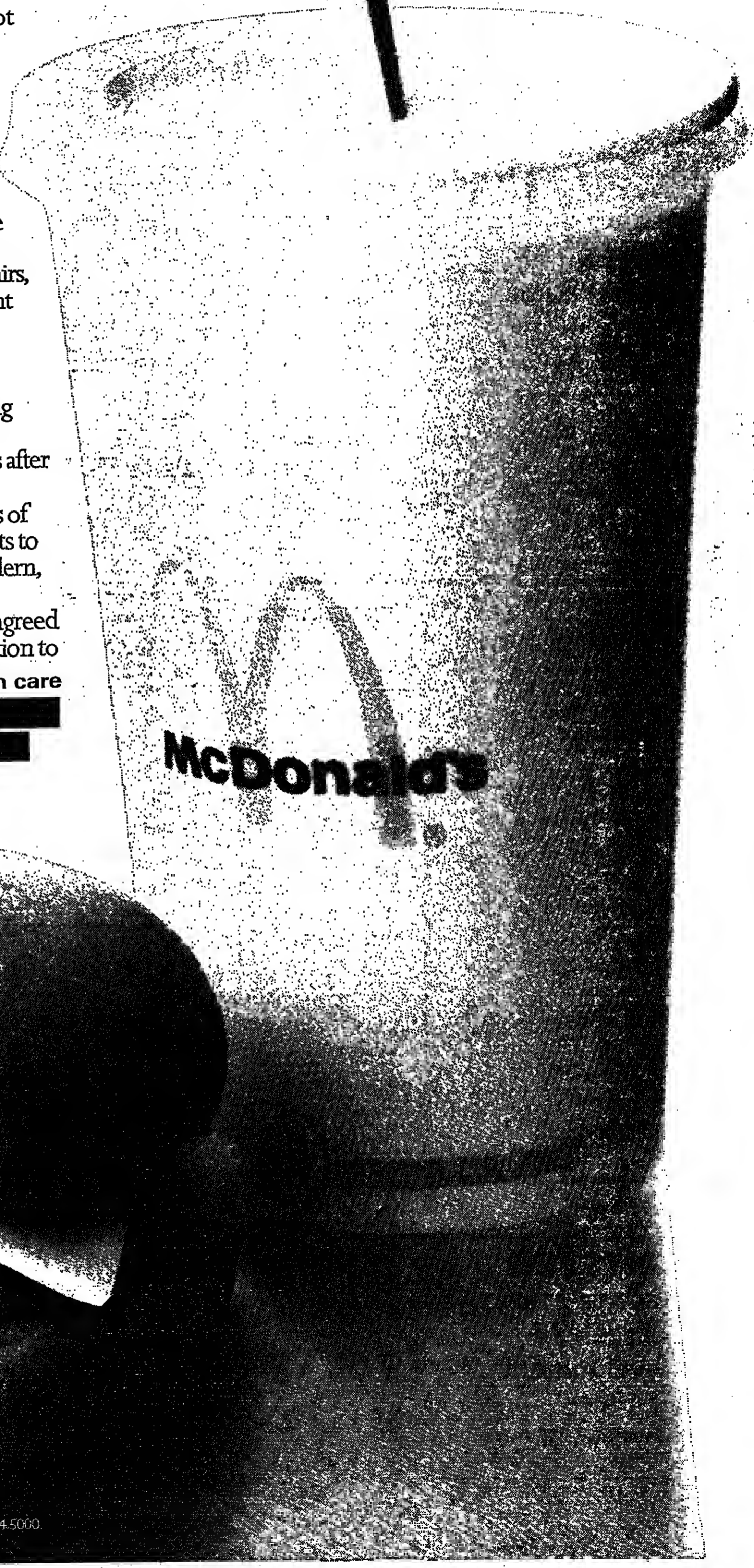
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THE PROPERTY MARKET BY MICHAEL CASSELL

Hong Kong Land justifies its waterfront site deal

DID Hong Kong Land go over the top in its determination to outbid the field for ownership of Connaught II, the 3.3 acre waterfront site in the Colony's central business district?

In one of the world's largest property deals, the company paid HK\$4.78bn (£438m) against the nearest competitive bid which was believed to be in the order of HK\$4.1bn.

The Hong Kong property market, perhaps one of the most volatile of all, eagerly awaited the outcome of the sale and the result took away the breath of those who do not expect to see the market's recent powerful performance repeated in the foreseeable future.

But in explaining the thinking behind the deal, a Hong Kong Land spokesman in Hong Kong was more disposed to highlight the longer-term aspects of the sale, particularly as they relate to the company itself, rather than concern himself with short-term market reaction to the multi-million pound move.

The difference between Hong Kong Land and most other developers in the colony, he said, is the group's tendency to retain its central district properties as investments, rather than developing for a quick sale. The particular attraction of the location, he added, is that the Land company already has six, and soon will have seven interconnected

buildings in the immediate vicinity.

Hongkong Land's intensive study of the site's value started in November of last year, just about the time property prices in the colony were softening in the wake of a stock exchange slide in share prices. It ran computer models for three months and sees rentable space declining as a percentage of the total in the central district, with most multinational incomers preferring to own their own premises.

Evidence

There is, it says, hard evidence for its contention that there is still strong demand for "prime of the prime" space. The first 300,000 sq ft phase of the 600,000 sq ft Edinburgh Tower—the latest in its central district complex—is due to be completed this year. The building is not formally on the market but 85 per cent of the retail space, and a similar proportion of the office element, has already gone.

"Connaught II" is going to be a much bigger baby. Final details of the development are not expected before April, but after providing a bus and minibus terminus at ground level, covered by a two-storey podium which will take in premises for Hong Kong's unified stock exchange, and an open pedestrian plaza, the company still reckons it will have 2m sq ft of office space to rent.

The development is likely to have three tower blocks, two at the eastern end nearest the existing Connaught Centre—with a similar height at about 600 ft.

All this will take time, and the development will move in phases towards completion in 1986. Payment is to be phased, too. Hongkong Land is required by the Crown colony to pay 80 per cent of the purchase price within 90 days, but the remainder may be left for another 30 months without any interest charge.

In a more general review of the Hong Kong property scene, Chris Palmer of Richard Ellis, Hong Kong, notes that fluctuating interest rates put another variable into the outlook for the local market and settles for a 1982 prediction of prices consolidating within a +10 to -10 per cent bracket—though a more positive trend should be identified in the latter part of the year.

Ellis is not bullish about industrial space. At the end of 1981 the Hong Kong industrial market had an estimated total stock of just over 150m sq ft, almost half of which has been constructed in the past five years.

Speculative market supply is expected to increase to over 20m sq ft per annum for 1982 and 1983, after a reasonably consistent 12m or so per annum since 1978.

WILLIAM COCHRANE

Grosvenor Estate to consider an appeal

THE Grosvenor Estate is likely to appeal against a decision by the Greater London Council planning committee to reject its controversial plans for the commercial redevelopment of the St George's hospital site at Hyde Park Corner.

The estate, which manages the family property interests of the Duke of Westminster, says it is considering a number of options but so appeal to Mr Michael Heseltine, Environment Secretary, seems the most likely outcome.

Another option would be to reduce further the scale of the office content of the proposed development. This, however, seems less likely given the view that any significant office content is likely to prove unacceptable to the GLC's ruling Labour group.

Help Pay

The estate has stressed that it needs some office development on the site to help pay for the £2m restoration of the hospital building.

The site is jointly owned by Grosvenor Estate and the Department of Health. Grosvenor says that approval of a development scheme would enable it to buy the Department's interests in the site, the value of which is likely to be enhanced by several million pounds if planning approval is granted.

Labour members on the GLC appear to be upset by the Department of Health's decision

to close St George's and also by the way in which just under half the site has reverted to the ownership of the estate. Under the terms of a covenant the Estate has been able to buy back its share of the site for just £25,700—the original price paid by the hospital governors when the land was acquired in 1906.

But despite GLC objections, it is difficult to see how the costs for the much needed restoration work can be met if a commercial development, alongside, is not to be permitted. The Department of Health has made it clear that it does not want the site as a hospital.

Grosvenor Estate has already reduced the scale of its office plans to meet objections by Westminster City Council. It might be prepared to take a further look at the office content if it was not felt that the Labour controlled GLC was likely to reject any commercial scheme out of hand.

Meanwhile, the Estate says that the cost of maintaining and securing the hospital is being met by the Department of Health. In these circumstances it seems fair to suggest that it is time for the GLC to state clearly what it wants done with the site and how any plan is going to be funded. In the absence of any other realistic proposals, the council should explain what level of commercial redevelopment it might be prepared to accept.

ANDREW TAYLOR

The Pru goes into housing

PRUDENTIAL Assurance and two of its wholly-owned subsidiaries have been given Department of the Environment approval to carry out new building for rent under the assured tenancy scheme created by the Housing Act 1980.

The Pru is the first insurance company to be given approval under the scheme. The sale of 19 properties in Bloomsbury, London, originally acquired by the Department of the Environment as the site for the now relocated British Library, have been sold at auction by Chestertons for £2.28m.

Work has started on the Crown Estate Commissioners' £12m redevelopment scheme at 111-125 Oxford Street, London, W.1. Scheduled for completion in 1984, the development will provide 28,000 sq ft of retail space, 53,000 sq ft of offices, flats and car parking. Capital and Counties, project and construction managers, have retained Drivers, Jonas as letting agents for the shops and offices.

Knight Frank and Rutley are asking £225,000 a year for the nearly-completed Town and City office scheme in Flanders Road, Chiswick. The 32,000 sq ft building should be available for occupation by the middle of the year.

Greycoat goes for Regents Park scheme

NEVER apparently afraid to duck a planning challenge, Greycoat Estates has submitted a package of proposals designed to revive a site in the south-eastern corner of Regents Park in London.

An application before Camden council outlines plans which entail the restoration of no fewer than 29 listed buildings as well as the provision of a new 52,000-sq-ft office complex. The site is encompassed by Albany Street, Park Square East and the Marylebone Road and the freeholders are the Crown Estate Commissioners, who are joint applicants.

The £9m scheme—a short distance from Greycoat-Alpine's distinctive 250 Euston Road office development—would involve the repair and refurbishment of all the listed buildings. Most of them were designed by John Nash and his contemporary Jacob Smith and currently provide a mix of commercial and residential accommodation.

It is also hoped that the Diorama building—a spectacular but short-lived forerunner to the cinema—will be restored to preserve those parts of the original Pugin design which have survived since 1823. As well as offices and residential accommodation, the building will include a small museum.

The new office building, which the plans are approved, be

erected on the site of the former Dunlop buildings in Albany Street. There would be no net gain of office floorspace as the new scheme would offset accommodation lost elsewhere around the site.

The residential element of the development would provide about 107,000 sq ft of residential space in a mixture of houses and flats overlooking landscaped areas in the centre of the site. New 99-year Crown Estate leases would be available. The development could start in the autumn and would be completed in 1984.

Mr Peter Thornton, a Greycoat director, said the company had been involved with the site for about 18 months and had prepared eight different models in an attempt to reconcile the new parts of the development with the listed buildings. "Various schemes have been put in and they all came to nothing. We approached the Crown Estate and, after detailed talks with them and Camden, believe we have come up with the right answers."

"The new office building is the key to the scheme's viability and we have worked hard to design something which will fit in with the Nash surroundings. We originally attempted a Nash copy but it didn't work and we have settled for a glass-clad building with fine mullions which blends well with the remainder of the site."

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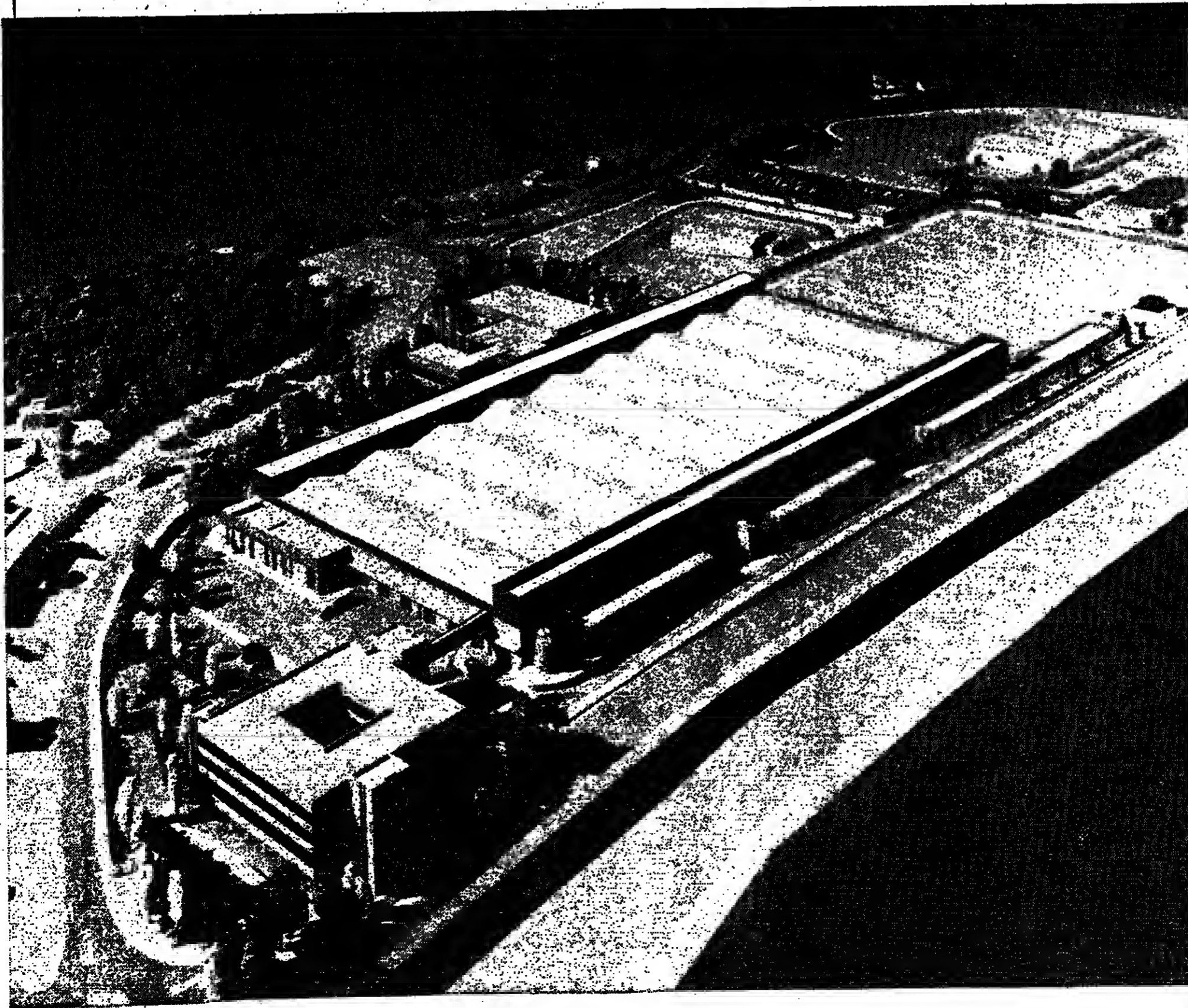
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Friday February 19 1982

The renewal of companies

OVER the past few years large industrial companies in Europe and North America have been adjusting to drastic changes in the world trading environment. This adjustment is on competitive products, more efficient manufacturing methods, higher productivity. Inevitably the negative aspects of the process—lay-offs and plant closures—have received most attention; many big companies have substantially reduced their labour force and there is no early prospect of returning to their former levels of employment. But there is a positive side which is important and encouraging. However successful governments may be in stimulating new entrepreneurs and small businesses, medium sized and larger companies will continue to provide a very large slice of manufacturing employment; the healthier and more soundly based this sector can become, the better are the prospects for economic growth.

Reappraisal

These strands are worth highlighting. One which was the theme of a lecture by Sir Alex Jarratt, chairman of Reed International, earlier this week, is the reappraisal of business objectives after a period of over-ambitious expansion. The idea that companies can compete successfully in a whole variety of different industries and different parts of the world has given way to a more sober assessment of where their strengths lie. Rapid growth financed by debt has brought some companies to the point of collapse. Those, like Reed, which have come through the crisis have had to re-establish their corporate objectives almost from scratch.

Instead of always searching for new fields to conquer, they are putting more stress on proven mainstream businesses where there is a viable base on which to build. Not all their traditional activities, of course, have been able to survive. In Reed's case the most recent recession finally undermined the economics of making commodity grades of paper in the UK. The contraction of paper-making capacity is sometimes seen as further evidence of British "de-industrialisation." But the answer to "de-industrialisation" is not to prop up declining industries which suffer from unavoidable cost disadvantages, but to build on those sectors which can com-

pete. What Sir Alex called "corporate renewal" involves, among other things, a more selective and tougher approach to investment decisions.

The reappraisal which Reed and others have been going through often involves the divestment of peripheral businesses. Some of these operations have been sold to the managers concerned and set up as independent companies in their own right. The fashion for "management buy-outs," which started in the U.S. and has been taken up enthusiastically in the UK, is a healthy one.

Quality

A second strand is a renewed emphasis on quality of the product and on manufacturing efficiency. The production manager, the designer and not least the operator on the shop floor are being accorded a higher priority by many manufacturing companies than in the days when take-overs and diversification were all the rage. There is a growing realisation that "staff" functions have often become too elaborate and costly and that the key to success lies in strengthening the "line," that is, those functions directly concerned with designing, making and selling the product.

This leads to the third and very important strand, which was illustrated in the agreement reached this week between Ford in the U.S. and the United Automobile Workers. In return for concessions on wages the union is being offered a profit-sharing scheme and a new approach to job security. While the agreement has still to be ratified by the rank and file, it points the way towards a more constructive relationship between management and labour.

Imaginative

The U.S. motor industry has been forced to recognise that its traditional approach to collective bargaining, in which confrontation rather than co-operation has been the rule, is out of date and that more imaginative approaches to employee participation are needed. This is a lesson which has to be applied more widely in the adjustment now taking place in European and American industry if it is to be successful.

BRITISH Rail and Aslef, the train drivers union, formally agreed early yesterday morning to bring to an end six weeks of guerrilla warfare on British railways.

But who, if anyone, has won—and at what cost? And is it only a matter of time before war breaks out again?

The BR Board has clearly not got what it originally wanted. It is to pay Aslef members the 3 per cent second stage of last year's 11 per cent pay deal which it has been withholding—without any signed agreement from the union about varying the normal eight-hour working day to fit in with BR's proposal for flexible rostering based around a seven-nine hour day.

Publicly, this is already widely seen as a defeat for BR. Politically, Ministers and Tory backbenchers are angry that Aslef are even able to claim victory. The calls for the head of Sir Peter Parker, BR chairman, are unlikely to go away.

But the Board has got considerably more from Aslef than it was prepared to give at the beginning of the dispute six weeks ago. BR would have liked even more, but the form of words agreed with the help of the Advisory, Conciliation and Arbitration Service and Mr Len Murray, TUC general secretary, specifically excludes nothing—including varying the eight-hour day—from the forthcoming negotiations on productivity.

Crucially, the expected non-binding arbitration on the issue by the Railway Staffs' National Council (RSNT)—like the Acas



Aslef general secretary Mr Ray Buckton: astonishing support from his members

by the dispute. If an employer is thought to be going for a particular union—as both this dispute and, for example, the Times Newspapers showdown with the National Graphical Association were seen to be—and a humiliating defeat for the union is seen to have triumphed. In that respect it has been a classic British trade union dispute of its kind.

Unusually, however, much of the argument surrounding these strikes has been semantic—on what precisely the two Acas understandings on pay and productivity last summer really meant to BR and Aslef. Lord McCarthy, in this week's report of the Independent Inquiry into the dispute, which led directly to yesterday's agreement, made no judgment on whether this section means simply talking about productivity—or agreeing to it.

BR's basic problem is that it has still not been able to tie Aslef down firmly on this issue. The room for different views is clearly still there. But BR believes that this time both the full weight of the RSNT and of the TUC are likely to be deployed against Aslef if it fails to deliver on what BR sees as its productivity commitment once the issue has gone to arbitration.

Yet some BR officials worry that the payment of the 3 per cent to Aslef, in effect, robs the Board of any sanction against the union if it fails to agree to vary the eight-hour day. Some of BR's management are gloomily considering the prospect of having to use this year's pay settlement one in April as another stick with which to beat Aslef. However, the

disastrous financial effect of the 17 one-day strikes will severely restrict BR's ability to fund even a modest deal this year—so reducing further the availability of a pay sanction against the union.

For Aslef the outcome can

ance of that part of the McCarthy inquiry proposals is clearly an acceptance of Aslef's terms for ending the strikes.

So the central question remains what it was at the beginning. How far—if at all—is Aslef prepared to shift from

Despite the weighty personal backing given to it by Mr Sid Weighell, NUR general secretary, and the efforts of both senior NUR officials and local BR managements to sell the deal to NUR members, the union has encountered forceful resistance to seven-nine hour rosters at local level.

NUR guards might not have rebelled had Aslef not already been on strike over the issue, but if there is that level of resistance within what has traditionally been regarded as a moderate union, what will happen when the much more militant Aslef tries to persuade its members to accept it? Many Aslef officials will be reluctant to follow the NUR's example and "shove it down their throats," as one NUR leader put it.

Meanwhile Aslef members have shown—by the standards of most strikes—astonishing support for the union. Their support has been so solid that a generally hostile Press could only find-quarterly two weeks from retirement, out of the union's claimed 27,000 members, who drove a train on a strike day.

The union's tactics have been vindicated. Its policy of selective strikes has cut its members' pay, but not halted it. There have not been major inroads into the union's tightly balanced finances. Aslef's careful avoidance of an all-out strike has meant the possibility of it having to pay out financially ruinous strike pay never became a danger.

True, its members have lost money. The payment of the 3 per cent, backdated to August last year, is due to take the

basic rate for a driver from £101.35 to £104.15. Since each Aslef member has probably lost about £260 from the series of strikes, it will take them 2 years to make up their losses from the increases paid.

There is a threat to jobs from the strike. While the worst figure of 16,000 job losses stemming directly from the strike may be avoided, if business either falls or stays away as a result of the strike, the 7,000 jobs due to go this year could rise to about 10,000.

For BR, the cost of the strikes is even higher. By the end of the final day's strike yesterday, they will have cost BR about £100m in lost receipts.

The permanent loss of business—particularly freight—to other forms of transport in which customers have more confidence could be even more serious. Freight losses in the long term could run to between £20m and £80m a year—BR estimates that about 20 per cent of its recently hard-won traffic is now being carried by road.

The ending of the strikes has meant that BR will now only marginally break its £100m short-term borrowing ceiling imposed by the Government. However, the Government is unlikely simply to soak up the overshoot in BR's £920m external financing limit, which is in excess of £50m. That will have to be clawed back from next year's £950m limit, though BR hopes that a long-awaited review of its whole financial structure may help ease that burden.

The cost to industry may not

PASSENGER AND FREIGHT TRAFFIC 1950-1980

	(millions)	
	Freight tonnes	Passenger journeys
1950	286	982
1960	252	1,037
1970	209	824
1975	175	730
1980	154	760

Source: Department of Transport

have been high. However, like the effect of the strikes on commodity grades of paper, the level of irritation is considerable. For instance, normally Ford has about 15,000 finished vehicles in transit on the railways at any one time. The strikers have pushed that figure up to about 30,000. Ford hopes its customers will wait and that it will not lose its business; but the dent in its confidence is there.

Both sides may be claiming early victory. The final reckoning, though, will probably not emerge for some time yet, and may be less clear when it does. Mr Weighell probably got it right when he said earlier this week that there would be no winners in the dispute: "No matter what happens now, everyone will have lost."

Trading choice for Australia

AUSTRALIA HAS been a doughty fighter against the excesses of the EEC common farm policy under the leadership of Mr Malcolm Fraser, the Prime Minister. It has threatened to put together an international front against the policy's way of disrupting other countries' export markets. It has also beavered away both in the Gatt and the OECD.

Mr Fraser himself has at times eloquently espoused the cause of the Third World, knowing full well that the poorer countries badly need freer access for their goods to the industrialised markets. Last August, he appeared to have drawn the right conclusion when he instructed an advisory body, the Industries Assistance Commission (IAC), to look over Australia's own well-protected protective machinery.

The IAC is a stronghold of free traders. It is also accustomed to grief. Political pressures exerted by special interests have in the past often frustrated its recommendations. There are reasons to suppose that we are in for a reprieve. Though there has been some sign of give in government policy, the opposition of many manufacturers and of labour to throwing open the Australian market has proved strong.

The most heavily protected areas are textiles, clothing, footwear, and motor vehicles. The first three are of special interest to developing countries. Mr Malcolm Fraser's Government has made concessions to importers of unfinished textiles. But for the finished product, for clothing and for footwear quotas will remain in force, though on a declining scale.

Brooding After several months of governmental brooding, the motor industry has also been assured of a high degree of protection for years to come. At present a quota system reserves about three quarters of the Australian car market of some 450,000 units a year for domestic producers.

gradually to 133,000 units by 1990. The tariff stays as it is. Political considerations explain the reluctance of the Australian authorities to proceed towards freer trade. The Liberal Party, senior partner in the Fraser coalition, is going to be hard put to win an important election next April in the state of Victoria, one of the manufacturing areas of the Commonwealth.

Support The election apart, the Liberal Party draws much of its support from manufacturing interests which have become accustomed to operating behind a protective curtain. The smaller coalition party in Canberra, the National Country Party, finds the bulk of its support in rural areas and its spokesmen have at times pleaded for less protection.

Similar cries have come from Western Australia, with a resource based economy. Sir Charles Court, Premier of Western Australia until his recent retirement, has complained bitterly that protection for eastern manufacturers forces Australians to pay 20 per cent over the odds for manufactured products.

A normally reticent body, the OECD, has read Canberra a lecture about the error of its ways. In its latest annual report on Australia the OECD warns Australians that protectionism aggravates the inflationary dangers they already face.

Their country is in the opening stages of a resources boom. That boom will exert an upward pressure on wages, not only in the resource sector; it will also cause upward pressure on the exchange rate—immediately by drawing in capital imports, and subsequently by increasing exports, especially of energy and energy-intensive raw materials. The OECD concludes that higher export receipts must eventually lead to greater import penetration. It could result from a rising exchange rate or faster-than-average inflation.

A classic British trade union dispute of its kind

Inquiry, chaired by Lord McCarthy—will specifically report on BR's proposals to implement the relevant part of last year's productivity understanding with Acas. This said: "Negotiations shall take place to establish variations to the rostering agreements with a view to introducing some flexibility around the eight-hour day."

However their talks go, the real cost of the dispute in industrial relations terms may still be to come. Flexible rostering is one of the more minor productivity changes BR is seeking. If Aslef has been prepared to go this far over this issue, what is the prospect of BR avoiding greater trouble over more contentious items?

For instance, BR has already drawn up unpublished proposals on the single manning of trains, with the objective of seeking higher productivity and single manning wherever possible and including rostering "only operation development." This would make major inroads into Aslef-represented jobs.

Negotiating this may be all the harder because Aslef has been considerably strengthened

Men of straw

Just how seriously does the Government take its duty to reduce the £112,780 National Debt? The answer, I fear, is not very seriously at all. Labour economics spokesman Jack Straw, questioning the Chancellor of the Exchequer yesterday, discovered that the last time the Commissioners for the Reduction of the National Debt got together to discuss the issue was back in 1945.

Well over 6 ft, weighing 18 stone without an ounce of fat, former Scottish international Fergusson's presence in the South African capital is not likely to go unnoticed when he takes over from Sir John Leahy in April.

After his return to London in 1975, Fergusson served as principal private secretary to three successive Labour Foreign Secretaries: James Callaghan, Anthony Crosland and David Owen.

He kept in trim for the job then, as now, by swimming 20 lengths before clocking in at the FO each morning.

Left out

The TUC, I know, is not the most popular organisation in Government circles. But it was still a surprise to find this year's TUC chairman and television technicians' leader Alan Sapper standing on the sidelines as more than 300 guests of the Lord Mayor and the Industry Department trooped into the Mansion House yesterday.

I'm not on the list but they've said I can go and find myself a seat. Mr Sapper told me, "No, I'm not going to stage a walk-out—but I'm not going in until they find me a seat."

Men & Matters

"Are you sure you said you were coming...?" Like many others, he must have wondered why he was there at all. None was more mystified than the treasurer of the Royal College of Physicians, Dr N. Compton. He has never had, nor expects to have, anything to do with small firms.

The RCP does need £2m to sort out its finances but there seemed little opportunity of doing that sort of business with the Industry Department.

Seams logical

Political expediency appears to be behind the French Government's choice of a Communist to head Charbonnages de France, the state coal authority.

For 57-year-old Georges Valbon is a printer by trade. He follows in the footsteps of economist Claude Quin, who last August became the first Communist to head a French state company, the Paris transport authority.

Valbon, a member of his party's ruling central committee, is a popular figure in the CGT union and the "Red Belt" of suburban Paris. He heads the departmental council in Seine-Saint-Denis.

One thing that Seine-Saint-Denis does not have is coal. Still, there may be some logic in giving its top job to a Communist. Not only has the party always fought to keep the coal industry going, but through the CGT it holds a key to labour peace between the Government and France's 27,000 miners.

Ring of truth

Overheard in the Law Courts: "They met in St Tropez and he bought her so many expensive presents, in the end he married her for his money."

Observer

SPANISH GENERALS GO ON TRIAL

The formal charge is rebellion

By Robert Graham in Madrid

IN A converted army warehouse on the outskirts of Madrid the trial begins today of 32 officers and one civilian for their involvement in the abortive coup of last February 23.

Not since the OAS trials in France in 1961-62 has Europe seen so many military men charged with trying to overthrow the state—a rebellion that led to the seizure of Parliament in full session, the placing of the Valencia military region under martial law with tanks on the streets, and brief control of the main Madrid television studios.

The temporary courtroom seems an extraordinarily sedate place to hear of such dramatic events with its thick beige wall-to-wall carpeting and high-backed chairs covered in burgundy velvet. A big spread-eagle coat of arms of military justice at one end of the room is the sole indication that this is a court martial.

Everything seems to have been arranged to make the accused feel at ease. The military staff all is here to judge its own sons—and some famous ones at that.

The list of accused is headed by three senior generals: General Jaime Milans del Bosch, 68, one of the most illustrious and highly decorated officers in the army, who at the time of the coup commanded the Valencia military region; General Luis Torres Rojas, 62, former head of the crack Brunete division that guards Madrid and General Alfonso Armada, former military instructor to the King, former head of the royal household and at the time of the coup No 2 in the joint chiefs of staff.

There is also Colonel Antonio Tejero, 50, the Guardia Civil officer who led the seizure of Parliament. With his three-cornered Guardia Civil hat and drooping handle-bar moustache, Col Tejero has become the most talked-about man in Spain since the coup. He is idolised by the extreme right. His quixotic patriotism and sense of purpose seem to have touched a chord of sympathy even among those who dislike or reject what he stands for.

The trial is expected to last



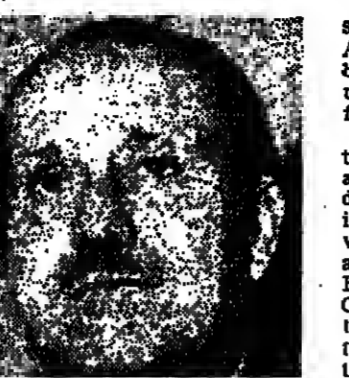
Armada: Deplad



Milans del Bosch: Illustrious



Tejero: Quixotic



Torres Rojas: Crack division

about 35 working days, or two months from start to finish. It promises to be a painful, embarrassing and tense period of reawakening the latent antagonism between civilian and military authority.

The outcome will determine the strength of the democracy established in Spain since the death of Franco in 1975. At the heart of the trial lies the unresolved problem of how to incorporate the Spanish armed forces into the democratic process, and of how to persuade them to accept the supremacy of an elected legislature and a freely chosen constitution.

To many outsiders the attempted coup may have seemed like comic opera, the rebels a group of madhats belling on putting the clock back. But this view is utterly misleading. There is a long tradition of similar actions, the attempted coup differed from them only in form. Col Tejero's seizure of Parliament has a direct parallel in Gen Pavía's march into Parliament on horseback in 1873 to end the first republic.

These actions drew their legitimacy and inspiration from the conviction that the military were the repository of national values. Thus, when the state had ceased to function properly it was not only their right, but also their duty to intervene.

The role of the armed forces as the ultimate guarantor of Spanish sovereignty is explicitly recognised in the 1978 constitution. One of the justifications of the rebels in carrying out the coup was that the State was being weakened by mounting terrorism and a vacuum of

power caused by a crisis in the ruling Union da Centro Democrático party. This is why there is a strong groundswell of opinion in the armed forces sympathising with those on trial.

It also explains the total lack of repentance by the accused. Col Tejero is even on record as saying "I would do it again." (He had already tried it once before in November 1978, when

entire Cabinet. And nearly all the 288 Guardia Civil who assaulted Parliament are now back on active duty.

On the other hand, officers who have expressed liberal views, such as those in the Democratic Officers Movement (DMD), were expelled from the army.

While the Government wants firm sentences and has refused to make any deal with the

satisfactorily the events of February 23. The prosecution's case, which the Government has been happy to have fully leaked to the Press, gives the strong impression that the investigation has been deliberately limited. The main aim has been to pin the blame on a few clearly identified persons and avoid digging deeply into the real nature of support for the plot, whether military or civilian.

For instance, there has been little effort to investigate the contacts widely suspected to have existed between the accused and other regional commanders.

The evidence of the prosecution confirms the impression that there was probably not one plot but three. According to these allegations, Col Tejero intended to seize Parliament in a dramatic gesture and then form a military junta not necessarily retaining the monarchy. Gen Milans del Bosch, also a supporter of such a "hard" coup, was however apparently emphatic in retaining the monarchy and acting in its name to "save Spain." Gen Armada, who has denied a role in the coup, is nevertheless alleged to have wanted to form a Government of national salvation.

The prosecution claims the events of February 23 were a mixture of these schemes. The diversity of aims may have been one reason for the coup's failure.

During the investigative proceedings it became clear that Gen Milans del Bosch was claiming to have acted on the basis that Gen Armada had the full

support of the King. Gen Armada meanwhile has denied being present at a key meeting two days before the coup when final agreement was reached.

Thus the trial could present the spectacle of two senior army officers telling completely different stories. But a more important consideration is whether during the hearing the accused will try to implicate the King in the attempted coup.

Gen Armada is alleged to have told the plotters that he had told the King's confidence and that their plans had been discussed in Baqueira Beret, a Catalan ski resort. It would be extremely damaging to the Crown if the King is mentioned in court as having been aware of what was going on and this has been all along a major political worry.

All this is the price for having eschewed a summary trial immediately after the coup. But the price may not be too high. In the year since, there have been two significant developments.

First, it has become clear that any future plot has to get rid of the King to succeed. Although at one level this increases the vulnerability of a state that depends increasingly on King Juan Carlos as arbiter, it is also likely to make any plotter think much more carefully before acting. Second, the February plotters have been shown to be bankrupt in ideas of government. The notion that you can simply instruct others to do as you wish in a complex modern society is far too simplistic. Yet this seemed to be the ring-leaders' view.

The difficulty of governing and the limited options available, especially during a recession, have now sunk home at least to some of the coup's civilian supporters. As a result the atmosphere in Spain, though tense, is a lot calmer than many expected several months back.

It also says something for the democratic state and for military justice—even though there is no separation of powers—that the trial is being held in public. The big OAS trials in France were held in camera.

Politics Today will appear in tomorrow's newspaper.

that will mean I am not working while my friends may be. I need shared leisure.

Such protests are, of course, nonsense. Even if two friends were working totally different 35 hour sections in a 168 hour period, there would still be 98 hours of mutual spare time, of which a normal human would only spend 36 asleep. In the most extreme of circumstances therefore there would remain 42 hours for any other diversion which needed to be shared to be fully enjoyed.

Once the concept of "the weekend" has been removed the problems of Sunday closing, Saturday football, weekend transport services and the frantic battle for tennis courts are also removed. Not only would industry and commerce be better able to plan the use of its resources, but also the leisured workers would be able to find recreational facilities with less queuing.

It is as absurd that most package tours set off for the sunshine on Saturdays and most golf courses are like Piccadilly Circus on Sunday mornings as it is that expensive machine tools stand idle while the unemployment lists lengthen.

Abandonment of the week means, inevitably, the abandonment of double time payments and a variety of other ruses which society has invented to overcome outdated working patterns produced by long-outdated social and religious principles. Of course people will resent working on Saturday as long as that remains the only day when many leisure opportunities can be enjoyed. However, the challenge of the weekend is one that must be overcome if a more reasonable approach to both production and relaxation is to be achieved.

The reduction of working hours is a laudable aim for labour. The reduction of the working week certainly is not. The shorter the hours the longer the week might actually become.

"Ah," comes the cry. "But

The problem is how to incorporate the armed forces into the democratic process

his plans to seize the Government were foiled.) This view of the armed forces' role in a modern society explains the tremendous dilemma facing any military court which is trying its own for such an offence. There is a serious risk that the trial will prove a divisive process that will do little to unite but on the value of an ideal—the Frangist concept of a profoundly Roman Catholic, unified, authoritarian state with the military in an exalted role.

Instances of military justice since Franco's death have given ample evidence of sympathetic treatment of the extreme right and persecution of those with liberal views.

Col Tejero himself received only seven months' imprisonment for plotting to seize the

accused, politicians also concede that the trial must not humiliate the institution of the armed forces. This was one of the ingredients in the Civil War. Stiff sentences like the 30 years sought for Gen Milans del Bosch could be construed as such a humiliation.

According to the new code of military justice, approved by Parliament last year, civilian courts can hear appeals against sentences from the court martial. This right of appeal is considered the real test of the confrontation between the military and civilian authorities. If the sentences are thought unacceptably light, does the state appeal? To do so would be implicit recognition that the military cannot be relied upon to judge its own.

The trial is unlikely to clarify

Letters to the Editor

The debenture market and bank lending to industry

From the Head of Public Affairs, Public Affairs Unit, Committee of London Clearing Bankers

Sir,—It makes a change from the present spate of criticisms that British banks lend too little to industry to find Gordon Pepper arguing, in effect, that they may be lending too much ("Why British industry needs new sources of finance," February 17).

Most of his article is predictably well-reasoned and constructive, and there will be widespread support for his call for an end to fiscal discrimination in favour of the public sector on the capital markets. But it would be misguided to do as he suggests and introduce new fiscal distortions in favour of

debentures in an attempt to get industry to borrow more from the long-term institutions and less from the banks.

Mr Pepper's desire to revive the debenture market reflects his concern about the inflationary consequences of further growth in bank lending, particularly now that the banks have relatively little public sector debt left to sell. Mr Pepper, however, dismisses too readily the alternative possibilities—namely the issuing of longer-term liabilities by the banks or an increase in government refinancing of bank assets.

More fundamentally, I fail to see how it would help the fight against inflation for the banks to hold more gilts and fewer loans while the institutions held

fewer gilts and more debentures. The recent growth in the proportion of industry's borrowing needs met by the banks has been more than just a gap-filling exercise caused by the decline of the debenture market. It has also enhanced competition and innovation in the banking system and has generally brought the banks and industry closer together.

What Mr Pepper should be advocating is a situation in which companies have a genuine choice, on attractive terms, between bank loans and industrial debentures. But please let us have no artificial restrictions on the former or subsidies for the latter.

I. C. Morrison,
10 Lombard Street, EC3.

National aids to agriculture

From the Chief Economic and Policy Adviser, National Farmers' Union

Sir,—The Ministry of Agriculture, Fisheries and Food has already responded to the state-aid plans of M. Daniel of the French Embassy (February 12) on national aids to agriculture in France and the UK. But there are two additional factual points where the record should be put right.

The figure of £724m for British aid in 1981 is too high. According to "Government expenditure plans," total MAFF spending in 1980-81 was £619m and some major items of this spending were unrelated to farm support—£107m on the Thames barrier, for example.

It is clearly a distortion to quote aid levels per farm when the average UK farm size is over two and a half times that of the average French farm. Looked at in terms of aid per hectare of farmland, one would get a totally different picture—£39 in the UK compared with £81 in France—even using M. Daniel's misleading total expenditure figures.

To eliminate distortions caused by different farm size or quality of land the fairest way of comparing the two situations is to take national aid as a proportion of the value of final agricultural output.

D. Evans,
Agriculture House,
Knightsbridge, SW1.

Food demand and supply

From Sir Fred Catherwood, MEF

Sir,—I am sorry that John Cherrington (February 12) thinks of me as an apologist for the common agricultural policy. I entirely accept that the cost of shrinking the butter surplus has been high. My point in response to Peter Shore's doubts about the whole future of the Community was that these "export restitutions" were shrinking as the world cost of food was rising and that this seemed to me to be part of a long-term trend. The European Parliament's foreign trade committee, which I chair, is looking at this very worrying trend in food demand and supply. While it is true that there are still surpluses in Western Europe and North America, there is chronic shortage elsewhere. It should be the job of a reformed CAP to match our supply as well as we can with the need in the world. Where Peter Shore is for giving up I am for reform.

(Sir) Fred Catherwood,
Strasbourg

The commanding heights

From Mr R. Hill

Sir,—Mr Glyn's article on the British economy (February 10) raises the question of the quality of jobs that can be produced by printing money—a topic that is never discussed by the advocates of massive reflation. Unemployment per se can quickly be reduced by printing money to create vast new "employment opportunities." The newly employed will obviously feel an immediate benefit; the existing employed will have a slight drop in their living standards and meanwhile inflation will rip. In a very short time import controls will be required to reduce the large inflow of manufactured goods that the spending spree has engendered and this in turn will make matters worse by removing competition in the manufacturing industry. The living standards of all will fall to levels little better than that of the existing unemployed.

What the present unemployed want is not merely a "job" but a job that will provide them with a real income comparable to what the present employed enjoy. They will expect to have adequate food (not like the quality behind the Iron Curtain), housing, etc., but also such "luxuries" as central heating, telephones, a car and possibly holidays abroad. This result they will not get under Glyn's prescriptions. The only way to achieve it is by providing real jobs that will provide customers who are willing to pay. Mr Glyn claims that "massive investment" is needed. Ford's experience with investment in new car manufacturing plant on Merseyside shows that this is not a sufficient condition. Even

Michael Foot recognised that British Steel had "investment coming out of its ears" but this did not prevent it running up huge losses.

Mr Glyn brings out all the rhetoric of the 1940s including the trades unions capacity to "improve the pay of their members." I would like to see the evidence that shows that militant trade unionism is positively correlated with an improvement in the real pay of its members. When Bevan coined the phrase about "capturing the commanding heights of the economy" in the 1940s he hadn't the wit to foresee the creation of the huge inefficient nationalised monoliths that this policy has produced.

Mr Glyn's snapt analogy with a cricket team tells us that if a team were selected on Socialist principles the poor performers would not be dropped but that everybody—in the right union—would have a chance to play on the Buggins turn principle of the rotating TUC chairmanship. A team picked on such principles would doubtless have interesting games but it would win few if its opponent's teams were chosen on old fashioned capitalist principles such as merit.

R. Hill,
9, Ormond Avenue,
Hampton, Middlesex.

A non-member at Lloyd's

From the Chairman,
Pearson Webb Springbett.


Sir,—I am amazed that my not being a member of Lloyd's should have become a matter of such public interest that it should reach your correspondence columns (February 9). I take an interest in the

Lloyd's Bill because I am chairman of a broking firm at Lloyd's which brings several million pounds of profitable premium to that market annually, and because I see the crucial significance of the Bill to the long term future of Lloyd's, the London market and the nation.

I am not a member of Lloyd's because in the formative years of my company's life I guaranteed it to Lloyd's with personal unlimited liability. When the company grew sufficiently to make that guarantee unnecessary, we spent some two years putting together a new syndicate at Lloyd's, consisting of other in-house underwriting facilities, which was likely to be a more profitable instrument for the future than a syndicate at Lloyd's, and our time and personnel were limited.

No sooner had I taken this decision than my Savonia troubles were upon me, which gave me the gravest doubts about the whole institution.

I have since taken the view that I am freer to criticise Lloyd's objectively by not becoming a member than by doing so. The present scarcity of working members of Lloyd's who deeply disapprove of the present Bill, but who are not brave enough to stick their heads above the parapet and say so publicly, leads me to believe that I am right.



FINANCIAL TIMES CONFERENCES

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The distinguished panel of speakers at this meeting to be held on the eve of the Geneva Motor Show will include:

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Mr Hideo Kamio Managing Director Toyota Motor Sales Company	Mr Roy Roberts Managing Director GKN Group
Mr Ray Horrocks Chairman & Chief Executive, Cars Group BL Public Limited Company	Mr Filliberto Pittini Chairman and Managing Director Industrie-Pirelli SpA
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Companies and Markets BIDS AND DEALS

MINING NEWS

No Laganvale backing so Sturla withdraws its bid CRA slides into losses in second-half 1981

THE BID discussions between Sturla Holdings and Laganvale Estate, the Belfast property company in which Jim Slater holds a 26.6 per cent interest, have broken down.

The two companies announced in December that agreement had been reached for a paper offer valuing Laganvale at £4.46m. Yesterday the companies announced that, following further discussions, the Laganvale directors had decided to withdraw the recommendation of Sturla's offer and as a result the bidder had decided to withdraw.

In the market Laganvale's shares fell 3p to 27 1/2 and Sturla's slipped 1p to 15p.

Burmah has 17.91% of Croda—further extension

SHAREHOLDERS in Croda International, the chemicals group, were again approached within a few hours yesterday by both sides in the continuing take-over battle between their company and Burmah Oil.

Heron bid rises to £49.4m

THE BOARD of Heron International, the parent company of Heron Corporation, made an increased offer worth £49.4m for Associated Communications Corporation yesterday.

to assist with its expansion. In the year to January 1981 profits were £231,000.

Mr Robert Knight, chairman of Sturla, said yesterday that he hoped to raise about £2m from the cash call which is likely to be pitched on a one-for-two basis.

W. Alexander sells Scotros shareholding

Walter Alexander has disposed of his 24.4 per cent shareholding in Scotros through a pledge of shares to institutional investors.

INSURANCE BROKERS MERGER COMPLETED

Common Bross Group has completed the merger of its Lloyd's insurance broking subsidiary, Horncastle Investments, with R. K. Harrison, J. L. Jacobs Insurance Brokers, a subsidiary of the recent establishment of Eagle Star.

EAGLE STAR ACQUISITION

Eagle Star Insurance has acquired a controlling interest in the French insurance company L'Indépendance. The capital of L'Indépendance has been increased from £11.4m to £20m.

HERON MOTOR DOCUMENT

The document concerning the bid by Heron Motor Holdings for a minority holding in Heron Motor Group has been posted.

SHARE STAKES

Braby Leslie—CHI Securities, a subsidiary of CHI Industries (UK), has acquired 130,000 ordinary shares, bringing the holding to 630,000 (approx. 6.24 per cent).

forecast and the assumptions it is based on, has been reviewed and reported upon without qualification by the company's auditors.

Laganvale also disclosed its profits forecast yesterday. In the half year to October 31, 1981 profits amounted to £124,023 against £27,574 pre-tax. For the year ending April 30 next, the directors are predicting profits of £280,000 compared with £108,215.

During negotiations with Sturla, Mr Alexander's main property in Brighton was revalued by David C. Hunter, chartered surveyor, at an open market value of £3.5m. This compares with a book value of £1.5m and a previous July 1981 revaluation of £2.4m.

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INEVITABLY, THE cold winds of recession blowing through the world's metal producing industry have cast their chill on the 1981 results of the Rio Tinto Zinc's group's 57.2 per cent owned CRA.

After having made a profit in the first half of AS16m (£9.4m) which included a gain of AS17.7m from AS12.1m from forward purchases and sales of metals to leave a net loss of AS200,000 compared with a profit of AS95.5m in 1980.

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dollars of the earnings of overseas subsidiaries.

All CRA's subsidiaries and the associated Comaco suffered substantially lower earnings last year. The AM&S lead, zinc, silver and copper producer made a loss on mining and smelting activities of AS12.3m.

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but the low levels of metal prices hold out no hope of any improvement at the moment.

Most market observers, however, are looking for an upturn before the end of the year.

Shareholders may thus find some comfort in the fact that an increase of one US cent per pound of either lead or copper—currently around 28 cents and 80 cents, respectively—is worth nearly AS1m to CRA's earnings.

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LONDON TRADED OPTIONS table with columns for Option, Expiry, Price, Closing offer, Vol., Opening offer, Vol., Closing offer, Vol., Equity close.

February, May, August table with columns for Series, Vol., Last, Vol., Last, Vol., Last, Stock.

EUROPEAN OPTIONS EXCHANGE table with columns for Series, Vol., Last, Vol., Last, Vol., Last, Stock.

Fall in S. African gold profits

THE PROFITS of South African gold mines dropped by a third last year to R4,920m (£2.7bn), while the average fell by 45 per cent to R2.1bn, according to the mines' consolidated working results for 1981 published yesterday by the Chamber of Mines of South Africa.

The weaker gold price during 1981 is reflected in the decline in working revenues on gold operations from an average of R120.56 per tonne milled in 1980, to R95.30 per tonne last year.

T. D. Cross goes into receivership

Mr N. F. Luckett and Mr. S. S. James of Thomson McLintock, chartered accountants, have been appointed receivers of T. D. Cross and Co. of Great Barr, Birmingham.

Bogod lower

Bogod-Feleph, the sewing machine, textile and clothing machinery group, saw pre-tax profits fall from £33,000 to £3,000 for the six months to September 30 1981 on turnover of £3.2m against £3.06m.

JESSEL TRUST STALLS

Jessel Trust is having thoughts about developing the Randoilp Field. The extraordinary meeting called for today to approve fund-raising for the gas prospect in New York state has been adjourned—the board headed by Mr Oliver Jessel announced yesterday. He said a "verbal offer" has been received for the field.

FOSTER BROTHERS

Foster Brothers Clothing Co. has acquired the outstanding 25 per cent minority interest in its US subsidiary Anglo American Retail Corporation, which has a 32 per cent holding in a U.S. public company Natco Industries, with an option to acquire a further 21 per cent in Natco up to October 1982.

OCEANA CONSOLIDATED COMPANY

Newly disabled, we must look to you for help. Please help by helping our Association. BLESMA looks after the limbless from all the Services. It helps to overcome the shock of losing arms, or legs or an eye. And to help you to overcome the shock of becoming a disabled person. It provides Residential Homes where they can live in peace and dignity.

Tribune Investment rises to £946,559 and pays more

AFTER-TAX REVENUE in 1981 of Tribune Investment Trust advanced from £585,242 to £746,559, equal to earnings of 3.59p, against 3.45p per 25p share. An increased final dividend of 2.2p raises the net total to 3p, compared with last year's 2.7p.

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Goode Durrant & Murray Group plc advertisement with logo and financial results: Pre-tax Profit £2,301,000 up 28%.

BLESMA advertisement: WE, THE LIMBLESS, LOOK TO YOU FOR HELP. Includes logo and contact information.

The Trans-Oceanic Trust Limited advertisement: Managed by J. Henry Schroder Wagg & Co. Limited. Includes financial summary and company information.

BASE LENDING RATES

Table of base lending rates for various banks and financial institutions, including A.B.N. Bank, Allied Irish Bank, Amro Bank, etc.

BANK RETURN

Wednesday Feb. 17 1982 Increase (+) or Decrease (-) for week

BANKING DEPARTMENT

Table showing banking department performance metrics such as Capital, Public Deposits, Bankers Deposits, etc.

ISSUE DEPARTMENT

Table showing issue department performance metrics such as Notes issued, In Circulation, etc.

FIDELITY PACIFIC FUND S.A.

(Incorporated under the laws of the Republic of Panama)

The directors have declared a dividend of 29 cents (U.S.) per share...

Holders of bearer shares should present coupon number 11 at the Head Office...

Registered shareholders of record February 10th 1982 will have their dividend cheque mailed to their address.

C.T. Collis Secretary Hamilton, Bermuda

Fidelity Pacific Fund was launched in December 1969, is now valued at \$134.46 and the share price has risen 9.56%...

FIDELITY INTERNATIONAL FUND NV

(Incorporated under the laws of the Netherlands Antilles)

The directors have declared a dividend of 25 cents (U.S.) per share...

Holders of bearer shares should present coupon number 4 at the Head Office...

Registered shareholders of record February 12th 1982 will have their dividend cheque mailed to their address.

C.T. Collis Secretary Hamilton, Bermuda

Fidelity International Fund N.V. was launched in February 1969, is now valued at \$24.4m and the share price has risen 293%...

FIDELITY AMERICAN ASSETS NV

(Incorporated under the laws of the Netherlands Antilles)

The directors have declared a dividend of 52 cents (U.S.) per share...

Holders of bearer shares should present coupon number 6 at the Head Office...

Registered shareholders of record February 10th 1982 will have their dividend cheque mailed to their address.

C.T. Collis Secretary Hamilton, Bermuda

Fidelity American Assets N.V. was launched in October 1974, is now valued at \$38m and the share price has risen 260%...

Fidelity Pacific Fund, Fidelity International Fund and Fidelity American Assets are diversified international equity investment companies...

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Companies and Markets

Dobson-Park 36% rise for first half Hoskyns Group

DISAPPOINTING first-half figures from Dobson Park Industries were predicted by Mr J. Francis, the chairman, at the agm. 'We are unable to forecast a general improvement in the full year's profit levels over those of last year,' he said.

SA Eagle makes £3m loss on underwriting

South African Eagle, which is 77.5 per cent owned by Eagle Star Insurance, suffered an underwriting loss of £3.38m (£1.57m at current values) in 1981, compared with a profit of £2.12m (£1.7m) previously.

Advance by Updown Tst.

Gross revenue of Updown Investment Trust for 1981 improved from £174,499 to £195,222 and, after tax of £34,569, amounted to £160,653.

Pre-tax profits of Hoskyns Group, computer services and information technology company, improved from £1.26m to £1.71m in the year to October 31 1981. This was an increase of 36 per cent.

Charter Trust foreign earnings stabilise income

A BUILD-UP in the overseas content of the portfolio at Charter Trust and Agency was partly behind the virtually unchanged gross revenue of £2.41m for 1981, says Mr M. Devas, chairman, in his annual report.

Channel Islands Inv.

Pre-tax revenue of Channel Islands and International Investment Trust rose from £395,262 to £415,563 for 1981.

UK COMPANY NEWS

Sharp rise in Ozalid deficit

Substantial reorganisation costs are included by Ozalid in the year's results to November 30 1981 which show pre-tax losses sharply increased from £1.4m to £4.96m.

Baldwin plunges into the red

IN THE six months to October 31 1981, trading continued to decline at H. J. Baldwin and Co. Company, the Nottingham car and concrete manufacturer.

H. Young slips into loss again at six months

THE MOVE back into profit by H. Young Holdings in the second half of 1980-81 proved short-lived. For the six months to November 30 last this Guildford, Surrey, motor distributor

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Raleigh (Malaysia) plans

Raleigh Cycle (Malaysia) Berhad, which has reversed its losses and is now trading profitably, has announced new measures to increase its capital and diversify into other activities.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

Profits improve for DAD Properties

The Dublin-based property investment company, DAD Properties reports improved pre-tax profits of £145,843 for 1981 against £149,326 previously.

Channel Islands Inv.

Pre-tax revenue of Channel Islands and International Investment Trust rose from £395,262 to £415,563 for 1981.

APPOINTMENTS

Managing director for British Aluminium

Dr S. J. Ford becomes managing director of THE BRITISH ALUMINIUM COMPANY from April 22. He succeeds Mr L. S. F. Charles who has reached retirement age.

Mr Miles Broadbent has been named managing director of the London office of RUSSELL REYNOLDS ASSOCIATES, INC., an executive recruiting firm.

Mr Harold Hamerton-Stove has been appointed a director of CAROLINA BANK, London, wholly-owned merchant bank subsidiary of North Carolina National Bank.

Mr W. N. Carlisle has been appointed managing director of GILBERT ASH SCOTLAND and Mr D. T. Humphrey becomes managing director of BOVIS HOMES SCOTLAND.

Mr John Robinson has been appointed to the board of LEASCO as sales and marketing director.

Mr S. H. Lawrence has been appointed deputy general manager (computer operations) MIDLAND BANK, from March 1.

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WOUND UP

Radjel and A and L Distributors were compulsorily wound up in the High Court yesterday.



Dr S. J. Ford

ing manager for both Geico International and Auto Contracts Geico.

Miss Rosalind Davis has been appointed to the board of ANGELA MORTIMER.

ADDITION TOOL COMPANY has acquired AMT (Bham). The previous managers of AMT, Mr L. G. Hallaband and Mr A. M. D. Miller now have an equity in the company of which they are now joint managing directors.

Fitch and Co. has appointed Mr Sandy Laing Hutcheon as divisional director of FITCH HOTEL SERVICES.

Mr Roy Foster has become general manager of GELCO INTERNATIONAL (Manchester), which specialises in vehicle fleet

Kenneth Edwards joins CBI

Mr Kenneth Edwards has been appointed deputy director-general of the CONFEDERATION OF BRITISH INDUSTRY OF BRITISH MANUFACTURERS.

Mr John Robinson has been appointed to the board of LEASCO as sales and marketing director.

Mr S. H. Lawrence has been appointed deputy general manager (computer operations) MIDLAND BANK, from March 1.

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IFC top London post

The INTERNATIONAL FINANCE CORP., a World Bank affiliate, has appointed Mr Hans Pollan to head the corporation's London office.

Mr Robert C. Tomkinson has been appointed managing director of MIRROR GROUP PUBLICATIONS, which has been the director responsible for advertisement sales for the last three years.

Mr Roger Bowes has been appointed deputy chief executive of MIRROR GROUP PUBLICATIONS, which has been the director responsible for advertisement sales for the last three years.

Mr Alan King has become a director of GRCOL THERMOPLASTICS. Mr Watts is a director of the British Electric Traction Company, which is the ultimate holding company of Electrical Press.

Mr G. A. H. Watts has been appointed to the board of GELCO INTERNATIONAL. Mr Watts is a director of the British Electric Traction Company, which is the ultimate holding company of Electrical Press.

Mr Rodney Mann has been appointed managing director of NORWICH BREWERY. A member of the Mann brewing family, his last post was trade director of Trumans.

Mr Clifton Robinson has been re-appointed as full-time deputy chairman of the COMMISSION FOR RACIAL EQUALITY for a further two years from May 1.

Mr Alastair D. Mackay has retired from the board of LIBERTY LIFE ASSURANCE COMPANY because of ill health. The company says it has no plans to replace him.

Mr Roy C. Arundel has been appointed sales director of CATTION AND CO. He was formerly a sales director of Blackett Briton, Guisborough. C. Co. is part of the Wait Group.

Mr Guimer A. (Bud) Bines, Jr. has been appointed a director of STONE AND WEBSTER ENGINEERING in London. He is vice-president of Stone and Webster Engineering Corporation, U.S.

RATHDOWN INDUSTRIES has appointed Mr David Amaluz as sales and marketing director.

Mr Michael Tripp has been appointed executive director in charge of CADBURY TYPHOO CATERING SERVICES.

CENTURYAN SECURITY has appointed Mr Peter Tilley

to be followed by a one-for-one rights issue at ringgit 1.5 per share. After the issues, the paid-up capital will be ringgit 16.125m. Raleigh says it will still be concentrating on the manufacture and distribution of bicycles, but it has set up a subsidiary, Raleigh Trading Sdn, to acquire 'agencies, franchises, and distribution lines which are not confined to the bicycle and component business.' The company is also considering venturing into the development of real property.

السوق المالية

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

Prings red

Dollar Eurobond prices show widespread gains

By Peter Montagnon, Euromarkets Correspondent

DOLLAR EURO BONDS put on a... to points yesterday but the market failed to respond fully...

holdings can be financed at a profit in the interbank market, they noted.

Murata Manufacturing, a Japanese electric components company, launched a DM 50m, eight-year convertible issue...

Special gains lift Goodrich earnings

By Our Financial Staff

B. F. GOODRICH Company, the fourth largest tyre maker and largest producer of polyvinyl chloride (pvc) in the U.S., increased its final quarter net profits...

SALARY CUTS PROPOSED

Harvester records loss of \$297m

By Ian Hargreaves in New York

INTERNATIONAL HARVESTER, the troubled Chicago farm machinery and truck maker, yesterday reported a first quarter loss from continuing operations...

stabilising the company's interest costs have been more than offset by the latest fall in demand for farm equipment and trucks.

the controversial stock ownership plans awarded to Mr Archie McCordell, Harvester's chairman and Mr Warren Hayward, the company's president.

rounding the deals would mean that the personally would make more money without the plan than with it and that Harvester would lose money if it scrapped the plan.

Bankers Trust restructuring

By Stewart Fleming in Frankfurt

ANKERS TRUST GmbH, the West German subsidiary of Ankers Trust of New York, plans to close its branches in Düsseldorf and Hamburg...

The reorganisation by Bankers Trust's German offshoot is in line with similar strategic decisions undertaken by the U.S. parent.

national correspondent banking services, a business in which the bank claims to be very strongly positioned.

Borg Warner pulls out of Fiat project

By Charles Batchelor in Amsterdam

BORG WARNER, the U.S. car components maker, has withdrawn from a joint project with Van Doorne Transmissie to develop a new automatic transmission system for use by Fiat.

Marathon terms draw opposition

By Our New York Staff

SEAHOLDER opposition to the second leg of the U.S. Steel takeover of Marathon Oil took an important step forward yesterday when Dreyfus, a large New York investment company, said it would vote against the U.S. Steel deal at the Marathon shareholders meeting on March 11.

Because interest rates have risen since the coupon on these notes was fixed, their real value has declined, and some investors now fear that they will end up receiving notes worth as little as \$75 per share, against the \$125 cash in the first part of the deal.

U.S. Steel, however, still has most of the cards in its own hand. As owner of 51 per cent of Marathon, it only needs an additional 9.1m shares to vote in its favour to push the deal through.

Zanussi and Indesit plan TV venture

By James Buxton in Rome

AN IMPORTANT step has been taken to restructure the crisis-ridden Italian colour television industry with the decision by Zanussi and Indesit to set up a single joint venture company.

FT INTERNATIONAL BOND SERVICE

The list shows the 300 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Tuesday March 16.

Table with columns: S. DOLLAR, RAUGHTS, JITSCH MARK, MISS FRANCE, N STRAIGHTS, HER STRAIGHTS. Includes bond names, amounts, and prices.

Schickedanz takeover in U.S. delayed

By Kevin Done in Frankfurt

THE PLANNED move by the Schickedanz group, Western Europe's largest mail order concern, into the U.S. with the acquisition of a 51 per cent share in Aldens, the fifth largest mail order house in the U.S., has been delayed by the "difficult and complex" nature of the negotiations.

Newspaper losses hit Charter

By Our Financial Staff

NET EARNINGS for 1981 at Charter, the Florida-based petroleum refiner, were badly hit by write-offs in the group's newspaper and radio divisions.

forward from \$4.42bn to \$4.97bn. Of the total write-offs, \$23.4m related to the closure of the Dayton Press, and \$11.7m on the closure of a month ago of the Philadelphia Bulletin.

on discontinued businesses, operating earnings slipped from \$26.5m to \$18.3m or 59 cents a share, although sales held up well at \$1.31bn against \$1.24bn.

BFCF BANQUE FRANÇAISE DU COMMERCE EXTÉRIEUR Dfls 100,000,000 12 1/4% Bearer Bonds 1982 due 1989/1994. Includes logos and bank names like Algemene Bank Nederland N.V., Bank Mees & Hope NV, etc.

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February 16, 1982

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- Algerian Bank Nederland N.V.
- American Express Bank International Group
- Banca Commerciale Italiana
- Banca Nazionale del Lavoro
- Bank of America International Limited
- Bank für Gemeinwirtschaft Aktiengesellschaft
- Bank Gutzwiller, Kurz, Bungeener (Overseas) Limited
- Bank Leu International Ltd.
- Bank Mees & Hope NV
- Bank of Tokyo International Limited
- Banque Arabe et Internationale d'Investissement (B.A.I.I.)
- Banque Bruxelles Lambert S.A.
- Banque Française du Commerce Extérieur
- Banque Générale du Luxembourg S.A.
- Banque de l'Indochine et de l'Inde
- Banque Internationale de Luxembourg S.A.
- Banque Nationale de Paris
- Banque de Paris et des Pays-Bas
- Banque Populaire Suisse S.A. Luxembourg
- Barclays Bank Group
- Baring Brothers & Co., Limited
- Bayrische Hypothek- und Wechsel-Bank Aktiengesellschaft
- Bayrische Landesbank Girozentrale
- Bayrische Vereinsbank Aktiengesellschaft
- Joh. Berenberg, Gossler & Co.
- Bergan Bank
- Berliner Bank Aktiengesellschaft
- Berliner Handels- und Frankfurter Bank
- Banque des Dépôts et de Consignations
- Centrale Rabobank
- Christians Bank og Kreditkasse
- CIBC Limited
- Commerzbank Aktiengesellschaft
- Copenhagen Handelsbank A/S
- County Bank Limited
- Credit Commercial de France
- Credit Industriel et Commercial
- Credit Lyonnais
- Credit Suisse First Boston Limited
- Creditanstalt-Bankverein
- Dai-ichi Kangyo International Limited

- Delmas Europe Limited
- Richard Daus & Co. Bankers
- Worms, Hans W. Petras
- Delbrück & Co.
- Den Danske Bank af 1871 Aktieselskab
- Den Danske Provinsbank A/S
- Den norske Creditbank Aktiengesellschaft
- Deutsche Girozentrale — Deutsche Kommunalbank — Aktiengesellschaft
- Deutsche Länderbank Aktiengesellschaft
- DG Bank
- Deutsche Genossenschaftsbank
- Dillon, Read Overseas Corporation
- Dominion Securities Ames Limited
- Drexel Burnham Lambert Incorporated
- Effectenbank-Warburg Aktiengesellschaft
- Euromobiliere S.p.A.
- European Arab Bank
- European Banking Company Limited
- First Chicago
- Gefina International Ltd
- Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft
- Goldman Sachs International Corp.
- Groupement des Banquiers Privés Genevois
- Hambros Bank Limited
- Georg Hauck & Sohn Bankiers Kommanditgesellschaft auf Aktien
- Hessische Landesbank — Girozentrale — Aktiengesellschaft
- Hill Samuel & Co. Limited
- The Hongkong Bank Group
- Industriebank von Japan (Deutschland) Aktiengesellschaft
- Instituto Bancario San Paolo di Torino
- Kanagawa-Osaka-Frankfurt Kfder, Peabody International Limited
- Kleinwort, Benson Limited
- Kreditbank N.V.
- Kreditbank S.A. Luxembourgese
- Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
- Kuwait International Investment Co. s.a.k.
- Kuwait Investment Company (S.A.K.)
- Landesbank Rheinland-Pfalz — Girozentrale — Aktiengesellschaft
- Lehman Brothers Kuhn Loeb International, Inc.
- Lloyds Bank International Limited

- LYCIE International Limited
- McLeod Young Walker International Limited
- Menck, Finck & Co.
- Merrill Lynch International & Co.
- R. Metzler and Sohn & Co. Limited
- Morgan Grenfell & Co. Limited
- Morgan Guaranty Ltd
- Morgan Stanley International
- The Nikko Securities Co., (Europe) Ltd.
- Nippon Credit International (HK) Ltd.
- Norman International Limited
- Norddeutsche Landesbank Girozentrale
- Österreichische Länderbank Aktiengesellschaft
- Sel. Oppenheim Jr. & Co.
- Orion Royal Bank Limited
- Pierzon, Harding & Pierson N.V.
- Postbank Aktiengesellschaft
- Reuschel & Co.
- N. M. Rothschild & Sons Limited
- Salomon Brothers International
- J. Henry Schroder Wagg & Co. Limited
- Schödl, Mühlbauer, Hengst & Co. Incorporated
- Skandinaviska Enskilda Banken
- Smith Barney, Harris Upham & Co. Incorporated
- Société Générale
- Société Générale de Banque S.A.
- Société Générale de Banque S.A.
- Suntomo Finance International
- Svenska Handelsbanken
- Swiss Bank Corporation International Limited
- Trinkaus & Burdard
- Union Bank of Finland Ltd.
- Union Bank of Switzerland (Securities) Limited
- Verband Schweizerischer Kantonalbanken
- Verkehrs- und Westbank Aktiengesellschaft
- J. Vothel & Co.
- M. M. Warburg-Brückmann, Wirtz & Co.
- S. G. Warburg & Co. Ltd.
- Westfälische Landesbank Girozentrale
- Westfälische Bank Aktiengesellschaft
- Dean Witter Reynolds Overseas Ltd.
- Wood Gundy Limited
- Yamachi International (Europe) Limited

Hoogovens seeks further Fl 650m in state aid

BY CHARLES BATCHELOR IN AMSTERDAM

HOOGOVENS, the Dutch arm of the Estel steel group, will need a further Fl 650m (\$247m) of state aid over the next four years to survive the split with its West German partner, Hoesch.

This would bring total aid to Fl 1bn since Hoogovens first sought government support in 1980.

No application has yet been made for aid and the total amount needed will depend on the extent of the losses Hoogovens assumes from the break-up of the Estel group, the company said. But considerable sums would be needed to meet Hoogovens's share of the 1980-81 losses and to finance capital spending.

Hoogovens has concentrated on producing steel and semi-

finished rolled products in recent years while much of the processing has been left to Hoesch. Hoogovens will now have to broaden its own product range to retain markets.

Hoesch and the West German Krupp group are at present negotiating the creation of a new steel company to be called Ruhrstahl. The German plans, which have been backed by the Bonn Government, will mean the end of the ten-year old Estel concern.

Hoogovens would prefer the extra aid to take the form of subordinated loans, which count as own assets on the balance sheet, but the unions want the Government to increase its direct shareholding. Hoogovens is at present 28.5 per cent owned by the Dutch Govern-

ment while the city of Amsterdam has 8.5 per cent. The remaining 63 per cent is traded on the Amsterdam stock exchange.

A conflict between the Dutch and German parts of Estel is threatened by one aspect of the agreement in principle which Hoesch and Krupp have reached, the Dutch company said. The agreement states that Ruhrstahl must not be burdened with the costs of the Estel divorce.

Hoogovens is equally determined that no break-up will take place until it is satisfied with the financial arrangement. It has hinted that it is not prepared to cover half of Estel's losses of the past two years since most were incurred in Germany.

Spanish steelmaker calls in receiver

By Robert Graham in Madrid

A LEADING Spanish special steels producer, Aceros de Llodio, in which Crucesol-Lotre of France has a minority stake, has gone into temporary receivership.

This move could complicate the role of the special steels holding company, Aceriales, which is attempting to restructure the seven major companies in the industry.

Temporary receivership is a device often used by industrial concerns to rearrange debts with banks and suppliers. Aceros de Llodio's total debt is Pta 5,770 (\$27m). It produces 110,000 tonnes of special steels a year.

Aceriales was formed jointly by the seven major special steel companies which control 85 per cent of the sector, the Spanish Government and the Basque Government. Most of the companies are located in the Basque country.

The main problem with the Spanish steel industry has been over-ambitious capital spending coinciding with high interest rates and a drastic drop in demand, both in home and foreign markets.

Aceros de Llodio had losses last year of around Pta 600m. Reduced demand has meant that 1,162 of its 1,696 work-force are at present laid-off.

Until now Aceriales has disbursed Pta 3bn to aid the seven companies. But the bulk of this has been absorbed by one company, Echevarria.

Danish bank pays more and plans rights

By Hilary Barnes in Copenhagen

DANSKE BANK proposes an increase in dividend from 14 to 15 per cent for 1981 and plans to raise Dkr 116m (\$15m) through a one-for-eight rights issue.

Operating profit increased by Dkr 78m to Dkr 548m, while net profits increased from Dkr 309m to Dkr 366m despite an increase in provisions for bad debts from Dkr 260m to Dkr 365m.

Mr Tage Andersen, chief executive, said that a substantial increase in earnings from international business had contributed to the result. About 25 per cent of earnings now come from the international side which is expected to continue to expand in 1982.

Higher 1981 earnings expected at Mannesmann

BY JAMES BUCHAN IN BONN

MANNESMANN, the West German steel pipes and engineering concern, expects 1981 earnings to be above the DM 140m (\$68m) of 1980. The company said it would pay a dividend at least as high as its DM 5.5 per share of 1980.

According to a preliminary review yesterday of 1981, sales rose by 15 per cent to DM 15.5bn. Sales by domestic companies rose by 18 per cent to DM 12.3bn helped by exports, which accounted for 60 per cent of turnover, against 56 per cent in 1980. Sales by foreign subsidiaries rose by 32 per cent to DM 4.8bn.

The company said the higher earnings were almost entirely attributable to a stronger performance by the pipes and trading divisions. Mannesmann has been a major recipient of orders to provide steel pipes for the new Soviet gas pipeline to Europe. The company said sales in the pipe division were up by more than 25 per cent, and in the trading division by 27 per cent.

Hartmann und Braun, the instruments concern acquired in 1980, also improved earnings in 1981. However, the Brazilian subsidiary had only managed to maintain results.

Setback for Elf at nine months

By Our Financial Staff

ELF-AQUITAINE, the French state-controlled oil company, reports net consolidated earnings for the first nine months of 1981 of FF 2,255bn (\$375m) down from FF 4,292bn in the same 1980 period. Sales rose to FF 77,855bn from FF 64,255bn.

Lufthansa sees small profit

BY OUR BONN STAFF

LUFTHANSA, the West German state-owned airline, expects to show a small profit for 1981 despite losses of more than DM 100m (\$41.6m) on flight operations. In 1980, its profits fell sharply to DM 5.5m after losses in flight operations of DM 115m.

In an interim report on 1981, the airline said it had achieved a "positive result" despite investments of DM 1.1bn and

steeper write-offs than in 1980. Earnings had picked up in the second half of the year but the main contributions came from cutting routes and sales of aircraft.

The moves helped to improve passenger capacity by marginally to 59.5 per cent despite a slight drop in the number of passengers to 13.9m fares were raised by 5 per cent in September, and the airline said further increases were unavoidable.

Bank Bumiputra funding

BY OUR FINANCIAL STAFF

BANK BUMIPUTRA, Malaysia's biggest bank is to increase its paid up capital from 272m ringgit (\$116.74m) to 476m ringgit to strengthen its position "in conformity with the highest standard of banking prudence."

According to Senator Kamarul Ariffin, the chairman. He was speaking in Singapore at the signing of a US\$ 40m floating rate certificate of deposit issue floated by the bank in the Asian dollar market. AP-DJ reports

Berlingske fails to raise capital

BY OUR FINANCIAL STAFF

THE BERLINGSKE publishing house, which publishes two of Copenhagen's leading newspapers has failed in its attempts to raise Dkr 120m (\$8.3m) of new capital, writes Our Copenhagen Correspondent.

The group has been plagued by conflicts with printing staff and in 1976 a dispute caused

the paper to be closed for six months. The group's equity capital is understood to have shrunk to about Dkr 6m.

Danish business interests which have been asked to subscribe new capital are said to object to the fact that about Dkr 40m of the Dkr 120m the house is trying to raise would go in redundancy payments.

Cobepa shows advance

By Our Financial Staff

COBEPA, the Belgian holding company, which is part of the consortium that plans to take control of one-third of Groupe Bruxelles Lambert, increased profits by 12 per cent to BFr 394.3m (\$7.6m) for 1981. The company will propose a dividend of BFr 82 a share, compared with BFr 77 in 1980.

Last month Cobepa, along with other holding companies pledged to buy 2m new Groupe Lambert shares at a total cost of BFr 2.6bn.

Groupe Lambert said yesterday it was reasonably optimistic about the outlook for 1982. In 1981 the group ran into losses and was forced to omit its dividend.

Mr Leon Lambert, the president welcomed the new shareholders. He hoped the injection of new capital would "wipe out our BFr 1.4bn of debts."

Swedish paper group lifts income and payout

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

PAPYRUS, the Swedish pulp, paper and timber group, reports a 1981 pre-tax profit of SKr 1918m (\$33.4m), ahead by a little more than 10 per cent from the previous year. Sales climbed by 7.7 per cent to SKr 2,530m (\$439m).

The board proposes to raise the shareholders' dividend by SKr 2 to SKr 10 a share for the total payment of SKr 59m. This is the second year running that the dividend has been raised by

SKr 2 a share.

At the eight-month stage, Papyrus reported a SKr 11m drop in earnings to SKr 59m and blamed high material costs for the setback. Changes in exchange rates are stated to have improved results during the latter part of the year.

An extraordinary income of SKr 40m was realised from the sale of plant, raising the pre-tax figure before allocations to SKr 586m from SKr 281m in

1980. During the year Papyrus sold its hydroelectric power stations to Sydkraft, the southern Swedish power utility, for SKr 450m.

Capital spending during the year amounted to SKr 123m, exactly the same as in the previous year. Kopparsfors, a subsidiary of Papyrus, is at present investing, together with Feldsmidde of West Germany, in the modernisation of the Norrsundet mill, where capacity

is being raised to 240,000 tons of bleached sulphate pulp a year.

• Bilkuben, the savings bank which is the fifth largest private bank in Denmark, reports net earnings for 1981 down from Dkr 105m to Dkr 75m (\$7.3m), largely as a result of increased provisions for bad debts which totalled Dkr 214m, against Dkr 137m, writes Our Copenhagen Correspondent.

This advertisement complies with the requirements of the Council of The Stock Exchange.

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- Union Bank of Switzerland (Securities) Limited
- S. G. Warburg & Co. Ltd.
- Richardson Securities of Canada (U.K.) Limited
- Nesbitt, Thomson Limited

The Notes, issued at 9 1/4 per cent, have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Note. Interest is payable annually on 1st March in each year, the first payment being made on 1st March, 1983.

Full particulars of the Notes are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 5th March, 1982 from the brokers to the issue:

de Zoete & Berns,
25 Finsbury Circus,
London EC2M 7EE

19th February, 1982

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New Issue / February 9, 1982

U.S. \$250,000,000

Beatrice Foods Overseas Finance N.V.

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- Swiss Bank Corporation International
- Morgan Guaranty Ltd
- Yamaichi International (Europe) Limited

Companies and Markets **INTL. COMPANIES & FINANCE**

Flat earnings at Canon despite increased sales

BY YOKO SHIBATA IN TOKYO

CANON, Japan's largest camera maker has reported flat earnings for 1981. Despite stronger turnover supported by sales of plain paper copiers and Japanese language word processors.

Canon's full year unconsolidated operating profits rose by only 0.5 per cent to ¥26bn (\$101m). Full year net profits were 6.9 per cent higher at ¥15.75bn, on sales of ¥282bn, up 17.2 per cent over the previous fiscal year.

Per share profits slid to ¥50.34, from ¥53.79 in the previous year, but because of the favourable outlook for copiers and automated office products in the current year Canon raised the final dividend by ¥1 for a higher annual total of ¥12.

Camera sales, accounting for 51 per cent of the total turnover, rose by 18 per cent, because of strong U.S. and domestic sales, which compensated for sluggish sales in Europe. Sales of office equipment, accounting for 41 per cent of the total turnover, rose by 14 per cent, helped by strong sales of plain paper copiers, which were up by 25 per cent.

Exports of plain paper copiers to the U.S. rose by 50 per cent over the previous year.

Sales of the optical products division rose by 30 per cent to account for 8 per cent of the total turnover, boosted by sales of mask aligner products used for the production of semi-conductors.

Overall exports rose by 19 per cent to account for 74 per

cent of the total turnover. Domestic sales gained 12 per cent over the previous year.

In the current year to December buoyant sales of office machinery — including plain paper copiers — are expected. However, Canon is cautious because of overseas factors, including exchange rates.

On the assumption that the yen exchange rate stays at ¥210 to the dollar (¥221 in 1981), operating costs are forecast to reach ¥260bn, down 0.1 per cent, on sales up by 18.4 per cent to ¥282bn.

To help finance its ¥35bn of capital spending, the company plans to raise ¥80bn to ¥60bn in the domestic and overseas capital markets. An issue of 30m shares will form part of the capital raisings.

Acquisition boosts profits at Monier

By Graeme Johnson in Sydney

MONIER, the Australian concrete pipe and housing materials group, lifted net earnings 12 per cent in the December half year from A\$7.75m (U.S.\$8.4m) to A\$8.66m, helped by the contribution of Rocha Industries. Sales were up by 27 per cent from A\$166.56m to A\$212.03m.


Monier launched a A\$42m takeover bid for Rocha last year and already substantial benefits are flowing from the acquisition. Redland (UK) has a large minority share in Monier.

Directors said market conditions were made difficult by higher interest rates, depressed conditions in the domestic housing industry and a difficult economic climate in the U.S. Monier's interest bill jumped from A\$3.38m to A\$5.62m, which cut profits. Tax provisions also rose, from A\$5.57m to A\$8.64m. Depreciation rose from A\$8.8m to A\$7.66m.

The interim dividend has been held at 5 cents a share, covered by earnings of 7 cents. Earnings were diluted from 10.4 cents through shares issued in the Rocha takeover.

Union Carbide Australia and New Zealand suffered a 34 per cent earnings downturn in 1981 because of import competition. Although profits fell from A\$10.9m (U.S.\$11.85m) to A\$7.2m, directors have held the annual dividend at 16 cents a share after declaring a final of 8 cents.

The result does not compare favourably with last year's 22.6 per cent profit rise to a record A\$10.6m. The static dividend also breaks a four-year run of successively higher payments for the U.S.-controlled group. Earnings per share were 29.2 cents compared with 44.6 cents last year. The earnings slide followed a 3 per cent lift in turnover from A\$209.6m to A\$215.9m (U.S.\$235m).



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Particulars of the Bonds and of Reed (Nederland) N.V. and Reed International Limited are available from Exiel Statistical Services Limited and may be obtained during normal business hours up to and including 5th March, 1982 from:

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN.	L. Messel & Co., Winchester House, London Wall, London EC2P 2HX.
--	--

19th February, 1982.

Anglo-Alpha tops budget

By Jim Jones in Johannesburg

ANGLO-ALPHA, the South African group with interests in cement, lime, aggregates, and industrial minerals in which the Swedish company Hochtief has a 53.8 per cent interest, has exceeded its budgeted profit growth in 1981. Operating profit increased by 22 per cent to R62 (\$63m) from R50.9m in 1980.

Turnover was 26 per cent higher at R237.9m against R188.8m the previous year.

A total dividend of 36 cents has been declared from earnings of 90.4 cents calculated on a current cost basis. In 1980 earnings were 70.8 cents a share and the total dividend 27 cents.

Bank of Bahrain and Kuwait ahead by 73%

By Mary Frings in Bahrain

THE BANK of Bahrain and Kuwait (BBK) celebrated its fifth anniversary with a 73 per cent increase in net income. The 1981 figure was BD 6.7m (\$17.8m) compared with BD 3.8m the previous year.

On the basis of its consolidated balance sheet BBK is the biggest commercial bank in Bahrain, with assets at the end of last year of BD 694m (\$1.7bn), up 48 per cent in 1980. Apart from its head office and 11 domestic branches, the bank has an offshore banking unit in Bahrain, which is estimated to have made a 20 per cent contribution profit, and a commercial branch in Kuwait. Also included in the

profit is BD 323,000 from the bank's affiliate in Oman.

Growth in deposits was almost twice the rate of increase in lending, giving a healthier loans to deposit ratio than last year. Customer deposits rose from BD 177m to BD 308m and loans and advances from BD 238m to BD 329m.

Directors have recommended payment of a 10 per cent dividend together with a one-for-three scrip issue. They also plan a one-for-40 rights issue at a price of BD 6 per share. The share issue will raise paid up nominal capital of BD 1 par value shares from BD 13m to BD 20.6m, and shareholders' equity to BD 65.6m.

NORTH AMERICAN QUARTERLY RESULTS

Company	1981	1980	1981	1980
AMPCO PITTSBURGH				
Fourth quarter	\$	\$	\$	\$
Revenue	100.34m	75.53m	77.7m	62.1m
Net profits	1.79m	3.45m	0.55m	2.55m
Net per share	0.46	0.90	0.15	0.65
Year				
Revenue	493.3m	430.2m	308.7m	259.0m
Net profits	12.24m	15.08m	25.7m	18.85m
Net per share	3.19	3.52	1.47	1.08
BALLY MANUFACTURING				
Fourth quarter	\$	\$	\$	\$
Revenue	217.4m	185.4m	384.7m	375.8m
Net profits	18.3m	14.0m	20.94m	19.22m
Net per share	0.88	0.62	1.42	1.36
Year				
Revenue	884.9m	893.2m	1,455m	1,345m
Net profits	91.7m	82.3m	90.3m	62.0m
Net per share	3.03	1.97	5.61	4.38
CNA FINANCIAL				
Fourth quarter	\$	\$	\$	\$
Revenue	42.8m	31.0m	129.3m	118.3m
Net profits	0.84	0.59	4.32m	7.12m
Net per share	0.84	0.59	1.38	1.58
Year				
Revenue	3.13bn	2.97bn	441.0m	422.6m
Net profits	126.4m	140.5m	15.2m	18.7m
Net per share	2.42	2.71	3.31	4.40
CANADIAN GE				
Fourth quarter	\$	\$	\$	\$
Revenue	574.0m	438.5m	1,359m	1,259m
Net profits	23.5m	18.7m	98.7m	72.5m
Net per share	2.88	2.05	4.48	4.43
Year				
Revenue	1.7bn	1.47bn	5.4bn	4.84bn
Net profits	51.1m	44.8m	467.6m	400.7m
Net per share	6.25	5.49	2.51	2.17
CHESSBROUGH-POND'S				
Fourth quarter	\$	\$	\$	\$
Revenue	374.3m	346.4m	737.2m	653.8m
Net profits	20.5m	13.0m	20.4m	23.38m
Net per share	0.63	0.59	1.30	1.15
Year				
Revenue	1.53bn	1.38bn	2.85bn	2.54bn
Net profits	114.8m	100.2m	99.21m	87.35m
Net per share	3.52	3.10	4.87	4.30
EMERY AIR FREIGHT				
Fourth quarter	\$	\$	\$	\$
Revenue	583.8m	552.7m	1,084m	91.1m
Net profits	18.63m	21.56m	10.1m	7.47m
Net per share	1.20	1.39	2.02	1.50
FOOTE CONE & BELDING				
Fourth quarter	\$	\$	\$	\$
Revenue	170.2m	184.7m	7.23m	1,470m
Net profits	12.0m	11.6m	56.45m	90.46m
Net per share	4.32	4.27	1.88	1.80
GENERAL HD ST				
Fourth quarter	\$	\$	\$	\$
Revenue	497.63m	424.71m	445.78m	345.72m
Net profits	13.79m	0.2m	28.32m	18.74m
Net per share	2.35	0.07	3.12	2.24
GROCIER				
Fourth quarter	\$	\$	\$	\$
Revenue	5.4m	88.8m	909.0m	738.4m
Net profits	5.06m	4.66m	69.88m	53.79m
Net per share	0.47	0.46	3.70	2.12
Year				
Revenue	344.8m	312.6m	2,769m	2,330m
Net profits	14.29m	8.92m	136.13m	113.62m
Net per share	1.31	0.80	5.25	4.50
GOULDS PUMPS				
Fourth quarter	\$	\$	\$	\$
Revenue	77.7m	62.1m	93.5m	72.5m
Net profits	0.55m	2.55m	1.42	1.36
Net per share	0.15	0.65	1.47	1.08
Year				
Revenue	308.7m	259.0m	25.7m	18.85m
Net profits	25.7m	18.85m	1.47	1.08
Net per share	1.47	1.08	1.47	1.08
HERSHEY FOODS				
Fourth quarter	\$	\$	\$	\$
Revenue	384.7m	375.8m	1,455m	1,345m
Net profits	20.94m	19.22m	90.3m	62.0m
Net per share	1.42	1.36	5.61	4.38
Year				
Revenue	1,455m	1,345m	90.3m	62.0m
Net profits	90.3m	62.0m	5.61	4.38
Net per share	5.61	4.38	5.61	4.38
INTERPUBLIC GROUP				
Fourth quarter	\$	\$	\$	\$
Revenue	129.3m	118.3m	43.2m	7.12m
Net profits	4.32m	7.12m	1.38	1.58
Net per share	1.38	1.58	1.38	1.58
Year				
Revenue	441.0m	422.6m	15.2m	18.7m
Net profits	15.2m	18.7m	3.31	4.40
Net per share	3.31	4.40	3.31	4.40
JOHNSON & JOHNSON				
Fourth quarter	\$	\$	\$	\$
Revenue	1,359m	1,259m	5.4bn	4.84bn
Net profits	98.7m	72.5m	467.6m	400.7m
Net per share	4.48	4.43	2.51	2.17
Year				
Revenue	5.4bn	4.84bn	467.6m	400.7m
Net profits	467.6m	400.7m	2.51	2.17
Net per share	2.51	2.17	2.51	2.17
KIDDE				
Fourth quarter	\$	\$	\$	\$
Revenue	737.2m	653.8m	20.4m	23.38m
Net profits	20.4m	23.38m	1.30	1.15
Net per share	1.30	1.15	1.30	1.15
Year				
Revenue	2,85bn	2,54bn	99.21m	87.35m
Net profits	99.21m	87.35m	4.87	4.30
Net per share	4.87	4.30	4.87	4.30
LAWSON PRODUCTS				
Fourth quarter	\$	\$	\$	\$
Revenue	2.99m	2.33m	2.99m	2.33m
Net profits	0.80	0.47	0.80	0.47
Net per share	0.80	0.47	0.80	0.47
Year				
Revenue	108.4m	91.1m	10.1m	7.47m
Net profits	10.1m	7.47m	2.02	1.50
Net per share	2.02	1.50	2.02	1.50
LUCKY STORES				
Fourth quarter	\$	\$	\$	\$
Revenue	37.93m	34.07m	37.93m	34.07m
Net profits	0.75	0.68	0.75	0.68
Net per share	0.75	0.68	0.75	0.68
Year				
Revenue	150.5m	138.5m	150.5m	138.5m
Net profits	3.27m	3.18m	3.27m	3.18m
Net per share	1.05	0.88	1.05	0.88
MEI CORPN.				
Fourth quarter	\$	\$	\$	\$
Revenue	4.96m	3.54m	4.96m	3.54m
Net profits	0.59	0.42	0.59	0.42
Net per share	0.59	0.42	0.59	0.42
Year				
Revenue	445.78m	345.72m	28.32m	18.74m
Net profits	28.32m	18.74m	3.12	2.24
Net per share	3.12	2.24	3.12	2.24
MELVILLE CORPN.				
Fourth quarter	\$	\$	\$	\$
Revenue	929.0m	738.4m	69.88m	53.79m
Net profits	69.88m	53.79m	3.70	2.12
Net per share	3.70	2.12	3.70	2.12
Year				
Revenue	2,769m	2,330m	136.13m	113.62m
Net profits	136.13m	113.62m	5.25	4.50
Net per share	5.25	4.50	5.25	4.50
MOHASCOS				
Fourth quarter	\$	\$	\$	\$
Revenue	168.58m	210.98m	68.58m	11.24m
Net profits	6.84m	11.24m	0.58	0.96
Net per share	0.58	0.96	0.58	0.96
Year				
Revenue	640.34m	745.21m	25.7m	12.16m
Net profits	15.2m	12.16m	1.47	1.08
Net per share	1.47	1.08	1.47	1.08
NEW YORK TIMES				
Fourth quarter	\$	\$	\$	\$
Revenue	234.6m	202.4m	1,455m	1,345m
Net profits	13.4m	10.7m	90.3m	62.0m
Net per share	1.08	0.89	5.61	4.38
Year				
Revenue	845.2m	733.2m	50.0m	40.8m
Net profits	50.0m	40.8m	4.03	3.37
Net per share	4.03	3.37	4.03	3.37
PENNINGTON				
Fourth quarter	\$	\$	\$	\$
Revenue	92.4m	32.0m	6.58m	3.64m
Net profits	6.58m	3.64m	0.35	0.19
Net per share	0.35	0.19	0.35	0.19
Year				
Revenue	330.0m	304.6m	23.65m	20.5m
Net profits	23.65m	20.5m	1.24	1.08
Net per share	1.24	1.08	1.24	1.08
PETRO-LEWIS		</		



Ok Tedi Mining Limited

Participants The Broken Hill Proprietary Company Limited
Standard Oil Company (Indiana)
Metallgesellschaft AG
Degussa AG
Deutsche Gesellschaft fuer Wirtschaftliche
Zusammenarbeit (Entwicklungsgesellschaft) mbH
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February 1982
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Companies
and Markets

INTL: COMPANIES & FINANCE

R. C. Murthy reports from Bombay on the expansion plans of
an industrial empire and the way it is strung together

Tata seeks to restore its lead

THE RANGE of India's Tata group spans basic and high technology industries such as steel, motor vehicles, heavy chemicals and computers, to consumer goods industries such as tea, tiles, soap and toiletries, and electronics, apart from hotel operations. The total turnover of the group's 30-odd companies exceeded Rs 20bn (\$2.2bn) in 1980.

Tata has entered a phase of expansion, after a decade-long stagnation. A Rs 20bn investment, spread over seven years, appears to be the parting gift of Mr J. R. D. Tata, who is 78 and has been at the helm of the Tata empire for 43 years and seeks to retire in two years or so. JRD, as he is popularly known, built up the group on the foundation laid by Jamssetji Nusserwanji Tata, who set up India's first textile unit and subsequently its first steel mill. Tata Iron and Steel Company (Tisco), now the only private sector steel mill in the country, is investing more than Rs 5bn in two phases of modernisation, the first of which is to be completed in a few months. Tata Engineering and Locomotive Company (Telco), the largest motor vehicle part of the group, intends to expand commercial vehicles capacity from 56,000 units to 80,000. Tata Chemicals is bidding for a licence from the Government to set up two Rs 6bn gas-based fertiliser plants. Tata electric companies have established India's first 500MW power plant and propose to install another of similar capacity.

This expansion offers to place the Tata group once again clearly at the head of Indian industry, the position it enjoyed until the mid-1970s, before being challenged by the Birla group. The catching up with Tata in the past decade has taken place against a background of anti-monopolies legislation aimed at curbing the growth in the activities of big business.

India has a broad sweep of legislation to control the flow of investment in channels, the Government desires it to follow. The Companies Act of 1956, the Capital Issues (Control) Act, 1947, and the Industries (Development and Regulation) Act, 1951 were brought in to regulate the growth of industries and the flow of public resources in line with economic planning. The Companies Act provides for Government control on the qualifications and remuneration of whole-time directors, on appointments of sole selling agents for the products manufactured, on the inter-corporate

investment and on holding of shares by proxy and on political donations.

The Monopolies and Restrictive Trade Practices Act (MRTP) was introduced in 1970, following the findings of a committee that big business houses (defined as having assets of Rs 20m or more) cornered industrial licences. The Act, the counterpart of anti-trust legislation in the U.S., is designed to discourage and disperse the concentration of economic power, and to promote competition. The commission set up under the MRTP Act has to clear any investment proposal

petes with Tata for the premier position in Indian private industry, owns more shares in Tisco than does Tata.

The shareholding pattern in Tisco is such that the Government (through investment and financial institutions) is the major shareholder in Tisco, as it is in most other Tata companies. The Government board members vote with the management in the ordinary way.

India's corporate structure is partly an historical matter and partly matter of circumstance. The principle of joint ownership of the stock of a company was stretched to limits in its

101 private sector companies was Rs 73.9bn at end-1979, while the assets of Exxon alone were Rs 475.2bn. But the Government is keen that in a country where 40 per cent of the people live below the poverty line and incomes are unevenly distributed, business houses do not dictate the course of politics.

The encouragement given to small and medium scale businessmen has proved inadequate for rapid industrialisation. Growth slackened in the 70s despite incentives. Anybody, the big business houses apart, may invest up to Rs 30m in any industry not reserved to small-scale industry, where investment is restricted to Rs 1m in plant and machinery.

The industrial licensing procedure and the machinery to process applications from big business houses have caused problems. There are second thoughts in the Government on the role of these houses. Some relaxations have already been made, permitting big business houses to invest in the capital-intensive cement and shipping industries. The MRTP Act is at present under review, and new opportunities for investment are to be opened to big business houses.

But as Tata renews its development drive it is Tata Airlines which laid the basis for the Tata name becoming known around the world. Mr J. R. D. Tata was the first Indian to obtain a commercial pilot's licence in 1929. Tata Airlines formed the nucleus of Air-India. Mr Ratan Tata, who in October took over as chairman of Tata Industries (TIL), the group think-tank, and is considered next in line to head Tata, says TIL will initiate shortly strategic planning for the entire group, so that no worthwhile proposal slips away.

He visualises growth both in high technology and labour-intensive industries. The group is planning to enter joint ventures with foreign companies for oil exploration and production and to produce equipment for the space and nuclear power industries. In areas of low technology, from which big business houses are barred, Tata proposes to set up export-oriented offshoots. In view of India's trade deficit exports are assigned high priority. Curbs on expansion by big business houses are relaxed if they are planning for export production. The Government has approved Tata collaboration with Columbia Broadcasting System of the U.S. to manufacture in India records and tapes, 80 per cent of which are to be exported.

MAJOR MEMBERS OF TATA GROUP

Company	Activity	Turnover (Rs m)
Tata Engineering	Trucks, excavators, crawler cranes	4,990
Tata Iron & Steel	Iron and steel	4,540
Volvo	Power distribution equipment	2,880
Tata Oil Mills	Detergents, toiletries, soap, edible oils	1,660
Indian Standard Metal	Non-ferrous alloys and castings	815
Indian Tube Co.	Steel tubes	814
Tata Finlay	Tea plantations, packaging	700
Tata Chemicals	Caustic soda, agro-chemicals, pesticides	586
Indian Hotels	Hotelier	245
Central India Spinning	Textiles	254
Svadeshi Mills	Textiles	224.3
Ahmedabad Advance Mills	Textiles, alloy steels	202
Belgachar Refractories	Refractory and fire bricks	193.6
Tata-Robins-Fraser	Materials handling equipment	161.3
Tata Power*	Thermal power generation	—
Tata Hydro-electric*	Power generations	1.93
Andhra Valley Power*	Power generation	—

* Combined turnover of three.

from big business houses, and to ensure that it does not become a "dominant" undertaking, with more than a third of market share.

A peculiar corporate structure has emerged from this with management control of companies not associated directly with share ownership. Unlike the conventional system around the world under which management control is related closely to shareholdings, there is an Indian system of companies being managed for years on a minority stake basis.

The shareholding of Tata Sons, the Tata group's holding company, is 12 per cent in Indian Hotels, which owns the Taj group of hotels. It is 19 per cent in Tata Chemicals and Tata Oil Mills and a mere 3 per cent in Tisco and Telco. Ironically, Birla, which com-

day by Jamssetji Tata, the founder of the Tata group, who, with limited resources, clung to the idea of setting up as many companies as possible to utilise the indigenously available raw materials as part of the "Swadeshi" (buy indigenous) movement.

He used the device of wider public participation to launch the capital intensive steel mills of Tisco.

With the main means of saving lying with the Government after independence, public financial and investment institutions have emerged as major investors in industrial equities.

The depth of the Government's concern over monopolies is a matter that has caused public debate. Indian companies are tiny by world standards. The combined assets of the largest

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The Notes constituting the above issue have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Note.

Interest is payable semi-annually in February and August, the first payment being made in August 1982.

Full particulars of the Notes will be circulated in the Extel Statistical Service and may be obtained during usual business hours (Saturdays excepted) up to and including 8th March, 1982 from the Brokers to the issue:—

Rowe & Pitman,
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19th February, 1982

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January 1982



THE HOKKAIDO TAKUSHOKU BANK LIMITED (TAKUGIN)

US \$15,000,000

NEGOTIABLE FLOATING RATE
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MATURITY DATE AUGUST 22, 1984

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This announcement appears as a matter of record only.

December 9, 1981

Companies and Markets

CURRENCIES, MONEY AND GOLD

Dollar weaker

Dollar weakened in late trading on expectations that U.S. interest rates may not move higher in the immediate future...

STERLING - Trade-weighted index unchanged throughout at 91.7 against 91.6 six months ago...

D-MARK - EMS member (third weakest). Trade-weighted index 120.5 against 120.9 on Wednesday...

EMS EUROPEAN CURRENCY UNIT RATES
Currency unit against ECU
Belgian franc 40.7572

EXCHANGE CROSS RATES
Feb. 18
Pound sterling 1.0000
U.S. dollar 1.862

FT LONDON INTERBANK FIXING (11.00 a.m. FEBRUARY 18)
3 months U.S. dollars bid 1654 offer 1012

EURO-CURRENCY INTEREST RATES (Market closing rates)
Feb. 18
Sterling 15 1/4
U.S. dollar 15 1/4

MONEY MARKETS

Extreme shortage

The London money market was faced with an acute shortage of funds yesterday caused principally by applications for the Amersham issue...

LONDON MONEY RATES
Feb. 18
Sterling certificate of deposit 15 1/4
Interbank 15 1/4

THE POUND SPOT AND FORWARD

Table with columns: Feb 18, Days, Close, One month, % Three months, % Six months

THE DOLLAR SPOT AND FORWARD

Table with columns: Feb 18, Days, Close, One month, % Three months, % Six months

CURRENCY MOVEMENTS

Table with columns: Feb. 18, Bank of England, Morgan Guaranty, % Change

CURRENCY RATES

Table with columns: Feb. 17, Bank Special, % Drawing, % Rights, % European

OTHER CURRENCIES

Table with columns: Feb. 18, Argentina, Australia, Brazil, Canada, Denmark, Finland, France, Germany, Greece, Hong Kong, India, Iran, Israel, Italy, Japan, Korea, Luxembourg, Malaysia, Mexico, New Zealand, Norway, Portugal, Saudi Arabia, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, U.A.E., U.K., Yugoslavia

OFFSHORE & OVERSEAS FUNDS

Table listing various offshore and overseas funds with columns for fund name, manager, and performance metrics

THE DOLLAR SPOT AND FORWARD

Table with columns: Feb 18, Days, Close, One month, % Three months, % Six months

CURRENCY MOVEMENTS

Table with columns: Feb. 17, Bank Special, % Drawing, % Rights, % European

CURRENCY RATES

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ET UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts with columns for fund name, manager, and performance metrics

THE DOLLAR SPOT AND FORWARD

Table with columns: Feb 18, Days, Close, One month, % Three months, % Six months

CURRENCY MOVEMENTS

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WORLD STOCK MARKETS

Early active Wall St rally

BARGAIN HUNTING, especially in the blue-chip stocks, produced a rallying tendency on Wall Street yesterday morning in very heavy volume.

The market was below the best at mid-session, however, with the Dow Jones Industrials Average a net 3.33 up at 330.96 at 1 pm after touching 333.14.

The NYSE All Common Index was ahead 26 cents at 305.57 after 355.00, while advanced out-paced declines by a three-to-two margin.

Some analysts believe sentiment was added by optimistic projections of the U.S. economy by President Reagan's top economic adviser.

Murray Weidenbaum, chairman of the President's Council of Economic Advisors, predicted a strong pick-up from recession in the second-half of 1982 and a downward trend in interest rates.

Dow Chemical, by far the most heavily-traded stock, edged up 1/4 to 32 1/4 on over 4 million shares.

Canada's rallying tendency continued early yesterday with the Toronto Composite Index adding 6.2 at 1,664.6 at noon, while Oil and Gas put on 2.5 to 2,828.5.

Paris With sentiment aided by the yen's recent resilience against the dollar, the market for general was mixed, but shares of nationalised companies, quoted yesterday for the first time since January 15, advanced in very active trading.

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China The market for general was mixed, but shares of nationalised companies, quoted yesterday for the first time since January 15, advanced in very active trading.

Other Asia The market for general was mixed, but shares of nationalised companies, quoted yesterday for the first time since January 15, advanced in very active trading.

Latin America The market for general was mixed, but shares of nationalised companies, quoted yesterday for the first time since January 15, advanced in very active trading.

Middle East The market for general was mixed, but shares of nationalised companies, quoted yesterday for the first time since January 15, advanced in very active trading.

NEW YORK

Table of stock prices for New York market, including columns for Stock, Feb 17, Feb 18, and various industry groups like AMF Industries, Am. Airlines, etc.

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INDICES

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NEW YORK ACTIVE STOCKS

Table of active stocks in New York with columns for stock name, price, and change.

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Notes and financial data at the bottom of the page, including currency exchange rates and market commentary.

FINANCIAL TIMES SURVEY

Friday February 19, 1982

COLOMBIA

In this election year Colombia's voters are being wooed loudly by politicians of all parties. But on past evidence politics is not the main engine for social change. This is more likely to come through the economic challenges the country faces this decade.

Changes coming but not via polls

By Hugh O'Shaughnessy

STREETS, PAVEMENTS and lamp-posts throughout Colombia are plastered with posters of candidates for next month's local and congressional elections and for the Presidential elections in May. Most of the posters seem to favour pictures of themselves in declamatory pose. The newspapers carry photographs of great concentrations of people listening to the impassioned harangues of one or other candidate. Radio and television carry a constant stream of political messages.

Only President Julio Cesar Turbay Ayala, whose four-year term ends this year, seems to be able to afford the luxury of quiet, indeed literally soporific, speeches. Before dozing off myself the other day in front of the screen I watched a television report of one of President Turbay's speeches in which a number of his most trusted appointees were shown slumbering gently as he lectured them haltingly about their responsibilities.

The contrast in styles aptly illustrates the dilemma of politicians in this electoral year. In choosing ranting poses the candidates want to typify action

for changes in society, each vies with the next in promising transformations in the voters' lives. Those who have achieved power in Colombia suddenly become more circumspect as they take stock of the limited possibilities any Colombian administration has for implementing change.

Despite the bitter fights for power between the Liberal and the Conservative Parties and among factions within their ranks little effective change takes place in Colombia as a result of political action—and the voters know it. In the two polls scheduled to be held in the next three months the supporters of Sr Belisario Betancur, the Conservatives' choice, will appeal to traditional loyalties on his behalf. The equally traditionally minded Liberal Party will be going to the electorate divided. Orthodox Liberalism will be represented by former President Alfonso Lopez Michelsen, who is seeking a second term in office. Lopez is being challenged by "New Liberalism," a group of politicians who want to modernise the party and who are putting up the 37-year-old Sr Luis Carlos Galan, a former young ministerial prodigy, as candidate for the presidency.

Left-wing

The principal Left-wing coalition is putting forward Sr Gerardo Molina to represent the point of view of the small Moscow-line Communist Party and its allies.

It is highly unlikely that anything but a fraction of the electorate will bother to turn out to cast their votes. Over the years the percentage of potential voters in local elections who have actually gone to the

polling booths has been in almost constant decline, from 50 per cent in 1980 to a mere 25 per cent in 1980. In the capital Bogota no more than about 15 per cent of the electorate managed to turn out. Abstentions on such a massive scale, which are mirrored in the presidential elections, cannot but bespeak a widespread disillusionment with party politics.

Some of this disillusionment was clearly born of the decision of the two main parties in the late 1950s to try to put an end to two decades of senseless inter-party violence—during which 200,000 people had been killed—by agreeing to share office rather than fight over it. This system of government lapsed, however, in 1978 and there has been no sign since that enthusiasm for voting has revived.

Nor has the Left, badly split into squabbling sectarian factions, appealed to the ordinary voter. Sr Gabriel Garcia Marquez, the distinguished Colombian novelist and leading figure in the Colombian Left, has commented: "The Left in Colombia talks about unity, says it wants unity, sits down to talk about unity and ends up divided."

In no national election in the past decade has the Left achieved as much as 5 per cent of the vote and in 1980 it received only 4.2 per cent of the votes cast for municipal councils and departmental assemblies.

It may be that this year will prove the exception. Perhaps after two successive Liberal presidents, Lopez and Turbay, the electorate will rush en masse to the colours of the Conservative Sr Betancur. Perhaps the young and dashing Sr

Galan will gain nationwide support for his policies of modernising the Liberal Party. It is even conceivable that Sr Molina will electrify the voters with his promises of revolutionary change. All these are possibilities but few believe they are likelihoods.

In a society where there is widespread poverty and a great and growing gap between a small affluent minority and the rest of the people it seems that radical protest will be channelled not into parliamentary politics but into crime and violence. Bogota and many other Colombian cities have an un-

shake the orthodox parties' hold on the levers of government. Neither group looks likely to win the positions of strength achieved by the guerrillas of Central America.

Colombian society, spread over a large land area which is divided by three great mountain ranges and which contains a bewildering variety of climates from deserts to the rainiest places in the world, is likely to remain in its traditional mould, patient, slow to change, more than a little introverted and generally suspicious of outside influences whether they come from abroad or from the next valley.

It is paradoxical that this traditionally minded society should be faced with big new economic challenges which could bring about change much more quickly than the political parties.

The past decade has brought two unexpected economic bonanzas to Colombia. Following the destruction by flood of the Brazilian coffee crop, prices of Colombian coffee rocketed and by the end of the 1970s export revenue from coffee had tripled to more than \$2bn. A similar boom was enjoyed by those landowners who wanted to replace their cotton plantations on the Caribbean coast with marhanna for the U.S. market.

Both booms, which are now tailing off, left their mark on Colombian society. The coffee bonanza strengthened even further the already powerful producers of Colombia's principal export. The marhanna boom created a new small class of nouveau riches who because of the illegal nature of their trade formed themselves into a mafia which in some parts of the country became virtually un-

controllable.

A further boom is now on the horizon. As described elsewhere in this survey the mining sector is bidding fair to overtake what have been discovered and will be exported before the end of this year from El Cerrejon in the far north-eastern corner of the country. Many more deposits will surely be exploited. Nickel too will be exported from Colombia this year, while it may not be many years before Colombia gets back its position as an exporter of hydrocarbons.

Crisis

At the same time there are those who argue that Colombia's industrial structure, built up since the beginning of World War II, is now in crisis.

In a recent economic pamphlet Sr Ernesto Samper of the National Association of Financial Institutions (ANIF) argued: "Within an oxygen tent of protection we raised an inefficient industrial sector so that we got to the present situation where, even having passed over a set of tariff barriers comparable to the Great Wall of China, what we import is cheaper than what we produce and on no few occasions, of better quality. What is happening is that we are buying cloth from Taiwan, cars from the U.S. and the USSR and steel bars from Brazil because they are cheaper."

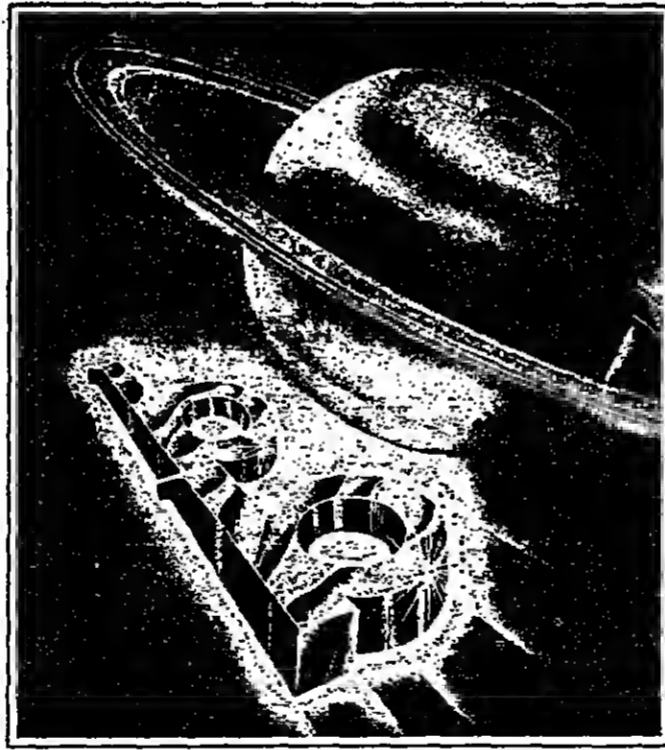
If what Sr Samper says is correct Colombia faces a decade of economic change which will have a much greater effect on Colombian society than anything the politicians, for all their vociferousness, could aspire to achieve.



President Julio Cesar Turbay Ayala—"luxury of quiet speeches"

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COLOMBIA II

Government policy has provoked a contrast in a high world credit rating and a struggling domestic sector

Good image abroad masks home worries

BALANCE OF PAYMENTS (U.S.\$m)

	1979	1980	1981
Current inflows	4,622.7	5,653.9	4,935.6
Exports	3,043.8	3,394.2	2,935.3
Coffee	1,769.4	1,981.1	1,561.4
Other	1,274.4	1,413.1	1,364.4
Petroleum investments	52.0	85.3	86.5
Services and transfers	1,432.6	1,864.2	1,734.3
Current outflows	3,488.2	4,918.6	5,632.8
Imports	2,557.7	3,503.9	3,862.8
Petroleum for refining and natural gas	77.8	107.5	95.9
Services and transfers	852.7	1,397.2	1,674.1
Surplus or deficit on current account	1,134.5	735.3	-647.2
Net capital movements	485.8	571.5	860.5
Variation in gross reserves	1,620.3	1,306.8	213.3
Balance of gross reserves in December of previous year	2,492.6	4,112.9	5,419.7
Balance of gross reserves	4,112.9	5,419.7	5,633.0

THE DECEMBER issue of the monthly review of the Banco de la Republica, the Colombian central bank, comments somewhat grimly: "Colombia continues to have a low rate of indebtedness and, consequently, continues to be one of the countries of Latin America with the least credit risk."

For once a country's good image of its own financial position is shared by the outside world. As one London banker remarked this month, "Colombia is certainly a good borrower. Their attitude to foreign borrowing makes the West Germans look positively reckless."

For several years in the 1970s the natural caution of the Colombian monetary authorities was bolstered by the windfall brought about by the coffee boom.

The country tripled its dollar earnings from its principal export because of the destruction by frost of parts of the Brazilian coffee plantings. In 1980 coffee earnings stood around \$2bn (£1.08bn) and accounted for the lion's share of total exports of \$3.4bn.

Last year coffee receipts fell by about a fifth as world stocks mounted, helping to push what had in 1980 been a handsome current account balance of \$735m, \$647m into the red.

With gross international reserves which at the beginning of last year totalled \$3.4bn, or well over a year's import bill, and a disbursed public external debt smaller than that figure, Colombia was welcomed with some eagerness by the commercial banks as a new borrower.

The country found no difficulty in raising \$400m for new public investment schemes. By the end of last year the reserves had risen to \$5.6bn.

Colombia's external position is likely to be further enhanced this year as two big mining projects begin to earn a return on the foreign exchange they have cost.

Nickel from the Shell group's Cerro Matoso mine should bring in \$51m, a figure which should rise to \$400m by the end of the decade if optimistic forecasts are to be believed.

The nickel project will however be dwarfed by the development of coal exports, principally from the Cerrejon open

east mine near the Caribbean coast.

In constant dollar terms the income to be earned from coal exports by 1990 could reach \$2.8bn, or nearly as much as the total present export revenue of \$2.9bn.

And when the yields from mining are augmented by possible revenues from oil and gas it can be seen that the long-term outlook for the export sector is a very encouraging one, even if one discounts all agricultural exports except coffee.

It is not difficult to see why bankers are keen to lend to a country whose present debt burden is extraordinarily light for a Latin American country and whose future prospects look so rosy.

Economy

HUGH O'SHAUGHNESSY

In the domestic sector, however, the Colombian economy has come under new strains which have caused something approaching panic in local business.

The Government has done its best to avoid any abrupt slowdown in the economic growth rate and to prevent it falling much under 4 per cent. It has also struggled to keep inflation below the 26.5 per cent which was registered in 1980, while not wishing to scrap plans for Government spending needed to keep the economy dynamic and gain political benefit in the months before general elections.

The Government's demand for money has driven borrowing rates to record levels which have meant real interest rates of around 25 per cent. This has not only drastically clipped the wings of the private sector but also contributed to those inflationary fires which the Government had sought to damp down.

Though the Government says that more credit than ever has been made available to the private sector, businessmen argue that the cost of money is

killing their companies. It is, for instance, demonstrated that while in 1978 financial costs were equivalent to only about 12.5 per cent of corporate profits, two years later industry was paying out to the banks as much as it was earning for itself.

It is clear that the Turbary Government has not managed to please any section of society except the bankers while juggling with the priorities of fighting inflation, keeping up growth and employment and trying to keep a realistic parity for the peso. Last week's multi-billion dollar economic package is an attempt to encourage the industrialists.

There are those who claim that these days of world recession have highlighted the fundamental weakness of an industrial structure which has been built up over the decades behind high tariff walls regardless of costing and international competitiveness.

They say that Colombia should concentrate on those areas in which it has some advantage over the rest of the world, in particular the development of its natural resources.

That the farm sector could be further encouraged in a country which has been running up very large import bills for food is evident. Despite the fact that Colombia has millions of unused hectares available for cattle ranching, meat production has not kept up with domestic demand and some forecasters predict a meat supply crisis this year or next.

Even taking into account the unusable nature of much of Colombia's land it is clear that with more encouragement to the farm sector the 1.1m square kilometres Colombia has to support a population of 26m people should provide a larger export surplus than at present.

Economic commentators also point out that if Colombia did produce greater quantities of food this would have a marked effect in reducing the rate of inflation.

As the government looks over its new mines and oil wells and congratulates itself on its conservative monetary policy it might spare a thought for its farmers.



COFFEE EXPORT PRICES (U.S.\$ per pound)

	1979	1980	1981	1982
1st half	1.46	1.51	1.36	1.32
2nd half	2.06	1.32	1.34	1.30
Year	1.76	1.56	1.30	1.30

MINERALS PROJECTIONS

Year	Nickel output		Coal exports	
	'000 tonnes	U.S.\$m	'000 tonnes	U.S.\$m
1983	19.0	147.1	92.3	6.0
1984	21.7	184.7	184.6	13.3
1985	22.2	208.0	469.6	37.2
1986	21.4	220.3	7,023.1	612.4
1987	21.8	247.0	9,276.9	829.5
1988	23.2	319.0	12,923.1	1,437.7
1989	21.6	349.3	16,669.2	2,036.1
1990	22.7	403.5	20,615.4	2,819.1

Source: Federacion Nacional de Cafeteros de Colombia

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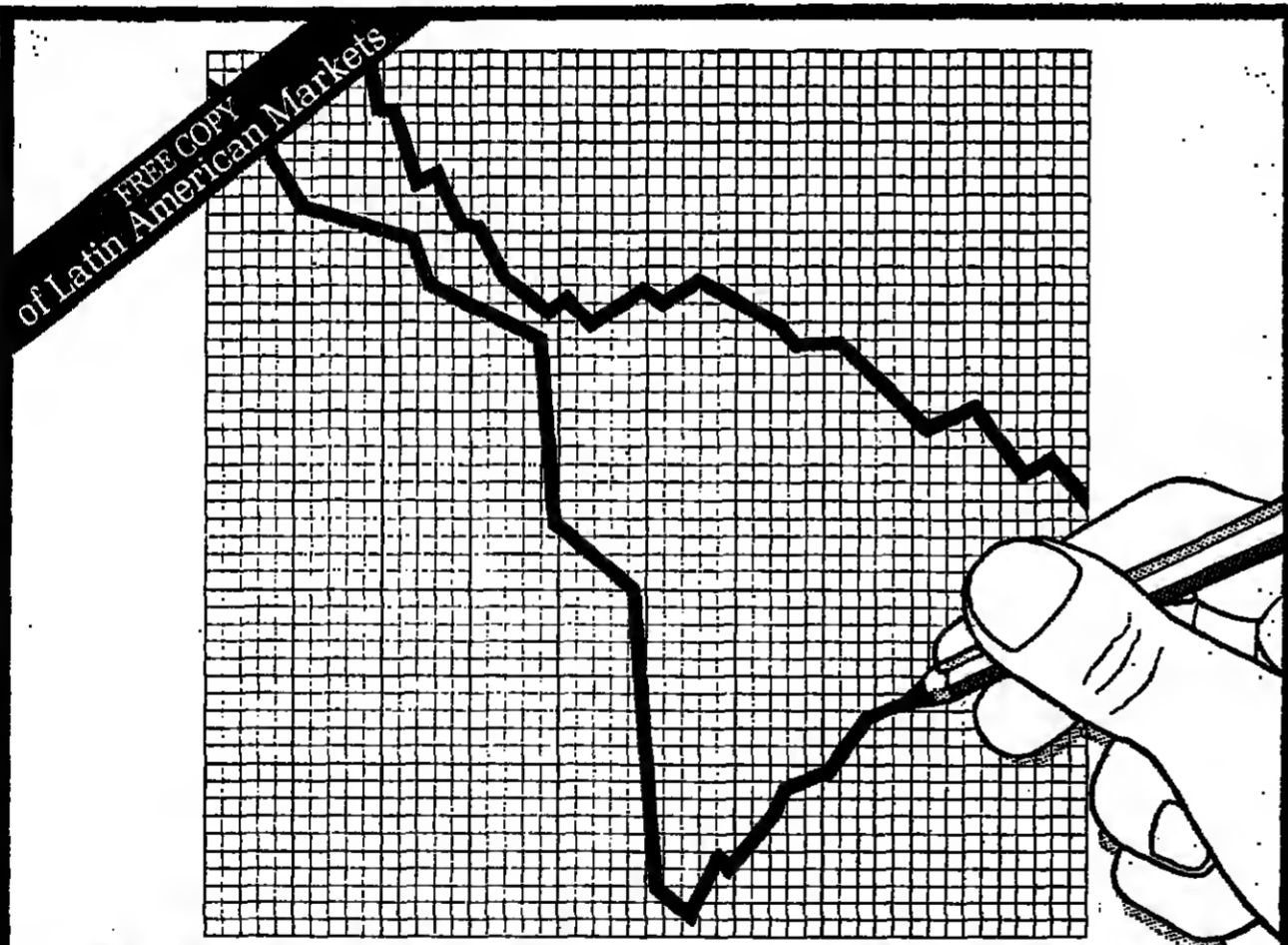
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Industrial centre aims to restore its flagging fortunes

MEDELLIN'S hard-headed business leaders are having to do some fundamental re-thinking about the future. Industrial crisis, record unemployment and increasing crime are eroding the attractions of this busy city at an altitude 1,500 metres in a deep Andean valley at the hub of the rich agricultural and mining state of Antioquia. But the strongly regionalist Antioqueño is anxious to recover economic and political prestige, and a plethora of organisations is currently examining strategies to revitalize flagging industry and capitalise on local resources.

When Bogotanos refer to Antioqueños as "the Jews of Colombia" it is partly legend and partly admiration for the Spanish immigrants that built Medellin into a leading industrial centre. A hundred years ago, soon after the British-owned Frontino Gold Mines began operations, locally mined gold was bringing in the capital to food workshops, industrial plants and trading ventures, while coffee-growing speeded up the process towards the turn of the century.

In 1905 Medellin had a population of 60,000 - compared with today's 1.5m - and the textile industry was taking off. Foundries, food and drink plants, cigarette companies and financial companies were ready to take advantage of the opportunities offered by World War I, and import substitution began in earnest.

Antioquia's economy has come full circle, with gold and coffee once again making a major contribution to the region's earnings. High prices in 1980 brought prospectors out in force and gold production went up to a value of \$155m.

The area now accounts for about a fifth of Colombia's coffee output, but a new crop is rapidly gaining ground. Bananas, grown in the north-west around Uraba, bring in an export income of over US\$100m and are attracting enough investment to justify the construction of a port for this booming frontier area.

Medellin itself, however, is mainly dependent on an industry which imports raw materials from other parts of the country, and from overseas. Textiles contribute some 40 per cent of Antioquia's industrial production and over half the sector's total output for Colombia.

The two top textile firms - Coltejer and Fabricato - are among Colombia's 10 biggest companies and between them provide nearly 20,000 jobs. Appropriately enough, Coltejer's shuttle-shaped skyscraper, a product of better years, dominates Medellin's skyline and houses the country's most important private sector pressure group, the National Industrialists Association (ANDI).

According to ANDI's textile expert, Sr Roque Ospina, production has dropped by about 20 per cent over the last two years and employment is down 10 per cent. Not only have textile exports dwindled as a result of

creation of new Medellin-based finance groups such as GRAFI and Inversiones Aliadas. During the first ten months of 1981 over 28 per cent of new investment registered at the Medellin Chamber of Commerce went to finance and insurance, with only 18 per cent for industry - a 50 per cent drop compared with 1980.

Unlike Bogota, which has attracted a greater variety of light industry, Medellin is a highly specialised centre. Besides the textile and garment group, the metals, transport, tobacco, cement and leather industries are well represented, but the more dynamic chemicals, printing and metalworking sectors have gravitated to other regions.

The geographical isolation that once favoured Medellin by allowing industry a virtual monopoly over the local market is now a serious drawback and the rugged ranges are formidable barriers to road, rail and air transport.

Incoming planes spiral down to the airport, now engulfed by the city and closed to traffic after dark. A new airstrip is being built in the Rio Negro valley, an hour away from Medellin, but it would be a pity if the rising drinks trolley with a surprising selection of Scotchies - welcomed Antioqueño commuters - were lost in the move.

Though roads to Uraba and the coastal cities are inadequate, particularly as the northern part of Antioquia is opened up to farming, connections to Bogota are being improved by the construction of a new highway. Rail services - the main line crosses the mountains to join the Bogota-Santa Marta track - are abysmally bad, allowing a maximum speed of 15 mph. Yet if Antioqueños were to have their way new railways would be crisscrossing the state in every direction.

With expansion restricted by steep valley walls, Medellin is growing further afield. Rio Negro, higher up in the Andes, is already known as the city's "second floor" and has become a popular location for new factories and for residents fleeing the physical deterioration and rocketing crime rates of Medellin. Assassinations carried out by speeding motor cyclists led to a ban on crash helmets, and gun battles in the streets have left a chain of victims in recent weeks, some apparently

the result of local mafia vendettas.

The region's resources are still largely untapped. Antioquia has enormous hydro-electric potential and a string of schemes along the Cauca Valley will push up demand for construction materials over the next five years. Coal is mined at Amaga in small quantities, but production could be increased tenfold and there are further deposits in Uraba.

Copper has been found in the west of the state, while the Cerro Matoso nickel mining and smelting project, just over the northern border of Antioquia, will come into operation in April. Reafrestation is providing the raw material for a growing pulp and paper business, and cattle raising will also attract larger investment as foot and mouth disease is conquered.

But Medellin's industrial prospects remain the crucial problem. Says Sr Luis Alberto Zuleta, editor of Antioquia's Economic Journal: "There is a new awareness of the region's history, and the need to re-evaluate both Antioquia's role and Medellin's future. Antioqueños are now taking key decisions about new areas of investment - which industries must be encouraged, where they should be sited and how jobs can be created."

Medellin

SARITA KENDALL

marketing problems in the EEC and the U.S.; local demand is stagnant and imports (both legal and illegal) are edging the more expensive Colombian products out of the national market. Although some clothing firms such as Caribu are going from strength to strength, textile plants can barely afford to buy Colombian cotton, which sells at well above international prices, and Fabricato's president threatened a shut-down unless more realistic prices can be negotiated with cotton farmers.

Working capital is available only at high interest rates and several small companies have gone bankrupt, while Coltejer and Fabricato have responded to the crisis in different ways. Coltejer has embarked on a costly modernisation programme and recently opened a plant at Rio Negro just outside Medellin. Fabricato has been taken over by a big financial group and is diversifying into other regions and other products - a strategy that some businessmen feel should be imitated by more companies.

During the last decade several industrial concerns have been drawn into large, primarily financial, organisations, often purchased with capital injected by money made from drug trafficking operations. The shake-up has centred on Antioquia's industrial production and over half the sector's total output for Colombia.

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COLOMBIA III

The rich promise of north coast coal projects

TO HEAR some Colombians talk the huge coal and nickel mines of El Cerrejon and Cerro Matoso are going to solve all the country's economic and political ills. This optimism is sadly exaggerated but the projects will indeed make a substantial difference in Colombia's balance of payments and in the future of the northern coastal region.

Cerro Matoso is scheduled to produce its first ore next April, and coal will be mined in the centre block of El Cerrejon towards the end of 1982. But the giant northern Cerrejon project, in which the Colombian coal company Carboacol and Exxon are partners, will only come into operation later on. The preliminary stages are almost complete. The 100-mile road connecting El Cerrejon with Bahia de Portete on the coast of the Guajira peninsula will be finished this month and

camps have already been established at Cerrejon and Portete, where a big modern coal port is to be built. Morrison-Knudsen has been approved by the Colombian Government as master contractor for the project and is setting up its offices in Barranquilla. Designs are in their final phase and construction will be started on various fronts during the first quarter of 1982.

Several governments have offered financing for Cerrejon, among them Britain (\$400m) and Canada (\$800m). These credits are, however, tied to equipment purchases and can only be used if suppliers are awarded contracts after open bidding. Carboacol and Interco (an Exxon subsidiary) are sharing the \$3bn investment 50-50. It splits up as follows: \$410m for the port; \$420m for the broad-gauge railway between Cerrejon and Portete;

\$345m for the mine, and \$300m for other installations in the mining area. A further \$315m has been earmarked for a community to house more than 10,000 people at Cerrejon. This will not be completed, however, until the late 90s.

Cerrejon
SARITA KENDALL

El Cerrejon itself is a sparsely populated area in the Guajira, not far from the Venezuelan border and more hospitable than the scrubby desert nearer the coast. Until recently the focus for Colombia's multi-billion dollar marijuana trade and a strange mixture of smuggler's paradise and traditional Indian commu-

nities, the Guajira is now Cerrejon-orientated. When Carboacol was persuaded to set up its main offices in Riohacha, the state capital, rather than Barranquilla, it was considered a major victory by the Guajira people, who were afraid the benefits of the project will pass them by.

Production—all of it for export—will build up to 15m tonnes a year by 1988 and could later go as high as 25m. Cerrejon steam coal is excellent quality, with a very low ash content and lying close to the surface. A \$53m Interco exploration programme established reserves of 1.6bn tonnes down to 200 metres; the deposits will be mined by giant mechanical shovels in two big open pits.

There will be direct employment for at least 4,000, and probably another 15,000 jobs generated by the project.

Though many of these will be filled by locals, there are also large numbers of more skilled workers being brought in from other regions; this is already a bone of contention. Part of the labour force will be living in Barranquilla at first and flying in and out of Cerrejon. The influx of consulting firms, equipment suppliers and project employees will make a big impact on Barranquilla and Riohacha, which have been feeling the effects of the decline in the marijuana trade.

According to the association contract between Carboacol and Interco production will be split 50-50. Interco will pay a basic 15 per cent royalty, which should rise in time to about 23 per cent, depending on costs and sales prices. Interco management says that Colombia will keep some 83 per cent of the funds generated by the project once tax and other payments

are met. Preliminary estimates put the country's net income (discounting equipment imports, Interco's profit remittances and debt servicing for Carboacol) at \$1.2bn in 1980 and \$3.7bn in the year 2000.

Although Cerrejon will be by far the biggest mining operation in Colombia—and one of the biggest in the world—other projects are getting under way. The Government energy policy of substituting oil fuels by coal and hydro-electricity wherever possible has given a big boost to internal demand, while Carboacol's contacts with foreign governments have confirmed that there will be plenty of interest on the international market.

The aims are to raise coal's contribution to energy needs from 17 per cent to 25 per cent by 1990 and to boost foreign earnings. An estimate made by Exxon suggests that coal

exports could reach as much as 50m tons a year in the next century.

Colombia's coal reserves are still something of a mystery. Detailed exploration has been carried out only in parts of Cerrejon and Boyaca-Cundinamarca, a coking coal area near Bogota. A study by the state geology and mining institute Ingeominas puts reserves in seven zones at 17.7bn tonnes, of which 17bn are steam coal. Proven reserves are much lower, about 3.5bn tonnes. Deposits in the Uraha area and those near San Juan de Arama in the llanos were not included in Ingeominas' calculations but are thought to be substantial.

Annual coal output is under 5m tonnes at present, produced in antiquated conditions near the main urban centres. But two mines—the Cerrejon centre block and San Jorge in Carobobo—are due to get under way this year, with an initial production

of 200,000 tonnes each.

Initially both will supply the domestic market but once output rises to cover 1m tonnes there will be some coal available for export. Carboacol's Caribe, a company formed by several Colombian cement and financial groups, is to invest \$54m in the development of the San Jorge reserves and work has started on a road and a camp at the site.

The coast's future is not limited to big mining developments. Natural gas fields are already in production and a big hydro-electric scheme is planned for Uraha. Apart from the number of jobs and the infrastructure involved in these projects, the abundance of energy is expected to attract industrial investment. In the longer term the region could also become an important centre for the production of synthetic fuel.



Colombia has built up a useful export trade in "pop-up" books, here being assembled at the Carvajal print works in Cali

Choice of smooth or rugged tracks

COLOMBIA HAS a very wide variety of climate, culture and cuisine, of beaches, mountains, desert and jungle, and a dynamic entertainment business—all of which should add up to the perfect environment for a thriving tourism industry. The gateway position automatically funnels travellers from North to South America, and from Europe through the international airports of Bogota or Barranquilla.

But with Colombia's persistent reputation for violence—made fair, many other countries are catching up—and the lack of a central theme for a Colombia trip, the country still tends to lose out in the Latin American tourist market to Peru's Machu Picchu, Ecuador's Galapagos and Rio's Carnaval. Bogota, the natural stopover for those on all-inclusive continental package tours, is not Colombia's most attractive spot. It is the adventure-seeker who is able to shrug off delays and disasters who tastes the more exotic offerings and gets far the best value out of Colombia. This is not to say there is a lack of comfortable hotels or good restaurants in key centres such as the Caribbean city of Cartagena or the Amazon town of Leticia, where the tourist is an important source of income.

Tourism figures are swollen by the enormous influx of Venezuelans and Ecuadorians who pour into border areas and spend large sums on the bargain of the moment, whether clothes, coffee or shampoo. Of the 1.4m visitors to Colombia in 1980, 43 per cent were from Ecuador and 31 per cent from Venezuela, while 10 per cent came from North America, and only 7 per cent from Europe. Some 540,000 Colombians travelled outside the country and 3.7m nationals registered in tourist hotels.

The number of incoming tourists grew by an average of nearly 80 per cent a year during the '70s, but the increase among Europeans and North Americans was much smaller—up by 33 per cent and 17 per cent a year respectively. Income from tourism has also risen by leaps and bounds, reaching \$63 per person per day in 1980. In 1970 the country earned \$34m, with Colombians spending \$23m abroad. Last year brought in \$713m, against outgoings of \$227m, according to official tourism statistics.

A recent drive by the National Tourism Corporation (CNT) to improve travel infrastructure has produced such immediately noticeable effects as the installation of multilingual information and hotel-booking kiosks at airports. Other attempts to attract the Bogota visitor include notices advising travellers to use only licensed airport taxis with the silhouette of a plane on the door, while affable

tourism police are on duty at the main hotels. If you go out with a camera dangling or a wrist-watch showing, concerned Bogotanos will tell you to cover them up, and consular officers tired of replacing stolen passports try to warn their citizens to stay away from the sleazier districts.

Although an inflation rate of nearly 30 per cent and devaluation of about 15 per cent have made Colombia less of a bargain for the holiday-maker than it used to be, prices are still attractive compared with neighbouring Venezuela and some parts of the Caribbean. But costly South American airfares, kept high by protected national carriers, mean the Caribbean islands are much more readily accessible in Europe and North America. Despite efforts by European airlines to introduce lower tariffs—British Caledonian, for example, sells a group Apex return ticket for under \$1,000—the North Atlantic route via Miami is the cheapest way to Colombia.

Colombia's architectural and archaeological heritage draws large numbers of tourists and the CNT takes an active part

Tourism
SERITA KENDALL

in preserving sites of special interest and restoring and converting fine Spanish colonial buildings into museums and hotels. The mystical stone statues and huge stone columns and slabs of San Agustin—until the twelfth century a centre for religious pilgrimages; now an archaeological park in the rolling hills of the upper Magdalena valley—make one of the most popular tours with Europeans.

On the other side of the central Andean range is colonial Popayan, a delightfully peaceful town of old churches and monasteries, not far from the ornately carved pre-Columbian tombs of Tierradentro. To reach such spots often involves arduous journeys on poorly surfaced roads, even if there is spectacular scenery to compensate. Internal air services cover much of the country, however, and can turn a 15-hour car trip into a half-hour flight, with the current fare-cutting wars benefiting the bargain-hunter.

The most important growth area for tourism is the Caribbean coast, and new hotels are generating badly needed jobs in the region. The \$20m-plus Cartagena Hilton, partly financed by the CNT and officially opened three months ago, is the most luxurious hotel on the Colombian coast and one of the

best in the Caribbean, with 288 rooms, an extensive convention complex, a casino for keen gamblers and complete scuba-diving facilities.

Surrounded by sea on three sides and already fully booked until next April, the hotel is expected to give a substantial boost to Cartagena's tourist industry. The old walled city, fortified against attack by pirates like Sir Francis Drake, who sacked the city twice, and rich in balconies and patios, is a fascinating relic of Spanish colonial culture. Music, food and even street snacks are rooted in black slave culture, and the tropical coast seems as much African as Latin.

After pouring its resources into the Cartagena Hilton (the hotel was built by a mainly state-owned company) the CNT has recently had little available for other projects. The corporation is, however, helping fund smaller hotels in more than 20 locations and is spending a big slice of its budget on publicity both within Colombia and abroad. It also provides efficient service directly to the visitor, with a large collection of pamphlets, maps and guides and some mouth-watering posters.

The tourism tax—a 5 per cent levy on room rates—goes towards investment in infrastructure, and CNT-approved tourist establishments benefit from a negotiable Tourist Development Certificate, worth up to 15 per cent of investment costs. The CNT also has access to credit from Procepp, Colombia's export promotion fund, and the central bank.

Visitors to Colombia spend at least 30 per cent of their average daily budget on shopping, whereas food, drink and lodging together come to less than 40 per cent. Apart from stocking up on coffee and rum at the airport, tourists are invariably dazzled by Colombia's emeralds. A trip to the mines, where prospectors and deslora bristled with machetes and revolvers, is hardly a tourist jaunt, and buying on the streets of Bogota can produce a beautiful bargain or a worthless fake. But there are plenty of jewellers with real stones ranging from \$20 a carat up to \$10,000.

A very successful chain of shops has been built up by "Artesanias de Colombia," a state-owned company purchasing and marketing craftwork from small co-operatives and Indian groups all over the country. Galeri—Cano sells perfect replicas of ancient gold treasures: pendants, necklaces, brooches and earrings, made by the one-time lost wax-casting process, many from pieces in Bogota's famed Gold Museum. Cano's jewellery lets visitors take home something of beauty and value, without re-enacting the despoliation role of the Spanish conquistadores.

THE 1981-82 International Coffee Agreement (ICA), and Colombia's quota within it, was greeted with relief in Colombian coffee circles. Few countries are more wary of an unregulated market and the perils of wildly fluctuating prices than Colombia; coffee regularly contributes more than half its export income and the proportion has even gone as high as 65 per cent. The boom years of the mid- and late-seventies are remembered more for economic—especially monetary—problems than for affluence.

With an initial quota of 8.6 million 60 kilo bags for 1981/82, Colombia has 15.3 per cent of the 56 million bag world coffee market—not as high as the country's 18.2 per cent share in 1980/81 but an improvement on the 13 per cent average during the 1955 to 1975 period. In the first quarter of the coffee year (October-December 1981) exports rose to 2,449,000 bags, and there are hopes that country quotas will be boosted slightly through the remainder of the year. Despite the advantages—particularly the stabilising effect—of the return to the quota system, Colombia's current exports are over 2m bags lower than they were in 1978/79 and 1979/80, and production is now topping 13m bags a year, with stocks of over 8m bags.

According to Sr Gilberto Arango, head of the private exporters' association, prospects for sales to non ICA countries are not as good as last year, and Colombia will probably have difficulty placing as much as 720,000 bags with outsiders. In particular, exports to Poland have fallen off to a fraction of the 1978-80 level, while Romania and the USSR are also buying less.

For the first time West Germany became Colombia's principal coffee market in 1980-81—sales reached just over 3m bags, or 34 per cent of all exports. The U.S., which has traditionally headed importers of Colombian beans, dropped back to under 2m bags, filling the gap with larger quantities of cheaper robustas. Exporters say Europeans are more aware of quality differences, and prepared to pay the extra cents to secure Colombian coffee. The Netherlands, Sweden, Denmark and Spain are important buyers and Europe as a whole accounted for nearly two-thirds of Colombia's exports in 1980-1981.

Apart from the change in composition of imports, U.S. coffee consumption has fallen alarmingly from three cups per person a day in 1982 to two cups a day in 1981. In contrast tea, soft drinks and fruit juices have increased their share of the market, according to Coffee Study. Colombia's Federation of coffee growers, Federacafe, which has run many highly efficient publicity campaigns, is anxious to persuade other producers to spend more on advertising to recover lost ground in the U.S.

Ten years ago Colombian coffee production varied between 7m and 8m bags a year. Though 1980-81 production was up to a record 13.2m bags and the estimate for 1981-82 is similar, farmers are devoting less land to coffee trees. Widespread planting of the caturra variety, which is much higher yielding, has brought productivity to a peak on the best managed farms. Nearly two-thirds of production now comes from this modern sector, which implies a much higher investment for the grower—to keep production at its best over a tonne of chemical fertiliser per hectare is needed during the year—and tends to push the smallest farmers out of business.

So far no coffee rust has been reported in Colombia, but it is approaching from Central America, Brazil and Ecuador. An Andean Pact programme to combat rust and ensure prompt action is being financed mainly by Colombia, and Federacafe is well prepared for its arrival. The new "colombia" variety developed by Federacafe's re-

search centre is resistant to several strains of rust, and has passed both productivity and quality tests. But Colombia has about 1m hectares of coffee plantations and to replace even a small proportion of the trees would be an enormous task.

Although Federacafe is doing its best to keep production at the current level and is discouraging new planting, price rises have the opposite effect. Pressures from growers have forced two internal price increases in the last six months, and the official rate is now \$180

Coffee
SARITA KENDALL

per 125 kilo lot. Private exporters are finding it difficult to obtain credit to compete with the federation in the local market place, and their contribution to exports went down to 32 per cent during 1980-81. This year they are negotiating for a 52 per cent share.

As part of the strategy to keep coffee production within limits and ensure that plantations are concentrated in the most suitable areas, Federacafe runs a major "diversification"

programme. The programme focuses particularly on the main coffee growing areas of central Colombia—the Andean states of Caldas, Quindio, Risaralda and Antioquia—and has created over 150,000 rural jobs since 1963 according to Federacafe, helping to stem migration to the cities.

Coffee contraband has been cut back considerably. Estimates suggest that only 300,000 bags or so are being smuggled out through Venezuela and the Caribbean. With internal consumption at 1.8m bags, 1981-82 exports forecast at about 9.5m and production at 13.2m, there should be less than 2m bags left over to add to stocks.

Coffee export earnings were, however, down from U.S.\$1,981m in 1980 to \$1,561m in 1981 as a result of lower prices and smaller volumes. With other exports also slightly down last year, coffee still contributed over half of foreign trade income, and the forecast for 1982 suggests a similar balance. Any changes in coffee sales have major repercussions on the balance of payments, and Federacafe and the Government work hand in hand on policy, using internal prices, export taxes and exchange mechanisms to cushion the ups and downs of the international coffee market.

Wary eye on prices

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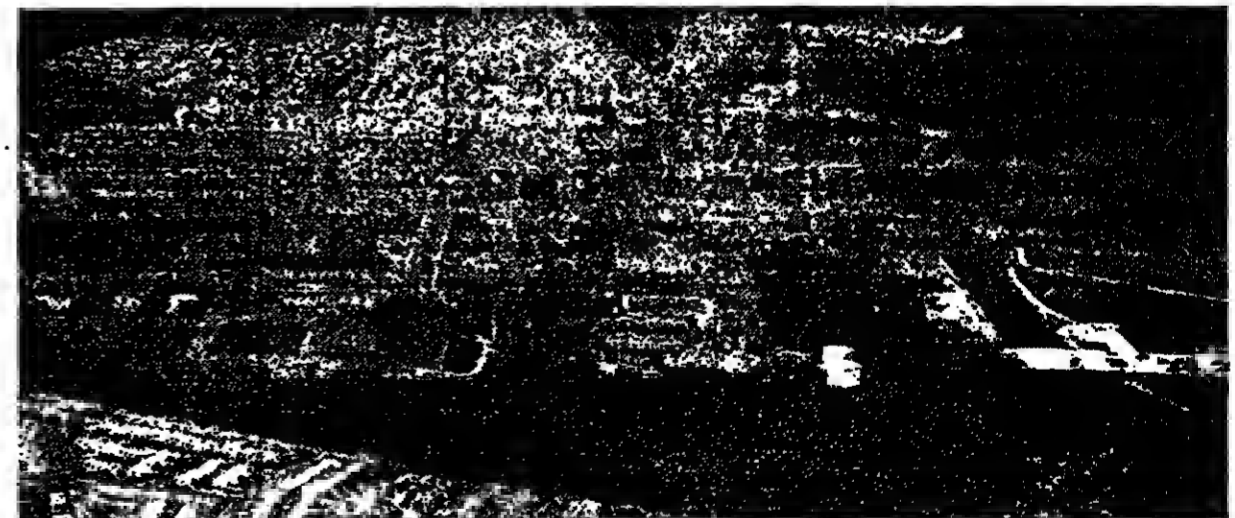


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COLOMBIA IV

American Surveys in the FT

The following surveys ranging over countries and institutions in the Americas are planned for later this month and in March.

Canada

The country has had to cope with considerable political and economic stress and will need all its proven resilience to cope with the task of reviving a flagging growth performance.

Massachusetts

New England state which has successfully modernised and revived its economy in recent years. But a citizens' tax revolt has thrown up some fiscal problems.

Inter-American Development Bank

This agency continues to build up its funds and spread its lending programme to Europe and elsewhere.

Mexico

Rising oil output has given considerable impetus to the economy but inflation and other difficulties remain. The pace of change is putting strain on the country's infrastructure.

Wide open spaces—big potential

THE ROLLING plains or "Llanos" of eastern Colombia are the territory of the frontiersman, suitable material for dreams of endless resources and adventure. The El Dorado image that led Sir Walter Raleigh to the Orinoco Basin was recently distilled by a daily TV soap opera: the credits rolled over idyllic grasslands, dappled with cattle, palm trees and handsome cowboys in sombreros.

All the romantic elements are certainly there, along with oil-rigs, marijuana fields, more than a dozen Indian nations, malaria and several guerrilla camps. There is room for much more, for the Llanos make up a quarter of Colombia's land surface but contain only 2 per cent of the population. Government funds are scarce, doled out to match the number of voters and not the area's contribution to the national food supply—as one Llanero leader has been heard to complain.

South of the Llanos the forests become denser, leading into the Amazon region, which constitutes another quarter of Colombia and borders the Amazon at Leticia.

For years the Llanos have been referred to as the country's larder, and recent developments both confirm this role and add a new dimension. The state of Meta, easily accessible to Bogotá, the capital, has become Colombia's foremost rice-growing area, with good quality, high productivity and competitive costs combining to produce a crop for national and international markets. The grasslands, intermeshed with complex river networks that flood for more than half the year, are fertile only in patches, but one of these "patches" is the Ariari basin, a million hectares of rich level land awaiting cultivation; Bogotá is only a hundred miles away.

The twisting road from Bogotá to Villavicencio, the gateway town for the Llanos, is serviceable but long-promised improvements are slow to materialise. Other access routes go from Bogotá over the mountains to Yopal, the heart of beef cattle lands of Casanare, while from North Santander a road passes near the Venezuelan border into Arauca.

Because of the lack of slaughter-houses in the Llanos, cattle are shipped out in trucks to the uplands cities, with the big round-ups during the December to March dry season. Along the foothills of the Andes the "Marginal Highway," President Belandier's pet project to link the whole of the

free to roam across the largely unfenced grassland.

Estimates of the cattle population vary between 3m and 5m head. Ranches go up to 200 hectares. Far out towards the Venezuelan border it takes as much as six hectares to support one animal, but nearer the mountains where the farmers have improved the quality of grazing the ratio is one to one.

In this cattle country jobs are few and cannot support the ever-growing number of high-land immigrants. Many colonists farm small patches of bananas, coffee, rice and manioc, but in less than ten years the poorer soils will be exhausted. Rustling is an easy alternative in this wild country, and many landowners employ armed farmhands to fend off gangs.

Although one of the natural markets for Llanos cattle is Venezuela, contraband exports have been cut back as a result of increased border tensions and operations against rebels and drug traffickers in the frontier regions. Colombia's southern Llanos are now home to both marijuana and coca growers, with plantations scattered across the plains producing such wealth that organised crime has taken over large areas. Cocaine laboratories are hidden along the River Guaviare, and the immensity of the region makes it easy for a light plane to land, load and take off northward unspotted.

The Llanos Cattle Federation, Fedelanos, is trying to encourage more varied agriculture and thereby increase employment. Cocoa is one of the new crops, and African palm has recently been planted in Meta, while reafforestation is rapidly becoming a high priority.

Indian groups, driven off their traditional lands and further towards the frontier, are also

The Plains

SARITA KENDALL

Upper Amazon region from Venezuela through Colombia, Ecuador and Peru to Bolivia, is gradually taking shape. Large gaps remain in the thousand-mile-long Colombian section, but nearly half has been completed, providing a valuable route through the most densely populated part of the Llanos.

The further east from the Andes, the more scattered are the inhabitants and the more seasonal the transport. Rivers are used throughout the wet months, and rudimentary landing strips on high ground enable ranchers to visit their farms by airplane all the year round. Once December comes, tough vehicles can be driven all over the plains and farmers take salt out to their cattle pastures. The round-ups begin, animals are branded and treated for parasites and diseases, then set



Anti-narcotics police in a helicopter raid on the flourishing but illegal coca plantations in the Llanos

anxious to gain access to loans that will allow them to produce a surplus for trade and introduce commercial crops such as cocoa. Although some groups have been granted large reserves, colonists constantly invade their land and the Indian is still treated as an outcast in his own territory.

If agriculture is the immediate source of income for the Llanos, energy will be the next—and much bigger—earner. Even cautious oilmen are now saying that the Llanos are "getting interesting" and foreign companies can be expected to become enthusiastic.

Exxon found crude in two very deep wells—below 20,000 ft—near the Venezuelan border in Arauca and is currently drilling a third to help define reserves. Occidental has also been successful in Arauca, while further south Exxon has had encouraging results in the Ariari area "with a discovery

that a company spokesman says "could be big by Colombian standards." Ecopetrol, the state company, has struck oil at Aplay, close to Villavicencio.

Llaneros are anxious to see a refinery built in the Llanos, should discoveries justify it, rather than have the crude pumped over the Andes to Ecopetrol's main refining centre at Barrancomera.

This would complement plans to produce alcohol from sugar cane—and eventually from manioc—to mix with petrol. A recent study by the OAS finds that Colombia could cover 20 per cent of its fuel consumption with alcohol, and pinpoints Meta as an area with 600,000 hectares suitable for energy crops.

Yet another energy resource is awaiting development, for the Llanos have a hydro-electric potential well above any foreseeable needs—making a potent combination of foods, energy and room for growth.

Financial power in a few hands

A SERIES of multi-million peso transactions involving some of the country's most important banks and financial corporations has triggered indignation protests against the excessive concentration of economic power in Colombia. Though legislation to limit financial operations exists—and was recently reinforced by a decree designed to stop clients borrowing in order to purchase shares in their own financial institutions—there are plenty of loopholes, both legal and illegal.

While some see the increasing centralisation of capital as a positive step in a developing country, others are highly critical of Government policy—or the lack of it—in this area. According to ex-minister of Finance Hernando Agudelo Villa, the trend "is showing that the country is one step away from the point where four or five people handle the main controls of the economy, with the inevitable consequences of an outrageous concentration of wealth, income and personal power, destroying the democratic bases of the nation." He cites the acquisition of the insurance group Colseguros (consisting of eleven companies) and the Banco Comercial Antio-

in recent years and is attracting a high proportion of new investment—much to the chagrin of industrialists and other productive groups. Although the sector as a whole has benefited from the boom, it is the newer financial organisations that have done particularly well. In 1960 the banks held 65 per cent of the assets of the financial system; now they hold less than 55 per cent.

The savings and housing corporations, launched in 1972 as part of a national strategy to boost construction and promoted partly on the basis of a built-in monetary correction factor, have over 12 per cent of all financial assets. Financial corporations have also proliferated and there are now 20, many of them based outside Bogotá. These were originally created to foster industrial and other ventures, by taking shares and offering long-term credit, the difficulty of obtaining such resources has pushed the corporations into predominantly short-term activities.

Last year was a good one for the banks, with net profits up by 44 per cent and the small- and medium-sized establishments showing the greatest dynamism. The first half of 1981 has indicated further improvement and it appears that the banks are recovering some of the activity that had slid into the "non-institutional" financial market—that is, organisations outside the legal framework where interest rates are much higher.

Banking

SARITA KENDALL

queno by the Santo Domingo Lan as an example of the concentration process.

More and more small shareholders are seeking out—often at prices well above the official quote on the stock exchange—and at the beginning of 1981 less than one per cent of all shareholders had nearly 50 per cent of the shares of companies registered on the Bogotá Stock Exchange. As one analyst points out, the profits to be made from recent transactions are negligible and it can only be assumed that the motive is the consolidation of economic power. Criticism of Government apathy on the problem has come from a variety of sources including organisations of bankers, architects, industrialists and farmers.

One of the most controversial aspects of the concentration process is the link between economic power and political control: the two main political parties rely on huge electoral campaign contributions from the financial groups, which in turn have major stakes in local publishing and radio and television. So far politicians—including the last two presidents—have irrevocably accepted the evils of concentration and failed to tackle the issue. President Turbay has however said (with little enthusiasm) that there might be to some nationalisation of banks and big companies if effective curbs cannot be devised, and at the end of last year the government pushed through measures to regulate share purchases by savings entities.

The problem has been compounded by Colombia's huge income from narcotics and the need to launder this money by feeding it into the property market, the financial sector and other areas of the economy. Even Congressmen have been accused of obtaining their seats with marijuana dollars.

The Colombian financial sector has grown spectacularly since 1977, when coffee income began to soar and monetary pressures built up, the reserve requirement for banks has been kept high and credit has been short. A gentlemen's agreement at the beginning of last year to try and bring interest levels down collapsed after a few months and bank rates have gone from 30 per cent in January to around 35 per cent. For the many who have to seek loans outside the establishment system, the rates go over 50 per cent—though it must be admitted that even the most respectable banks are generally making credit available under the counter, at high rates. The foreign banks, however, claim they have to keep their dealings clean, sticking to the letter of the law. Strictly speaking there are no "foreign" banks in Colombia, for a 1975 ruling forced the seven international banks operating in the country to join with Colombian groups in a 49/51 ratio. This was accomplished by increasing capital rather than by selling off shares. Now the Government has approved a measure to allow foreign shareholders to increase their investment to keep the proportion constant.

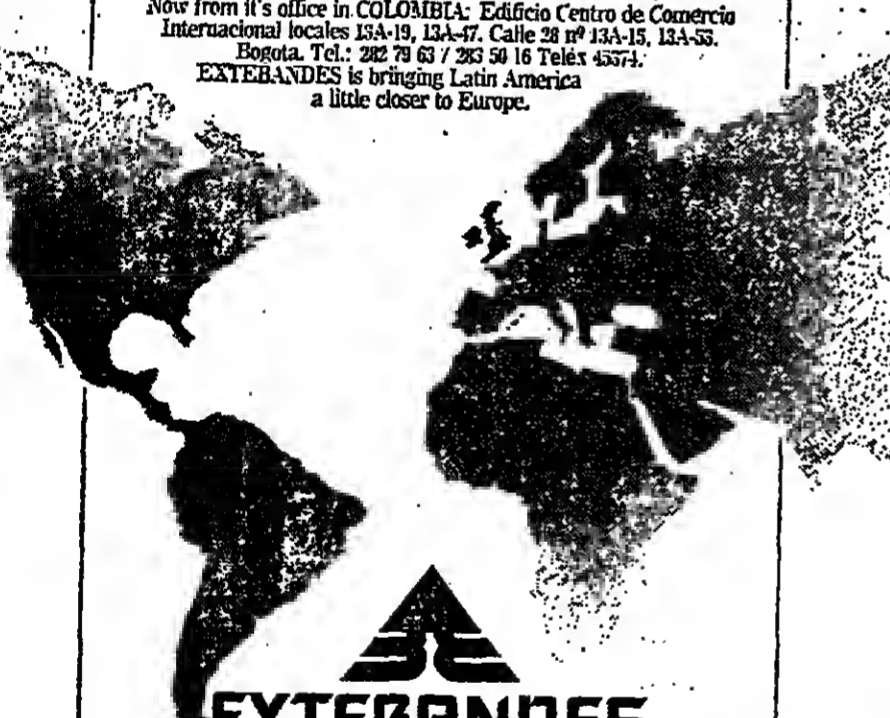
Meanwhile Colombia's biggest banks—the Banco de Colombia and the Banco de Bogotá—have been expanding abroad. The Banco de Colombia recently bought the Central National Bank of Miami through a Panama subsidiary, the Banco de Colombia-Panamá. The Banco de Bogotá has offshoots in New York, Miami, Panama and Nassau, as well as a 49 per cent interest in the Banco de los Andes in Ecuador.

The Banco de Bogotá has also been the subject of a spectacular fight for control, with large quantities of shares changing hands. After the ban by the Comisión Nacional de Valores last year normal trading has been resumed. The bank remains under the control of the Bolívar group.

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Banco Exterior de los Andes y de España.

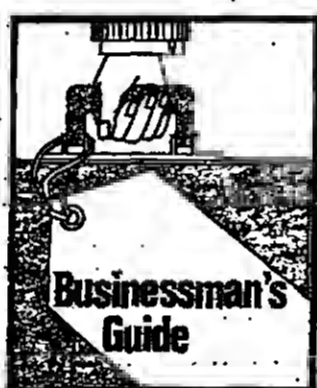
Frontline associates: Banco del Estado (Beliza), Banco Calentero (Colombia), Banco Central del Ecuador (Ecuador), Banco Exterior de España (Spain), Banco de la Nación (Peru), Fondo de inversiones de Venezuela (Venezuela).

From Colombia with Love!

Turbana Banana. The exotic taste of the tropics! Turbana Banana is selected from Colombia's best, to please the most demanding markets of the world.

Fall in love with its tropical flavor and delightful appearance. TURBANA BANANA, the exotic taste of the tropics.

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Climate

The climate varies considerably from one part of the country to another because of mountain ranges. In the coastal fringe and Eastern Plains (Llanos Orientales) the weather is hot and damp, but in Bogotá it is much cooler. Between these two extremes there exists every type of intermediate climate. There is little seasonal change of temperature, but December, January and February are usually the driest months. Most merchants take their holiday at this time.

Clothing

Tropical clothing is required for the coastal fringe and Eastern Plains, but medium-weight clothing is nearly always necessary in Bogotá.

Health

The standard of medical attention in the principal cities is fairly high and most cities possess private hospitals or clinics with adequate facilities and well-trained doctors. There is the usual attendant risk of intestinal infections in the subtropical zones; it is therefore inadvisable to drink unboiled water when visiting these areas. Because of the altitude some discomfort—insomnia, shortness of breath, dizziness—may be experienced by visitors to Bogotá during the first few days. Persons who have a history of lung or heart complaints are advised to consult their doctor before going to Bogotá. All persons entering Colombia must produce a valid International Certificate of vaccination against smallpox. A yellow fever certificate is also required if the visitor has come from an infected area.

Currency

The unit is the Peso (\$) divided into 100 centavos. Coins in circulation are in denominations of 10, 20, 25 and 50 centavos and 1, 2 and 5 pesos; notes are in denominations of 5, 10, 20, 50, 100, 200 and 500 pesos. Business visitors are advised to consult their banks for the current rate of exchange.

Language

The language of the country is Spanish but English is widely understood by Colombian businessmen and there is usually someone in the main business houses who can speak English.

Hours of business

Commercial firms: generally 08.00 to 12.00, 14.00 to 17.30 or 18.00 Monday to Friday.

Government Offices: 08.00 to 15.00 but officials prefer to do business with the public from 10.30 onwards.

Banks: 09.00 to 15.00 Monday to Friday. Shops: 08.00 to 12.30; 14.30 to 18.30 Monday to Saturday.

British Embassy: 09.00 to 12.00; 14.00 to 17.00 Monday to Friday.
Air Travel to Colombia. There are four international airports: Bogotá's El Dorado, Barranquilla's Solad, Cali's Palmaseca and Medellín's Olaya Herrera, which are 6, 9, 11 and 4 miles respectively from their city centres.

Direct services from London to Bogotá are operated once a week by British Caledonian; Avianca and Viasa. Other international airlines run services from London with transfer connections at Paris, Madrid, Miami and Panama. There are direct services to Bogotá from the main business centres of South and Central America as well as from New York and the more important Caribbean islands. All air tickets bought in Colombia for destinations outside the country are liable to total taxes of 11 per cent on one way tickets and 54 per cent on return tickets. An airport tax of US\$10 is payable on departure by all travellers who have remained in the country for more than 24 hours.

Air Travel in Colombia

There are frequent air services between Bogotá and most of the important centres. Visitors enjoying Colombia by sea via Barranquilla and Cartagena can proceed to Bogotá direct by air. Those entering via Buenaventura can proceed to Cali and then to all parts of the country by air.

The major Colombian air companies are Avianca, Sam and Aerorecor. There is an airport change of planes on internal flights but this is included in the cost of the ticket.

Banks

Banking activities are supervised by the Banking Superintendency which acts in accordance with detailed Governmental legislation.

The Bank of the Republic (Banco de la República) is the central bank for issues, drafts, deposits and discounts. The main Colombian commercial banks are the Banco de Colombia, Banco de Bogotá, Banco del Comercio (associated with the Chase Manhattan Group), Banco Cafetero, Banco Nacional and the Banco Industrial Colombiano.

Foreign commercial banks operating in Colombia include: Banco Anglo Colombiano: head office in Bogotá and branches in Barranquilla, Bucaramanga, Cali, Manizales, Medellín, Pasto and Pereira. Banco Royal Colombiano: head office in Bogotá and branches in Barranquilla, Cali, Cartagena and Medellín. Banco Colombo-Americanos: offices in Bogotá, Barranquilla, Cali and Medellín. Banco Internacional de Colombia:

offices in Bogotá, Barranquilla, Bucaramanga, Cali, Cartagena, Medellín and Pereira. Banco Franco-Colombiano (a member of the Banque National de Paris group): offices in Bogotá, Barranquilla, Buenaventura, Cali and Medellín. Banco Francés e Italiano: Para La América del Sur: head office in Bogotá, and branches in Barranquilla, Cali, Manizales and Medellín.

HOTELS

Bogotá Hilton, Carrera 7 No.

22-16. Tel.: 285 6020. Tequendama, Calle 26 No. 10-42. Tel.: 283 9066. Bacata Calle 19 No. 5-32. Tel.: 243 9020. Dana, Calle 19 No. 5-72. Tel.: 281 0540. Continental, Avenida Jiménez No. 4-16. Tel.: 282 1100. Barranquilla

El Prado, Carrera 54 No. 70-10. Tel.: 49 6533. Royal Leblou, Carrera 54 No. 62-24. Tel.: 35 7800. Caribana, Carter 41 No. 40-02. Tel.: 41 4277.

Cali

Intercontinental, Avenida Colombia No. 2-72. Tel.: 81 3811. Peticury, Carrera 9 No. 15-33. Tel.: 89 3031. Americana, Carrera 4 No. 8-73. Tel.: 89 3171. Arisá, Carrera 9 No. 10-04. Tel.: 80 2141.

Medellín

Intercontinental Variante Las Palmas. Tel.: 46 0680. Nutibara, Calle 52a No. 50-46. Tel.: 51 9111. Teracrus, Carrera 50 No. 54-18. Tel.: 51 5511.

Restaurants

There are some good restaurants in the main cities in addition to those in hotels. An adequate set lunch can be obtained for about Ps 300 and a dinner for about Ps 600. The type of meal offered by a business visitor to a prospective customer will cost between Ps 400 and Ps 700 per person excluding wine.

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COMMODITIES AND AGRICULTURE

Gold futures opening set

By John Edwards, Commodities Editor

APRIL 18 is the official opening date for the planned London gold futures market...

Keith Smith, chairman of the market, which is jointly sponsored by the London Bullion Bank and the London Metal Exchange...

He pointed out that the gold futures market will be run on the lines of the soft (non-metal) commodity contracts...

trading all day through a central clearing house (the revamped International Commodities Clearing House)...

Very different from the London Metal Exchange where "ring" dealing for each metal lasts for only short bursts...

Confirming the earlier decision to trade gold futures in sterling, Mr Smith said it remained their view that the market would be more successful this way than trading in dollars...

Dutch gas compromise hopes rise

By Charles Hutchler

AN EEC compromise proposal to increase the price paid by Dutch glasshouse growers for their heating gas...

The Dutch Agricultural Board, which represents the industry, believes the EEC plan offers prospects for an agreement...

Producer cuts halt price slide

By Roy Hodson

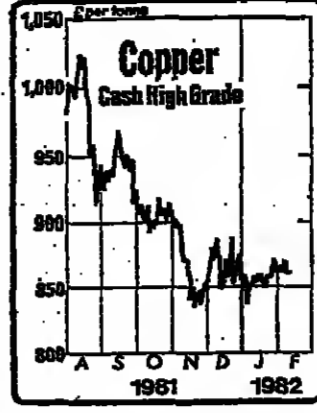
COPPER producers in many countries are being forced to cut output after two years of falling demand and declining prices...

Indeed, the only bullish factor in the wave of production cuts is the trimming started last year with suspensions and closures of copper facilities...

MARKET PROFILE: COPPER

Producer cuts halt price slide

By Roy Hodson



Whether a modest rise in demand would be enough to seed copper prices climbing again is, however, quite another matter.

Market observers who were freely speculating some months back that the LME cash price could easily rise from the present level of under \$900 a tonne...

uses between 7m and 7.5m tonnes of copper a year. After production peaked at the higher figure three years ago...

Very few copper producers are making money with prices standing at the current level. It is one of the more extraordinary facts of the industry that so many producers are in the red but prices nevertheless stick at historically low levels.

U.S. futures watchdog scrutinised

By Nancy Dunne in Washington

EFFORTS BY the Commodities Futures Trading Commission to improve its review of industry self-regulation came under scrutiny yesterday...

Provisional findings by the general accounting office, GAO, a congressional investigatory agency, indicate "numerous improvements" have been made since 1976 in the commission's surveillance of exchange self-regulation...

It concerns that the commission continues to approve expansion of trading before it more fully develops its monitoring, evaluation and enforcement programmes to protect the integrity of existing trading...

Recommendations: Making approval of new contracts contingent on adequate rule enforcement...

More systematic follow up, improved evaluation criteria and continuation of comprehensive reviews of self regulatory programmes...

Reviewing new contracts after they have been approved. Introduction of a fee to cover the cost of contract approval. Improvement of the commission's data collection and processing systems to upgrade market surveillance.

Malaysia stands by tin producer group

By Richard Cowper in Jakarta

MALAYSIA YESTERDAY made it clear that it would like to see a tin producers' association formed regardless of whether or not the world's tin consumers ratified the new international tin agreement...

Datuk Musa Hitam, deputy Prime Minister, said it was not Malaysia's intention to set up a tin cartel, nor to look for a fight with consuming countries. But he said events in this tin market over the last few years had made it necessary to look at things afresh.

Datuk Musa said they would soon be consulting Thailand and Bolivia on Malaysia's proposal for a tin producers' association. In public at least he refused to be put off by Indonesia's lukewarm response to the proposal...

"We will be presenting a working paper soon on the structure of such an association to Indonesia and Thailand," he added.

Our Commodities Editor writes: Cash tin was freely offered in trading on the London Metal Exchange yesterday, when some big "short" (sale) positions needed to be covered. Large tonnages were traded at or close to the £120 a tonne premium set by the London Metal Exchange earlier this month for cash tin, for delivery the following day.

Year end completion for stockpile study

WASHINGTON—U.S. Administration officials said that it will be the end of the year before the comprehensive study is completed on goals for various strategic materials held in the U.S. stockpile.

Earlier, the Administration had planned to complete the study by the middle of 1982. The officials said the law requires a review of the goals every four years to determine how much of the individual materials would be needed for defence and industrial production in the event of a war.

Other metals were depressed by the fall in gold, triggered off by the rise in U.S. interest rates. Especially badly hit was nickel, where selling was encouraged by reports of U.S. producers switching to the lower free market quotations.

Competition in the market is rather heavy, but the Dutch are concentrating on high quality, high lean-to-fat ratio, he said.

Dutch aim to boost bacon sales to UK

By Our Commodities Staff

DUTCH bacon producers are aiming to increase their share of the British market. The British market is estimated to total 50,000 tonnes, or 10.5 per cent of the market.

Mr de Koning stressed the dangers of retaliatory action from other EEC countries against Dutch agricultural exports unless quick action is taken.

Competition in the market is rather heavy, but the Dutch are concentrating on high quality, high lean-to-fat ratio, he said.

FARMERS' VIEWPOINT: FISH FARMING

Clouds over the rainbow

In recent years, fish farming, particularly for table trout, has been a growth industry. Every one with a bit of river or even a pond has been tempted to have a go with the predictable result that expectations have not all been realised.

It is predictable because in all forms of food production there are two external truths which are disregarded at one's peril. One is that markets become over supplied and prices fall, or at any rate fail to rise.

The present threat to fish farming is from whirling disease. This attacks small trout in the first few weeks after hatching and the symptoms are that they turn around in circles and eventually die. It is associated with ponds or streams with muddy bottom. Fish being reared in concrete or steel tanks don't seem to be affected.

A proportion of the infected fish survive and can reach maturity. These fish are harmless for human consumption, but can be carriers of the disease. So far there have been a number of confirmed and suspected cases in differing parts of the country and any fish downstream of an outbreak are at risk from infection.

PRICE CHANGES

In tonnes unless otherwise stated.

Table with columns for Feb 1982, + or - and Month ago. Lists price changes for various commodities like Tin, Zinc, Lead, etc.

SOYABEAN MEAL

Table showing Soyabean Meal prices for various grades and origins, including U.S. and Canadian grades.

WHEAT

Table showing Wheat prices for various types and origins, including U.S. and Canadian grades.

AMERICAN MARKETS

NEW YORK, February 18

Precious metals weakened on reports of Soviet sales in London. Copper advanced on trade and commission house indications that it was under pressure.

There is a demand from the Continent for large smoked trout, as an alternative to salmon. If there is much expansion in this direction, there could be repercussions on the burgeoning salmon farming industry which has not found the going easy as production here and overseas has risen.

Fish have, on paper, the best food conversion rates of any farmed creature, one pound live weight gain for every pound of feed. But in practice this is not, I am told, very easy to achieve.

Most of the reared fish are rainbow trout, originally from North America. They are much quicker growing than brown trout which are native to British streams and rivers. Brought from purist anglers who are prepared to pay a premium for them over the rainbows for stocking their streams.

John Cherrington

BRITISH COMMODITY MARKETS

BASE METALS

Table showing Base Metals prices for Tin, Zinc, Lead, and Copper, including spot and three-month prices.

COPPER

Table showing Copper prices for various grades and origins, including U.S. and Canadian grades.

Advised Metal Trading reported that in the morning high grade cash copper traded at \$89.00, 58.00, 57.00, 56.00, 55.00, 54.00, 53.00, 52.00, 51.00, 50.00, 49.00, 48.00, 47.00, 46.00, 45.00, 44.00, 43.00, 42.00, 41.00, 40.00, 39.00, 38.00, 37.00, 36.00, 35.00, 34.00, 33.00, 32.00, 31.00, 30.00, 29.00, 28.00, 27.00, 26.00, 25.00, 24.00, 23.00, 22.00, 21.00, 20.00, 19.00, 18.00, 17.00, 16.00, 15.00, 14.00, 13.00, 12.00, 11.00, 10.00, 9.00, 8.00, 7.00, 6.00, 5.00, 4.00, 3.00, 2.00, 1.00, 0.00.

LEAD

Table showing Lead prices for various grades and origins, including U.S. and Canadian grades.

ALUMINUM

Table showing Aluminum prices for various grades and origins, including U.S. and Canadian grades.

NICKEL

Table showing Nickel prices for various grades and origins, including U.S. and Canadian grades.

SILVER

Table showing Silver prices for various grades and origins, including U.S. and Canadian grades.

GAS OIL FUTURES

Table showing Gas Oil Futures prices for various grades and origins, including U.S. and Canadian grades.

GRAINS

Table showing Grains prices for various grades and origins, including U.S. and Canadian grades.

WHEAT

Table showing Wheat prices for various grades and origins, including U.S. and Canadian grades.

RUBBER

Table showing Rubber prices for various grades and origins, including U.S. and Canadian grades.

SOYABEAN MEAL

Table showing Soyabean Meal prices for various grades and origins, including U.S. and Canadian grades.

WHEAT

Table showing Wheat prices for various grades and origins, including U.S. and Canadian grades.

PRICE CHANGES

Table showing Price Changes for various commodities, including Tin, Zinc, Lead, and Copper.

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Table showing Soyabean Meal prices for various grades and origins, including U.S. and Canadian grades.

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John Cherrington

INVEST IN 50,000 BETTER TOMORROWS!

30,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.

We need your donation to enable us to continue our work for the CARE and WELFARE OF MULTIPLE SCLEROSIS sufferers and to continue our commitment to find the cause and cure of MULTIPLE SCLEROSIS through MEDICAL RESEARCH.

Please help—Send a donation today to: Room F1, The Multiple Sclerosis Society of G.B. and N.I., 286 Munster Road, Fulham, London SW6 6BE

CLASSIFIED ADVERTISEMENT RATES

Table showing Classified Advertisement Rates for various types of ads, including Commercial and Industrial Property, Residential Property, etc.

Financial Times, 10, Cannon Street, EC4P 4BY

COCOA

Table showing Cocoa prices for various grades and origins, including U.S. and Canadian grades.

COFFEE

Table showing Coffee prices for various grades and origins, including U.S. and Canadian grades.

WOOL FUTURES

Table showing Wool Futures prices for various grades and origins, including U.S. and Canadian grades.

GRAINS

Table showing Grains prices for various grades and origins, including U.S. and Canadian grades.

WHEAT

Table showing Wheat prices for various grades and origins, including U.S. and Canadian grades.

COTTON

Table showing Cotton prices for various grades and origins, including U.S. and Canadian grades.

WHEAT

Table showing Wheat prices for various grades and origins, including U.S. and Canadian grades.

SOYABEAN MEAL

Table showing Soyabean Meal prices for various grades and origins, including U.S. and Canadian grades.

WHEAT

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WHEAT

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SOYABEAN MEAL

Table showing Soyabean Meal prices for various grades and origins, including U.S. and Canadian grades.

WHEAT

Table showing Wheat prices for various grades and origins, including U.S. and Canadian grades.

EUROPEAN MARKETS

Table showing European Markets prices for various commodities, including Tin, Zinc, Lead, and Copper.

INDICES

Table showing Indices prices for various markets, including Financial Times, Dow Jones, etc.

MOODY'S

Table showing Moody's prices for various commodities, including Tin, Zinc, Lead, and Copper.

EUROPEAN MARKETS

Table showing European Markets prices for various commodities, including Tin, Zinc, Lead, and Copper.

INDICES

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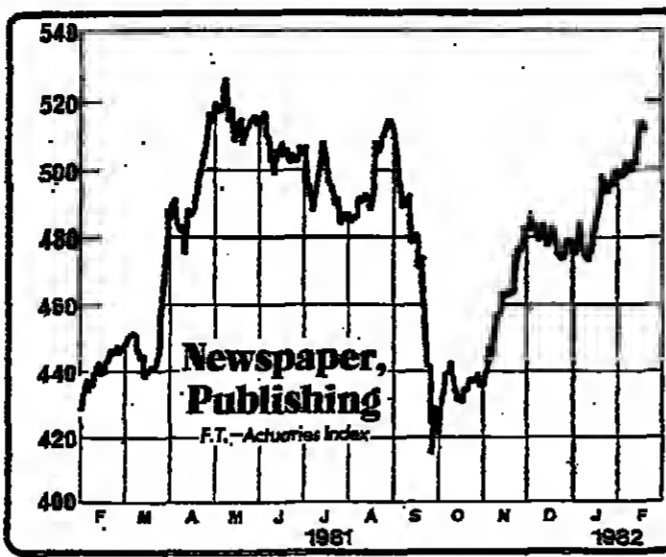
MOODY'S

Table showing Moody's prices for various commodities, including Tin, Zinc, Lead, and Copper.

Vertical text on the right edge of the page, possibly a page number or reference.

Gilts set pace again and close at day's highest Equity trade affected by big Amersham application

Account Dealing Dates... First Declara- Last Account Dealings... Investors continued to ignore rising U.S. interest rates...



Elsewhere, Kennedy Brookes added a penny to 153p awaiting today's annual results... Turner & Newall down... Reports of a broker's downgraded profits forecast unsettled Turner and Newall...

Table of RECENT ISSUES EQUITIES with columns for Issue No., Issue Date, Issue Price, and Stock Name.

Table of FIXED INTEREST STOCKS with columns for Issue No., Issue Date, Issue Price, and Stock Name.

Table of RIGHTS OFFERS with columns for Issue No., Issue Date, Issue Price, and Stock Name.

FINANCIAL TIMES STOCK INDICES table showing various indices like Government Securities, Fixed Interest, Industrial Ord., Gold Mines, etc., with columns for Feb 18, Feb 17, Feb 16, Feb 15, Feb 14, Feb 13, Feb 12, Feb 11, and A year ago.

Insurance concern, reacted on profit-taking to close a net 6 down at 37p... Concern about the company's Mexican interests following the sharp depreciation of the peso prompted dullness in Elze Circle which dropped 13 to 496p...

Gold weaker... The Gold Mines index fell 7.1 to 324.5... Oil's quiet... Oils got off to a reasonably firm start, but drifted back in the absence of worthwhile buying interest...

Renunciation date usually last day for dealing free of stamp duty... Based on prospectus estimates of dividend rate paid or payable on a figure of shares not now entitled for dividend or ranking only for restricted dividends...

Table of ACTIVE STOCKS with columns for Stock Name, Closing Price, and Day's Change.

Table of WEDNESDAY'S ACTIVE STOCKS with columns for Stock Name, No. of closing price changes, and Day's change.

Options... First Last Last For Settlement... Deal- ing tion ment... Feb 22 Mar 3 June 14...

WORLD VALUE OF THE DOLLAR Bank of America NT & SA, Economics Department, London

Table showing the value of the dollar against various currencies, categorized by country and currency type. Includes columns for Country, Currency, and Value of Dollar.

NEW HIGHS AND LOWS FOR 1981/2

The following quotations in the Share Information Service were the new Highs and Lows for 1981-82.

Table of NEW HIGHS AND LOWS FOR 1981/2 listing various stocks and their prices.

RISES AND FALLS YESTERDAY

Table showing rises and falls in share prices yesterday, categorized by British Funds, Industrials, and other sectors.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-ACTUARIES SHARE INDICES showing various equity groups and sub-sections with their respective values and changes.

FIXED INTEREST

Table of FIXED INTEREST showing average gross redemption yields for various fixed interest securities.

Footnote providing additional information and corrections for the data presented in the tables.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., American Growth, and others, including their managers and contact information.

Table listing unit trusts under the heading 'Confederation Fund Mgrs. Ltd.', including various investment funds and their details.

Table listing unit trusts under the heading 'Lloyds Unit Tr. Mgrs. Ltd.', including various investment funds and their details.

Table listing unit trusts under the heading 'Saver & Prosper Group - Cont.', including various investment funds and their details.

Table listing unit trusts under the heading 'Bancassurance Life Assur. Co. Ltd.', including various investment funds and their details.

Table listing unit trusts under the heading 'Guarantee Royal Exchange', including various investment funds and their details.

Table listing unit trusts under the heading 'Black Horse Life Ass. Co. Ltd.', including various investment funds and their details.

Table listing unit trusts under the heading 'Manufacturers Life Insurance Co.', including various investment funds and their details.

Table listing unit trusts under the heading 'Scottish Widows', including various investment funds and their details.

FT UNIT TRUST INFORMATION SERVICE

INSURANCE PROPERTY BONDS

Table listing insurance and property bond services, including details for various providers and their offerings.

NOTES: Prices are in pence unless otherwise indicated. Units 10 shown in last column only for all buying...

ES UTILS

RELIST STOCKS

OFFERS

INDICES

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

PEOPLE That's BTR

LOANS Table with columns: Stock, Price, Div, Yield, etc.

BANKS AND HIRE PURCHASE Table with columns: Stock, Price, Div, Yield, etc.

CHEMICALS, PLASTICS—Cont. Table with columns: Stock, Price, Div, Yield, etc.

ENGINEERING MACHINE TOOLS Table with columns: Stock, Price, Div, Yield, etc.

FOOD, GROCERIES—Cont. Table with columns: Stock, Price, Div, Yield, etc.

BRITISH FUNDS Table with columns: Stock, Price, Div, Yield, etc.

Shorts (Lives up to Five Years) Table with columns: Stock, Price, Div, Yield, etc.

Five to Fifteen Years Table with columns: Stock, Price, Div, Yield, etc.

Over Fifteen Years Table with columns: Stock, Price, Div, Yield, etc.

Public Board and Ind. Financial Table with columns: Stock, Price, Div, Yield, etc.

Building Societies Table with columns: Stock, Price, Div, Yield, etc.

FOREIGN BONDS & RAILS Table with columns: Stock, Price, Div, Yield, etc.

AMERICANS Table with columns: Stock, Price, Div, Yield, etc.

Undated Table with columns: Stock, Price, Div, Yield, etc.

Hire Purchase, etc. Table with columns: Stock, Price, Div, Yield, etc.

BEERS, WINES AND SPIRITS Table with columns: Stock, Price, Div, Yield, etc.

BUILDING INDUSTRY, TIMBER AND ROADS Table with columns: Stock, Price, Div, Yield, etc.

CANADIANS Table with columns: Stock, Price, Div, Yield, etc.

DRAPERY AND STORES Table with columns: Stock, Price, Div, Yield, etc.

ELECTRICALS Table with columns: Stock, Price, Div, Yield, etc.

COMMONWEALTH AND AFRICAN LOANS Table with columns: Stock, Price, Div, Yield, etc.

HOTELS AND CATERERS Table with columns: Stock, Price, Div, Yield, etc.

INDUSTRIALS (Miscel.) Table with columns: Stock, Price, Div, Yield, etc.

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CORPORATION LOANS Table with columns: Stock, Price, Div, Yield, etc.

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A FINANCIAL TIMES SURVEY INTERNATIONAL CAPITAL MARKETS MARCH 15 1982

The Financial Times is planning to publish a Survey on International Capital Markets in its issue of March 15th, 1982. The provisional editorial synopsis is set out below. Introduction Activity on the international bond and eurocredit markets was running at record levels in 1982 despite the high level of world interest rates. While the bond markets entered a more optimistic phase as the year wore on, there were increasing signs of concern in the eurocredit market over the heavy indebtedness of some borrowers and the low profitability of arranging deals at low margins. The outlook for 1982. OPEC and the World Economy The Eurodollar Bond and Floating Rate Note Market The Convertible Bond Market The D-Mark Foreign Bond Market The Swiss Franc Foreign Bond Market The Japanese Bond Market The So-called Minority Cuit Markets INTERNATIONAL CREDITS The Eurocredit Market Export Credits Project Financing and Co-Financing The Commercial Paper Market in the U.S. New York Offshore Banking Facilities

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DEAL STILL POSSIBLE FOR BIG INDUSTRIAL USERS

Electricity prices to rise 10%

BY SUE CAMERON

ELECTRICITY prices for domestic consumers and small industrial users are to rise by an average of 10 per cent in April, but there is still hope that increases for big industrial users may be considerably lower. The increases come on top of an 11 per cent rise last year.

Earlier this week it was disclosed that British Gas is about to announce a two-stage domestic gas price rise of 23 per cent for the coming year. The 10 per cent average rise in electricity prices comes after a government decision to turn down the Central Electricity Generating Board's plea to relax the industry's financial target.

The Government told the board of its decision earlier this month. The board's costs have

risen by only 10 per cent, but to meet its unchanged financial target it will have to put up its bulk supply tariff—the wholesale price it charges to area electricity boards—by about 15 per cent.

The board wanted its financial target relaxed because it wanted to keep down electricity price rises for smaller consumers on the general tariff. It also wanted to help big industrial users who have been complaining that they are having to pay considerably more for their electricity than their continental competitors.

The Government appears to have refused the request for a lowering of the financial target on the first count only. There is still hope that it may reach agreement with the board in favour of big industrial users

of electricity.

The Government's financial target of a 1.8 per cent return on net assets over the three years 1980 to 1982, was imposed on the entire electricity supply industry.

Some local electricity boards have exceeded this target. This is why charges to domestic and small industrial users will be increased by an average of only 10 per cent, although the bulk supply tariff charges are increasing by 15 per cent.

The London Electricity Board said yesterday it was proposing an average increase in its charges of 8.2 per cent. Its proposals, the first from any of the local boards, will go to the London Electricity Consultative Council for discussion. The board failed to meet the financial target in 1980-81 and is expected to fall short of it again in the financial year 1981-82. It is having to put up its bulk supply tariff by 15 per cent in order to make good the shortfall.

If the Government accepts the case for helping big industrial users, proposed new load management arrangements could cancel out price rises for some companies.

The General and Municipal Workers Union, which represents many blue collar workers in the gas industry, yesterday condemned the planned 23 per cent rise in domestic gas prices. It said the increase bore little relationship to the economic state of the gas industry and was "just a new sort of tax." The increase would hit the old and sick particularly hard.

Heron raises ACC bid to £49m

BY JOHN MOORE

THE STAKES were raised yesterday in the auction for Associated Communications Corporation, as Heron Corporation announced a £49.4m takeover bid.

It is the second takeover bid by Heron for the entertainment empire created by Lord Grade. Mr Robert Holmes à Court's Bell Group, his Australian master company, has announced two bids so far. The first was worth £36m and his latest bid matched Heron's first offer of £46.6m. The contest is one of the hardest-fought takeover battles the City of London has seen.

Heron is attempting, through a series of legal actions, to block control of ACC passing to Mr Holmes à Court.

Lord Justice Templeman, one of three appeal court judges hearing the Heron case, said "it may be that these proceedings will eventually serve some useful purpose," when told of the latest Heron offer.

Mr Holmes à Court, an Australian entrepreneur, was set to gain control of ACC before the start of Heron's court proceedings. Directors of ACC, holding about 64 per cent of the crucial voting shares, had agreed to accept his offer and had given undertakings. Heron is seeking to block the transfer of these shares to Mr Holmes à Court.

He said yesterday that Mr Gerald Ronson's Heron Corporation was "heating the breeze" if it thought it could prevent ACC passing to his business interests. "We never sell out of a company where we have control."

Mr Holmes à Court said the board of ACC, while his chairs after making his bid conditional on Lord Grade stepping down, will "become interested in Heron's offer when Heron makes it unconditional."

Hambros Bank confirmed yesterday that it would not advise Mr Holmes à Court on the takeover. Hambros had withdrawn from the scene "by mutual agreement."

Mr Holmes à Court said he had not decided who he would retain as advisers for the next round of the takeover battle.

See details, Page 21
Court report, Page 6

THE LEX COLUMN

Overdrawn on Amersham

There were more amusing things to do in the City yesterday than wade through a set of money supply figures that had been half chewed over last week. Gilt-edged were again a very firm market, while there was fun to be had in anticipating the investment analysts' annual dinner and working out how many times the Amersham International issue had been subscribed. The answer may be around 20 times—£800m went through the town clearing yesterday, and roughly £400m may appear from the country today. On top of that there are lots of uncles and aunts: all this for a £70m offer for sale.

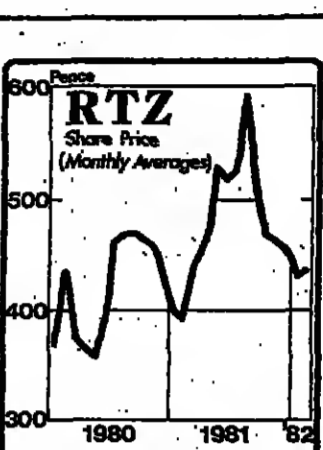
The trouble with the money figures is that not just distortion-prone sterling M3 grew rapidly in banking January. The growth of the wider measures of liquidity accelerated during the month and the narrow aggregate M1, which has recently been so sluggish as to prompt suggestions that monetary policy was too restrictive, jumped by 1.8 per cent.

The seasonally adjusted private sector bank lending total of £1.7bn—twice last January's level—is decidedly high given that the public sector was in deficit (after seasonals) to the tune of £600m. In addition there has been substantial boost to UK residents' sterling cash by the repatriation of £1.1bn of foreign currency deposits.

Coming on top of the current account surplus, this helps to explain why sterling has been so strong over the last few weeks, giving the authorities the chance to ease money. The January figures certainly suggest that their stance has been quite easy, while the Amersham saga did not seem to have much trouble in persuading their bank managers to part with large sums. And the Bank of England did everything possible to ensure that the shortage caused by the issue had no effect on money market interest rates.

Effectively the Bank obliged the clearing banks by lending them all they needed—at 14 per cent—to cover the subscriptions. But as dealing direct with the clearers would have set a dangerous precedent, the whole operation was artificially channelled through the discount market by allowing the banks to run down their holdings of call money and lending to the houses to replace the lost funds. This easy availability of liquidity—combined with a stock shortage—is playing a big

Index fell 1.4 to 562.2



part in the gilt-edged market's continuing rise. Yesterday, too, the U.S. bond market was helping, and the Government Broker may well be bid for his short tap stock this morning.

The falling inflation rate, the healthy state of public sector finances and, for the moment, the strength of sterling reinforce the firm tone and give the authorities plenty of room for manoeuvre. But if the money figures show no improvement and the Bank continues to massage interest rates down, the long bond market is eventually going to get suspicious.

The Mexican central bank has used virtually every weapon in its armoury to control the peso's depreciation against the dollar but, confronted with a fresh rise in U.S. interest rates and renewed pressure on Mexican oil prices, it has at last proved unequal to the task. Yesterday's decision to unpeg the rate left the peso 30 per cent lower against the dollar.

The authorities had already reached the limits of interest rate management. Commercial borrowers were paying effective rates above 15 per cent above the domestic inflation rate and the real returns available to depositors were not sufficient to stem a flight of capital towards the dollar.

The Mexicans are presumably gambling that the inflationary pressure which will result from devaluation can be contained. To achieve that goal, interest rates will need to stay at a level which, in an election year, can only be embarrassing.

ACC Heron's latest bid for ACC is hardly a knock-out at 90p, a bare 5p up on the previous offer. But then Heron is not boxing in the ring for the attention of thousands of shareholders, but playing poker with Mr Holmes à Court, who can, in concert with perhaps three other people, deliver the company. So this latest bid represents an invitation to the Australian to collect his profits. Moreover, while ACC may have apparent assets in the region of 130p a share, its troubles are genuine enough to dampen any expectations that it might go for a premium or anything like one.

Peso drops by a third on floating

BY WILLIAM CHISLETT IN MEXICO CITY AND PETER MONTAGNON IN LONDON

THE MEXICAN peso fell in foreign exchange markets yesterday after the Bank of Mexico announced that, for the time being, it would allow the currency to float freely against the U.S. dollar. The move is the first part of an economic stabilisation package.

In confused and erratic early trading in Mexico City the peso was quoted at around 38 to the dollar, compared with its close on Wednesday night of 26.75.

The Bank of Mexico said it would be prepared to return to the market if necessary to prevent disorderly conditions. The rest of the package would be announced later.

In London, a senior Mexican finance ministry official, Sr Enrique Castro, said it would embody a measure of aid for private-sector companies, whose dollar debts now total around \$15bn (£8.165bn), to help ease the effects of the fall in the value of the peso against the dollar on them.

The Government appealed for calm as fears grew that the depreciation could spark off a run on the banks, as happened in

1976 when the peso was abruptly devalued by 40 per cent.

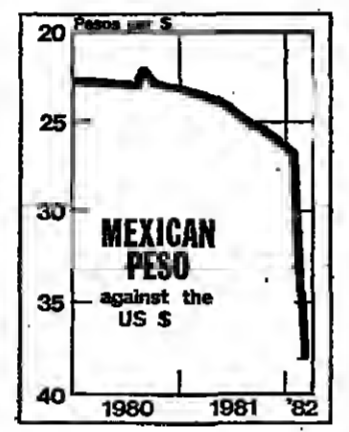
The Central Bank said the free float, which by yesterday evening had resulted in an effective devaluation of about 30 per cent, was made necessary by Mexico's widening balance of payments deficit.

This was caused by the world oil glut, the slump in prices of key commodity exports such as silver, coffee and cotton and non-competitive prices for Mexico's manufactured exports.

Foreign bankers said Mexico had also become the latest casualty of high U.S. interest rates—the rise in prime rates to 17 per cent was probably the last straw," said one.

This has increased speculative pressure on the peso, making it impossible for the Government to maintain its gradual exchange rate depreciation under which the currency had been expected to fall about 18 per cent this year—in line with the difference between Mexican and U.S. inflation rates.

This policy necessitated a high interest rate regime in Mexico, where prime commer-



cial borrowers can raise bank loans only at an effective rate of about 42 per cent.

As speculation against the currency mounted in January, Mexicans started to switch their deposits in bank accounts to dollars from pesos, and some bankers reported that 70 per cent to 80 per cent of all new deposits were in dollars.

The Central Bank said that without the free float, Mexico's

1982 current account balance of payments deficit would have exceeded last year's record \$11bn. It is also thought to be ill-equipped to cope with large-scale speculation, having reserves of \$9.9bn at the last official count in September.

The aid to industry, Sr Castro said, would probably involve some tax relief measures. He admitted that this would add to Mexico's budget pressures when the country is trying to control public spending to curb inflation, which last year ran at 28 per cent.

The Central Bank said that in spite of the devaluation, Mexico will not put further brakes on its economic growth rate—expected to be around 6.5 per cent this year—because of the high social cost.

Mexico needs to raise \$20bn in gross foreign borrowings this year, but following the exchange rate measures its latest borrowing, a \$100m eurobond, was reported to be faring well in the market because of its very high 17 1/2 per cent coupon.

Finance moves to boost crude exports, Page 4

Harvester loses \$297m in quarter

By Ian Hargreaves in New York

INTERNATIONAL Harvester, the struggling U.S. farm machinery company which recently completed a \$4.15bn (£2.26bn) debt restructuring exercise, suffered its worst recent quarterly loss in the three months to January.

Harvester said it lost \$297m in the quarter, compared with a loss of \$105m the same quarter last year. The company's sales fell by a third to \$1.04bn. The latest figures mean Harvester has lost \$1.3bn from continuing operations in the past nine quarters. It said heavy losses were expected this quarter but it should return to profit later this year.

Harvester announced a series of sharp cuts in pay and benefits for the company's white collar staff, including an attempt to end the controversial \$1.8m stock incentive scheme awarded to Mr Archie McCordell, Harvester's chairman, as a reward for the company's profits in 1979.

The cuts in management pay, as well as saving money, are intended to encourage leaders of the United Autoworkers Union to start negotiations for cuts in shopfloor pay.

Union leaders have complained that Harvester wants sacrifices from manual workers without being prepared to get management to make them. It was a six-month strike by the union in 1978-80 which ended Mr McCordell's brief period of success at Harvester.

Details, Page 23

Safeguards take effect for bank deposits of up to £10,000

BY WILLIAM HALL AND MICHAEL CASSELL

THE GOVERNMENT, implementing the last major piece of the 1979 Banking Act, is introducing a protection scheme which will safeguard 75 per cent of a bank deposit up to a value of £10,000.

The scheme, which will be implemented by statutory instrument today, has been in the offing for some time. Its details were spelled out in the Banking Act, which received the Royal Assent in April 1979.

There has been no explanation of the delay in introducing the scheme, but it is known that the banks have been unhappy about subscribing the £5m to £8m needed before the building societies introduced a similar scheme.

If the building societies do not introduce a scheme soon the banks are likely to complain to the Government of being

asked to shoulder an unfair burden.

The 1979 Banking Act was designed to tackle some of the worst abuses to do with the secondary banking crisis of the mid-1970s. The deposit protection scheme will safeguard the smaller depositors against loss in the event of one of the 600-odd recognised banks and licensed deposit-takers in Britain closing its doors.

Some 75 per cent of the first £10,000 of the deposit will be safeguarded under the scheme, so as to judge the depositor towards prudence before he or she places money.

Banks will be required to pay between £2,500 and £300,000 to the fund. Once this had been used, further contributions would be called for as necessary.

The scheme will be administered by a deposit pro-

tection board and in addition to the Governor of the Bank of England and other officials, Mr John Quantin, the senior general manager of Barclays Bank, Mr R. Dent, a managing director of Baring Brothers, and Mr J. O. Skelton, a managing director of Wagon Finance, have been appointed directors.

The building societies' efforts to establish a voluntary deposit protection fund dates back to 1978, following the collapse of the Grays Building Society with deficiencies of about £7m.

In spite of prolonged and detailed discussions, several big societies have opposed implementation of the schemes put forward.

The societies have consistently claimed that, in the case of any financial failure, they would move quickly to provide safe-

Amersham offer Continued from Page 1

The Government was accused by Labour members of "defrauding the taxpayer" over the sale.

Mr Nicholas Ridley, the Financial Secretary to the Treasury, is believed to have clashed with energy ministers over the methods of the sale. At the last minute Sir Geoffrey Howe, the Chancellor, had to resolve the dispute when he overruled Mr Ridley. This has apparently produced further strains in an already difficult relationship between Mr Ridley

and Sir Geoffrey.

Mr Ridley argued that the sale should be on a tender basis, like those of gilt issues, in which the selling price is determined by the level of demand. In contrast energy ministers argued that a tender would favour financial institutions in the City, in preference to small investors who would be less able to judge the appropriate price.

The Department of Energy urged a fixed price offer with a preference in the allocation for small investors. This carried

the risk that if, as has turned out to be the case, there was very large demand and a big premium, the profits would go to the purchasers.

There is likely to be further argument within the Government when the size of the premium becomes clear next week.

This point was taken up yesterday during the committee stage of the Oil and Gas (Enterprise) Bill by Labour MPs. Mr Ted Rowlands, a Labour energy spokesman, said the Government had sold Amersham short

Parker given deadline Continued from Page 1

eight-hour working day to which Aslef has been sticking. BR is pressing for seven to nine hour flexible rostering.

There is a firm belief within the BR board that, though Aslef may now appear to be the victors in the dispute having won the outstanding 3 per cent while the productivity issue is put back into the industry's negotiating machinery, arbitration results may not favour the union.

Mr Cliff Rose, BR board member for industrial relations, said after the outcome of the arbitration: "I think we will have a positive agreement on flexible rostering for footplate staff."

BR got the negotiations going yesterday by putting firm proposals on flexible rostering to Aslef and to the National Union

of Railwaymen, which represents about 1,600 train drivers. The unions will study them before a meeting on Monday of the drivers' section of the Railway Staffs Joint Council, the first stage in the negotiating procedure.

BR stoutly defended the agreement reached early yesterday, which has been widely criticised as conceding victory to Aslef. While there is still a risk of this, it is clear that the report of the independent inquiry into the dispute, chaired by Lord McCarthy, on which yesterday's agreement was based, directs the parties towards accepting flexible rostering.

It also became clear later yesterday that Mr Murray played a pivotal part in secur-

ing the agreement. BR originally proposed a tougher form of words than was eventually agreed. But at about 6 pm on Wednesday evening, Mr Murray went back to BR in dcAs bus headquarters with the wording which eventually became the key section of the agreement.

BR accepted it by about 9 pm, but it took Aslef leaders until 12.30 to ratify it despite the fact that not a word of the Murray wording was changed.

Sir Peter said yesterday: "I am confident that the outcome of the negotiations we are now beginning will justify the long weeks of disruption and discomfort. We have been fighting for the commitment to productivity—we have now this chance to nail the issue down."

Mr Ray Buckton, Aslef

general secretary, said the union would firmly pursue its policy of maintaining the eight-hour day in the negotiations, but he will seek to change this policy, however.

The Aslef executive yesterday decided to halt all industrial action from midnight last night following the final one-day strike yesterday. Telegrams were sent out to members, and circulars were being posted yesterday.

Strike action set for next Sunday, Tuesday and Thursday will not now go ahead. It also seemed debatable yesterday whether there would be much response today by NUR guards to an unofficial call for a 24-hour strike in London and the South-East. NUR officials saw leaders of the train guards yesterday.

Weather

UK TODAY

MOSTLY dry and cloudy with bright intervals. Some rain. London, S. and E. England, Midlands

Mist and fog clearing, sunny intervals developing. Max. 8C (46F).

S.W. England, Channel Is., S. Wales

Some drizzle on coasts. Max. 9c (48F).

N. Wales, N.W. England, S.W. Scotland, N. Ireland.

Bright intervals. Max. 8C (46F).

Rest of England and Scotland

Some rain or drizzle. Max. 6C (43F).

Outlook: Unsettled.

WORLDWIDE

	Y day	midday	Y day	midday
Algeria	C	14	17	17
Athens	C	14	17	17
Bombay	C	24	27	27
Buenos Aires	C	14	17	17
Calcutta	C	24	27	27
Cairo	C	14	17	17
Cardiff	C	14	17	17
Cape Town	C	14	17	17
Chengde	C	14	17	17
Copenhagen	C	14	17	17
Corfu	C	14	17	17
Darwin	C	14	17	17
Delhi	C	24	27	27
Dublin	C	14	17	17
Edinburgh	C	14	17	17
Hong Kong	C	24	27	27
London	C	14	17	17
Lyons	C	14	17	17
Manila	C	24	27	27
Medan	C	24	27	27
Montreal	C	14	17	17
Mumbai	C	24	27	27
Nairobi	C	24	27	27
Osaka	C	14	17	17
Paris	C	14	17	17
Perth	C	14	17	17
Rangoon	C	24	27	27
Reykjavik	C	14	17	17
Rhodes	C	14	17	17
Singapore	C	24	27	27
Sydney	C	14	17	17
Taipei	C	24	27	27
Tokyo	C	14	17	17
Toronto	C	14	17	17
Yokohama	C	14	17	17

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